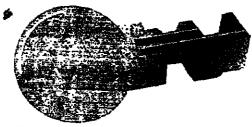


FINANCIAL TIMES



Japan

Importers find key to car sales



Maastricht Why fences were

set too high Europa Column, Page 16



Mass marketing

Insights from IT

Islamic banking

Tunisia

Separate Sections

works

By Robert Taylor, Employment Editor

councils

in Europe

The European Commission is

Today's surveys

Proposal

to extend

D8523A

in Guinness case

The conduct of UK ministers and fraud prosecutors over the Guinness affair was vindicated when Britain's Court of Appeal upheld the convictions of four City of London figures found guilty of organising the fraudulent share support operation behind the drinks company's 1986 takeover of rivals Distillers. The court said the jury in the Guinness trial was "well justified" in convicting the four, rejecting claims that their 1990 trial had been unfair. Page 12

China to introduce tax changes: China plans new taxes for foreign-funded ventures, but has yet to decide on the date of their introduction Foreign Trade and Economic Co-operation deputy minister Sun Zhenyu said. Page 18

Stream International, a US leader in computer support services is to invest £5m (\$9.36m) creating 500 jobs at a call centre in Londonderry, Northern ireland. Page 10

French crack down on hypermarkets: Tough measures to control French out-of-town hypermarket developments were announced by the government as part of a package to help small and medium-sized companies unveiled by prime minister Alain Juppé. Page 18

Clash holds up 'Euro-Med' pact: Last-minute disagreements held up the launch of the partnership between the EU and 12 Middle Eastern and North African nations, as Arab states clashed with Israel over its presumed possession of nuclear arms.

Minorco buys BTR unit: International natural resources group, Minorco, bought BTR's British aggregates business for £330m (\$521m). It plans to integrate Tilcon Holdings with its European indus-trial minerals activities. Page 19; Lex, Page 18

German bourses' merger nears: Germany's leading stock exchanges - Frankfurt, Düsseldorf and Munich - are close to completing merger plans, with an agreement expected around the end of the year. Page 19

French rail scheme approved: The French government said it will allow rail workers to maintain a special retirement scheme in an attempt to resolve a strike which has crippled rail traffic since last Friday, Page 3

Call for halt to Russian privatisation: Three of Russia's top banks called on the government to halt its "ill-prepared and questionably organised" privatisation scheme and accused one of Russia's top 10 banks of illegally benefiting from it. Page 18; Yeltsin leaves hospital, Page 2

Fokker, the Dutch aircraft maker, has won an order from Transportes Aéreos Regionais of Brazilia aircraft ordered this year by the Brazilian regional airline to 18, Page 4

Lufthanse, German airline, posted almost static pre-tax profits at DM506m (\$716.5m) for the first nine months. Page 20

Shareholders sue Daiwa bank: Shareholders of Daiwa Bank, which is under instruction to curb overseas operations and has been ordered to withdraw from the US, filed a lawsuit against the bank's executives, seeking damages of \$1.1bn, Page 7

Nintendo, Japanese video games company, boosted recurring profits and its dividend in the first half of the year despite a 13 per cent decline in sales, from Y166.1bn to Y135.2bn (\$1.33bn). Page 23

Gadaffi agents blamed for London killing:

Libyan opposition group, the National Front for the Salvation of Libya. accused agents of Colo-nel Gadaffi's government agents of killing a founding member, Ali Mehmed Abuzeid (left), who was found stabbed to death at his London grocery shop. British police were playing down reports that he was the victim of a bit squad although they confirmed Mr

Abuzeid had told neighbours of a plot to kill him. Tamils fight to hold Jaffna: Tamil Tigers summoned reinforcements for a stand in Jaffna against Sri Lankan troops. At least 55 guerrilles and 12 soldiers were killed in fighting in the area.

Correction: The headline on an item in this column published on Saturday about the looting of UN bases in the Bihac area by Bosnian government troops incorrectly attributed the incident to Serbian

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backs convictions Kinnock in row with Brussels

By Caroline Southey and Lionel Barber in Brussels

Mr Neil Kinnock, the European transport commissioner, has bro-ken ranks with the Commission

where the political establishment has fought hard to keep faith with the target date of 1999 for EMU and with the EU's commitment to extend membership to eastern and central European countries.

ment on the changeover to a single European currency on issues

relating to the transition. But German proposals for a "stability pact" to enforce budgetary disci-pline for monetary union, including draconian fines, met with a cautious response.

A senior Commission official said Mr Kinnock's comments were "less than helpful" while Mr Jacques Santer, president of the European Commission and Mr Yves-Thibault de Silguy, commis-sioner for economic affairs said after a meeting of finance ministers in Brussels: "The single currency will be there on January 1, 1999, and it will be a currency in its own right."

in the speech, delivered in the UK on Friday, Mr Kinnock said

he was expressing the "views of a strength." While supporting the Commissioner and not the views of the Commission."

"The prospect of monetary union - not in 1999 by the way, that is still unrealistic in my view, just as 1997 has been should not, of course, be approached fatalistically," he told the Siemens management forum. Mr Kinnock called for a "more

flexible transition process" towards monetary union and a "broadening" of the convergence "I continue to believe that

employment, investment and productivity should be taken into account, if not as formal criteria then as measurements of real

Balanced budget more important than seeking White House, says Speaker

EU's intention to offer full membership to 10 central and eastern European countries, Mr Kinnock dismissed the EU's current strategy, calling instead for the west to "take an approach to the east that is similar to that taken towards the war-ruined economies of Europe in the 1940s and

He contrasted the policy then - suspension of full currency convertibility for ten to 12 years, a mixture of protection and import promotion, state-funded recon-struction of basic industries and \$300bn grant aid over four years with the current rush towards currency convertibility, a com-

mitted, of about \$85bn since 1989 He accused the EU of "produc-ing the worst of both worlds" by "continually holding out the prospect of enlargement whilst not doing enough to make it really feasible.

The EU should stop stimulat ing "the maximum of unrealistic expectations in the east whilst fostering the maximum of unnecessary fears in the west" Instead the EU should "say honestly that the prospect of

membership is very distant and

then tell them we would like to implement a different approach -Continued on Page 18 Progress made on single

likely to face renewed opposition to its employment policy agenda after proposing that more com-panies inside the European Union should have a consultation and information committee for their employees.

The proposal, made in a confidential communication sent to currency, Page 2

BU member governments, the Ruropean Parliament, employers and trade unions, will horrify European employers by re-opening an old controversy which they believed had long been settled. But trade union officials are already privately expressing enthusiasm about it. It could eventually involve the

introduction of European-level legislation to impose such bodies on companies, if agreement can-not be reached through a dia-logue between employers and trade unions. The legislation would apply in all EU countries except the UK because of its opt-out from the social chapter of the Maastricht treaty.

The commission's proposal comes just over a year after an EU directive was passed that required works councils to be set up in large transnational compa-nies with 1,000 workers and at least 150 in two member states.

The commission believes the directive is already "virtually a total success" and is now keen to extend the worker consultation principle. Mr Padraig Flynn, the European social commissioner, is resurrecting debate over controversial proposals on worker involvement and consultation published 25 years ago. These include the so-called fifth directive on worker participation at company board level and the Vredeling directive that involved

widespread worker consultation. "The commission believes the blockage of its proposals for many long years is damaging to the image of the union and to the interests of citizens and European businesses," Mr Flynn said. He added: "Now it has been shown to be possible and even

Continued on Page 18

1999 'unrealistic' date for monetary union mitment to free trade with little or no demands on industrial policy and total aid, given or con-

on two important policies, suggesting that 1999 is an unrealistic start-up date for monetary union and that the present enlargement strategy ought to be scrapped.
Mr Kinnock's comments caused consternation in Brussels

The row broke as EU finance

ministers reached broad agree-

seeking the White House.

before next August's convention He added pointedly that he hoped to be asked to chair this event. Mr Gingrich began his remarks

at his constituency office outside clearly enough: "I will not run next year for president." But unlike General George Sherman, who burned Atlanta during the Civil War and later announced that under no circumstances could be be inveigled into the Oval Office, the balance of many of the Speaker's subsequent comments was equivocal.

He dismissed questions that his own falling popularity during the budget impasse with the Clinton administration was a factor in his decision.

But he typically gave an historical dimension to staying out of the race. The balanced budget battle over the next three to six

falling prices for new lifts in

Europe. Mr Soila said the price collapse was not so much a mat-

ter of "per cents, but tens of per cents" and it had hit many of the

group's main markets, including

Scandinavia, the UK and France.

Even in Germany, which has proved relatively robust, con-

struction activity was weaken-

ing, Mr Soila noted. Europe

accounts for about two-thirds of group annual sales of FM8bn.

The company has launched a

Product ranges will be stream-

tough cost-cutting programme to raise profits, saying that it does not expect the market to pick up

Gingrich rules out bid for presidency next year weeks - or "however long it Republican field had Mr Dole By Jurek Martin in Washington "clearly in the lead", Senator Phil takes" - was "one of the most Congressman Newt Gingrich, the Speaker of the US House of Repimportant decisions we've made in domestic government for the last 60 years and I think it's important to focus on it". resentatives, declared yesterday he would not mount a challenge for the presidency next year because he thought a balanced Mr Gingrich conceded that "looking at the daunting chalbudget was more important than lenge of trying to organise a nationwide campaign I didn't see how I could be Speaker and be in a position to mount a campaign But he continued to tantalise Republicans by refusing to endorse any other candidate and on that scale." by speculating that the race for the party's presidential nomina-That could be seen as something of a crack at Senator Bob Dole, who is trying to juggle the simultaneous responsibilities of being majority leader and Repubtion might not even be decided

lican front-runner. But Mr Dole showed the two were not incompatible yesterday by picking upthe valuable endo ernor Tommy Thompson of Wisconsin. Mr Gingrich thought the odds were "even money or better" on any Republican ousting President Bill Clinton next November. But

he thought it could be "one of the wildest presidential campaigns we've had in some time," with as many as five different candidates on the ballot, possibly including a moderate Democrat, the Rev

Jesse Jackson, on the left, and Mr Ross Perot's party.

Mr Gingrich's ranking of the

Gramm of Texas and former Tennessee governor Lamar Alexan-der "very close behind". With candidates such as Mr Steve Forbes, the magazine publisher, capable of making things "inter-

He was naturally glad that all of them "are pretty much talking about all the things that I would talk about" in a candidacy. But if he were named convention chairman, Mr Gingrich said, it was important that he remained neu-

That could be interpreted as a warning that he expected to be acknowledged as kingmaker, not a - prospect which necessarily eals to Mr Dole. Conventional political wisdom is that the majority leader, having moved to the right in pursuit of the nomination, will need to go back to the centre, thus deserting Mr Gingrich, in order to win the White House.

The Dole response yesterday to the Gingrich announcement was typically terse. "I don't think it will have any impact. I wish him

Clinton begins Bosnia hard-sell,

role in deciding who will be the Republican challenger Pears Pears Finnish lift group uncovers deliberate accounting errors

Newl Gingrich: not seeking the White House but hinting at a pivotal

By Christopher Brown-Humes

Shares in Kone plunged 17 per cent yesterday after the Finnish lifts group warned that a large part of its expected 1995 profit would be wiped out by the discovery of what it claims are deliberate accounting errors at its Italian unit. The setback comes as Kone,

the world's third largest lift pro-ducer, continues to face intense price competition as a result of overcapacity and weak construction activity in its main Euro-pean markets. Kone says it is heading for after tax profits of less than FM100m (\$23.7m) in 1995, about half the market forecast and well below last year's FM257m. Its

lower at FM320. Before yesterday, the shares had fallen 60 per cent since early 1993. Mr Anssi Soila, Kone president, said two of the group's senior Italian managers had over sev-eral years, exaggerated the amount of business they were doing, Their actions had flattered profits and led to a balance sheet overvaluation of about

shares plunged more than FMSO, but later recovered to close FM66

100 80 1993 94 roe: FT Extel

in this year's result," he added.

After a series of acquisitions, Italy has become one of Kone's Kone has not been helped by FM160m. "We will correct this

Kone has sacked the managing director and controller of its Italian organisation. "They were try-ing to show a better result than was actually the case, but nothing has been stolen," Mr Soila

most important markets. accounting for 12 per cent of group sales and 2,500 employees. The unit would still have been profitable, even if the accounts had not been massaged. Mr Soila

lined and four European factories in the UK, the Netherlands, Germany and the Czech Republic - will close. The group is also trying to increase its maintenance work. Kone, controlled by the Herlin

family, last year bought Mont-gomery, the US lifts group, for \$280m, partly to reduce its depen-dence on the European market. The move doubled Kone's share of the North American market to about 20 per cent.

In the first eight months, Kone's profits after financial items dropped 19 per cent from FM167m to FM136m.

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sculptured in white or yellow gold, they are available in both women's and men's sizes, providing chronometer madings, GMT time and tachymetric resdouts along with the time of day.

THE WORLD'S OLDEST WATCH MANUFACTURES

By Lionel Barber in Brussels

EU finance ministers last night reached broad agreement on the changeover to a single European currency on January 1, 1999 which largely accommodates German concerns about giving up the D-Mark.

After a tough bargaining session in Brussels, ministers expressed confidence that a credible transition to the single currency, most likely to be called the Euro, will be endorsed at the EU summit in Madrid on December 15-16.

But German proposals for a "stability pact" for enforcing budgetary discipline for mone-tary union, including draconian fines, met with a cautious

Mr Pedro Solbes, the Spanish finance minister who chaired the meeting, said work would begin on turning "the pact into reality" based on a common

EU approach. Mr Yves-Thibault de Silguy. EU monetary affairs commis-sioner, raised questions about German proposals for a budget deficit of 1 per cent of GDP in a normal economic cycle. The European Commission will review whether the pact is

treaty and whether it should be legally binding.

One of the most awkward issues at yesterday's meeting concerned the date when EU heads of government decide which countries meet Maastricht's entry criteria for monetary union, and the degree to which Germany trusts its partners to deliver accurate data rather than forecasts or quarterly results.

Ministers struggled to recon-cile Germany's demand for rock-solid data for 1997 on government deficits, debt, inflation and interest rates - which may only be available as late as May 1998 - with an already tight Emu timetable.

Despite reservations from France and the commission, ministers agreed to a compro-mise whereby EU leaders would base their decision on the "most recent, reliable, and actual data" for 1997 "as early as possible" in 1998.

Mr Theo Waigel, German finance minister, made clear this could mean a delay until spring 1998. But French officials said president Jacques Chirac may seek to challenge the wording at the Madrid

compatible with the Maastricht summit. France's concern is to avoid slippage in the Emu timetable, but other diplomats said France wanted to settle whether it qualified for Emu before its March 1998 parliamentary elections.

The Commission will engage in a test-run in assessing economic data in 1995, with a second review in early 1996. Ministers failed to resolve

how to deal with German requests for discretion in the switchover of existing and future public debt to the new Euro-currency. But they agreed to introduce a new regulation enforcing equivalence between the single currency and national currency units. France pressed for new domestic public debt to be

issued in the single currency from January 1 1999. Along with the Commission and other member states, France is anxious to ensure the new currency reaches a critical mass so that the financial markets believe the switchover is credible. But Germany would like to stick with the D-Mark for as long as possible until the final switchover to Euro-notes and coins, which are due to enter



Britain's Kenneth Clarke (left) talking to his counterpart from Luxembourg, Jean-Claude Juncker,

Wide-ranging package includes clampdown on hypermarkets

Paris backs small businesses

By Andrew Jack in Paris

The fact that Mr Alan Juppé, the prime minister, chose to unveil personally the French government's 34-point plan for small and medium-sized companies (PMEs) says something about the priority his administration is trying to give to the

"Our objective is to place small and medium-sized companies at the centre of our economic policy," Mr Jean-Pierre Raftarin, minister for PMEs, commerce and crafts, said on

In his office, putting the final touches to yesterday's announcement, he said: Everyone puts pressures onto them: big companies, retailers, the government. We want a re-

The government's programme is more wide-ranging than many expected and recognises the need for public policy initiatives specifically to help PMEs. Figures produced by Insee, the national statistical institute, show that there were more than 2.3m companies with up to 500 employees in January this year, provid-

For Mr Raffarin, France has long been characterised by its

focus on large-scale strategies and enterprises. "All public policy has been articulated around big projects, from Arianne to Concorde via Air-

He says the trend to large, state-controlled companies partly reflects a belief in the

most visible trends across the country in the last few years has been the growth of out-oftown shopping centres - many with uninspiring architecture The development was often driven by local authorities

taxes from the new retailers.

Only more gradually has the

negative impact on existing,

small shops in town centres

Mr Refferin said a morato-

rium on new development

would be too inflexible. "A

nuanced judgment is required," he says. Instead,

many more new plans will

have to be submitted to plan-

ning commissions for

Yesterday's plan goes far further than the retail sector,

however. Mr Raffarin says

smaller companies have been

been realised.

approval.

Everyone puts pressures onto them: big companies, retailers, government. We want a re-balancing of things'

1960s and 1970s in economies of scale. Others argue that it is the response of a long-standing French ambivalence towards private enterprise. "Now we have a change, and we are in a logic of proximity

and quality," says Mr Raf-farin. "We realise that artisans are perhaps competitive. In a world where the economy is very mobile, small companies are very agile."
President Jacques Chirac

theme of his election campaign this spring, playing on his links to small businesses and shopkeepers in la France protside Paris).

made reforms to help PMEs a

It is little surprise that one

unreasonable terms when they sub-contract work. One response will be to increase on hypermarkets. One of the the powers of the state commission responsible for scrutinising prices to punish predatory pricing of products or

More generally, the proposals mix a series of measures to deregulate and reduce red-tape with new tax and other financial incentives. Mr Juppé pro-posed a restructuring of the state administered Crédit d'Equipement aux Petits et Moyens Enterprises, to turn it into a "real" bank for small compahungry for additional local

> This would be accompanied by new resources to back Sofarls, an organisation which guarantees loans provided by financial institutions.

> He promised efforts to improve technology transfer and encourage innovation by small business, and to reshape export assistance to help provide better access for companies to foreign markets.

Mr Raffarin denies that the government's initiatives are in osition to the operation of the free market. "I am not in favour of an administered such as construction - with tract of law," he says. "But the of the central elements in the large businesses demanding law must eradicate abuses."

London to host conference on

The international conference on implementing the Bosnia peace deal will be held in London on December 8 and 9. before the agreement is signed. Mr Malcolm Rifkind, UK foreign secretary, said yesterday. The talks are due to include representatives of interna-tional organisations including the United Nations, Nato and European Union and Arab donor countries as well as the

parties to the conflict.

Mr Carl Blidt, the EU mediator, warned European foreign ministers gathered in Barcelona for a Euro-Mediterranean conference that the international community still faced great challenges in making the

peace deal stick Briefing the ministers on the accord initialled last week in Dayton, Ohio, Mr Bildt. dismissed threats by Mr Radovan Karadzic, the Bosnian Serb eader, of further bloodshed. "We had expected dissenting

The London conference will due to be monitored by the Organisation for Security and Co-operation in Europe.

The UK confirmed yesterday it would commit around 13 000 troops to Bosnia for 12 months, but only if the US also took part in the operation. Mr Michael Portillo, defence secretary, said he envisaged troops would be stationed in central and the British area of operations.

Bosnia peace By David White in Barcelona there could have been more. A formal signing is expected to take place in Paris on and George Parker in London

December 13-14 - the week after the London meeting. tackle issues for the proposed 60,000-strong military Implementation Force, humanitatian aid, economic reconstruction and political institutions. This will include elections, which under the peace agreement are

Mr Bildt, former Swedish prime minister, is thought likely to be named as the "high representative" responsible for overseeing the civilian part of implementation process.

western Bosnia, now within noise." he said, "In fact Clinton hard-sell, Page 8

Di Pietro near to throwing hat into ring

By Robert Graham in Rome

Mr Antonio Di Pietro, the Milan magistrate who helped to bring down Italy's post-war political establishment, is on the verge of entering poli-

In a magazine article due out today, he says he is ready to participate in the next general election as part of a movement demanding a stable five-year government and proper reform of the state. He is careful not to commit himself to either of the two main

alliances but shows an instinctive preference for the centre-right.

Commentators said Mr Di Pletro appeared to be positioning himself to fight for leadership of the centre-right in the wake of the judicial problems facing Mr Silvio Berlusconi, the former prime minister and founder of the Forza Italia movement.

Mr Di Pietro became popular for spearheading the anti-corruption drive four years ago, but resigned as a magistrate last December in as yet unexplained circumstances.

A Brescia magistrate is investiga-ting allegations he was being blackmailed by important figures whom he was prosecuting for corruption. The magistrate is also investigating claims that Mr Di Pietro abused his authority, including allegations about his financial relations with a Milan businessmen involved in an insurance

After resigning, Mr Di Pietro started teaching in a university, deny-

rightwing alliances. He has kept his distance from the parties, while raising his political profile through newspaper columns outlining his prescriptions for the ills of Italy. A discreet group of mainly Milanese backers have formed around him since the

Recently he has held several meetings with members of the centre-left alliance and its leader, Mr Romano Prodi. The centre-left believes Mr Di ing any political ambitions as he was Pietro could attract votes in his courted by both the centre-left and native southern Italy and in the north

allow the alliance to reject a deal with the unreliable Northern League of Mr Mr Di Pietro in today's article

accuses the centre-left of indecision in shedding the hard-left and he identifies more with the centre-right which he says reflects the sentiment of the

But he attacks Mr Berlusconi for failing to resolve the conflict of interest between his role as a politician and his ownership of the Fininvest

Reformed Prague gets to join the club

Membership of the capitalist OECD grouping is seal of approval, write Vincent Boland and Kevin Done

he Czech Republic today becomes the first post-communist state in eastern Europe to sign an agreefor Economic Co-operation and Development, the capitalist

THE FINANCIAL TIMES THE FINANCIAL TIMES
PANISHED by The Financial Times (Europe)
Grid-N. Michampenplatz 1, 60318 Frankfurt am Mart. Germany Telephone + 400
10.5 804. Fax + 440 by 506 481, Telen
316193 Respectated in Frankfort by J.
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Kennard as Grechiftführer and in Lundari by David C.M. Bell. Chairman, and
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GERMANY:
Resymble for Advertising Cohn A. Kennard, Protter DVM Drude-Vertinels and Marketing GmbH. Admiral-Revendahl-Straver V. 637a3 Nen-Jurahung towned by Historic Internationals ISSN 0174-7363 Responsible Editor Richard Lambert, combe francial Tages London SEI 9HL.
FRANCE:
PRANCE:
Privilege Drivetor D. Good, 168 Rue de

FRANCE: Publishing Director D. Good, 168 Rue de Ricoli, F. 2044 Paris Coder, 01. Telephone (01) 429° 0621. Fax (01) 429° 0629. Printer S.A. Nord Echar, 1521 Rue de Carre, F. 59100 Rouban Ceder, 1. Editor Richard Lumber, 1888, 1148-2753. Com-musion Paritaire No. 67508D. SWETER'S.

SWEDEN:
Responsible Publisher, Hugh Carnegy 408
c18 calls. Pranter: AB Kvallindmungen
Expressen, PO Box 6007, S-550 06.
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C The Financial Times Limited 1995.
Editor Richard Lambert.
Co The Financial Times Lambert.
Co The Financial Times Lambert.
Responsible Financial States Company
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a seal of approval to the Czech Republic's pro-market reforms and its recent economic turnround. It is expected to be fol-lowed by Hungary and Poland next year. The Paris-based group, which began life as the over-

world's club. Membership gives

seer of the post-war Marshall plan, acts as a meeting point for 25 of the world's leading Mr Jozef Zieleniec, Czech for-

eign minister, and Mr Jean-Claude Paye, OECD secretarygeneral, are due to sign the agreement on the terms of entry in Paris today. The Czech Republic will become the 26th member of the OECD. once the treaty has been ratified by the parliament in Prague.

Although membership will not bring any tangible economic assistance, as the OECD is essentially a research body, it boosts Czech claims to be taken seriously as a core country within Europe.

The private sector share of the Czech Republic's gross domestic product is the highest in central and eastern Europe at about 70 per cent, according to the European Bank for Reconstruction and Development. The EBRD says that Prague has gone as far as any of the countries in the region

Czech Republic: on track to join OECD Key indicators (% growth) 1992 1993 1994 1995 Gross domestic product Fletai sales 17.6 imports" 11.1 20.8 10.2 9.0-9.5 8.5-9.0 Consumer price index " in constant prices. " excluding Store

both in large-scale privatisa-tion and in the implementation of effective legal rules on investment.

In terms of small-scale privatisation and its trade and foreign exchange system it has already reached the standards typical of advanced industrial economies, according to the EBRD, although it still lags behind in areas such as enterprise restructuring, price liberalisation, competition policy and the reform of financial institutions.

OECD membership has been a primary goal of the conservative, free-market government of Mr Vaclay Klaus, the prime minister, this year. It has taken precedence over the country's bid to join the European Union and Nato, because it was seen as both attainable and justified, given the govern-

ment's record of economic reform. The last hurdle to memberon pushing ahead with its goal ship was removed on October of clarifying the terms of EU

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a significant step towards full convertibility. All restrictions on current account transactions were removed while the capital account was partly lib-With restrictive fiscal and

monetary policies, the Czech economy has been stabilised and since last year recovery has been gathering pace with GDP forecast to grow by more than 4 per cent this year and by more than 5 per cent in 1996. Inflation has fallen well below 10 per cent. Membership of the OECD,

coupled with an upgrading of the country's debt rating earlier this month by Standard & Poor's, the US agency, to "A-stable" - the highest in the region - is expected to prompt renewed interest from strategic and portfolio investors. It will also allow the government to concentrate next year

entry. Mr Klaus is due in January to submit the country's application to join the EU. Nonetheless OECO membership still poses long-term questions for the country's economic development. First, the ability of industry to compete abroad, which is

already being severely tested, will be further tried unless a period of post-privatisation restructuring, now getting under way, picks up speed. "We see the problem that some Czech industries have higher costs and prices for their products than goods com-

ing from western Europe produced with expensive labour and other high costs," says Mr Stepan Popovic, president of the Czech Confederation of Industry and chief executive of Glavunion, the country's lead-

ing glass producer. The reason is the inefficiency of our industry. We say we have cheaper energy, raw materials and labour costs, but it is not so if it takes five Czechs to do the job of one in west Europe." The trade deficit has also widened sharply this year, partly because of a redirection of exports to meet rising domestic demand, but also partly because of a failure to invest in technology and mod-

emisation. The need for the further liberalisation of financial markets is also becoming more urgent. There is growing competition in the crowded banking sector and a realisation that local banks need to be bigger and stronger. The higher S&P rating means Czech companies will find cheaper borrowing routes abroad, leaving local

Capital markets regulation also needs to be strengthened. Foreign investors have frequently criticised the lack of transparency on the Prague stock market, one of the reasons for its current slump. The most far-reaching ques-

tion raised by OECD membership is how well the Czech economy will fare, as it becomes more integrated into the world economy. Economic reforms to date

have significantly removed overt state control from the economy. In some senses, however, it has been replaced by an equally controlled and restrictive system of ownership by a few key institutions, such as the banks.

This has led to the creation of an economic hierarchy that works reasonably well in a national context, but it may be inappropriate and insufficiently agile, when it comes to adapting to the global arena.

EUROPEAN NEWS DIGEST

German insider trade measures

Brussels telecom reform

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The German stock market watchdog BAWe has ordered banks and brokers to file electronic reports on all securities. transactions from January 1 1996 in an effort to clamp down on insider trading.

The system requires all German banks, foreign bank subsidiaries and brokerage firms to make individual reports on all transactions involving German- or European-listed securities and derivatives. The reports must identify the security, detail the price, time and volume of the transaction. specify if it was a buy or sell order, and whether it was made on behalf of a customer or the institution itself. These details will be collated on a central database and monitored by the BAWe, which is expecting to receive between 200,000 and

300,000 reports daily.

The BAWe was created at the start of this year to implement a range of tight new securities regulations, most notably an insider trading ban enforced in August 1994. Banks were informed officially of the order on November 24 and have until December 11 to suggest amendments before it takes effect in

Yeltsin released from hospital

A month after suffering his second mild heart attack this year. Russian president Boris Yeltsin yesterday left a Moscow hospital and moved to a convalescent home some 20km outside the city. The move is in line with doctors' recommendations earlier this month that Mr Yeltsin stay in hospital until the end of November. Mr Yeltsin's heart attack has raised questions about the president's ability to rule

has raised questions are a sing political volatility.

Russia at a time of increasing political volatility.

Although yesterday's move suggests that Mr Yelisin's health is improving, it is unlikely to assuage concerns that the president remains too weak to pose a strong challenge to the communist and nationalist politicians expected to dominate parliamentary elections next month. Mr Yeltsin's ill health has also diminished Russia's involvement in one of the most pressing concerns of international diplomacy, the Bosnian crisis. However, a presidential aide said yesterday that Mr Yeltsin might be well enough to attend the signing of the Bosnian peace deal, scheduled to take place in Paris in early Chrustia Freeland, Moscou

Moscow winter death toll up

The harshest months of the Russian winter are yet to come, but since freezing temperatures set in at the beginning of this month 139 people have already frozen to death in Moscow.

Officials said the ravages of nature were exacerbated by the heavy social toll of economic reforms, which have increased the number of homeless and seen a rise in stress-related behaviour such as heavy drinking. A spokeswoman for the Moscow health department said all 139 victims of the cold weather had been drunk.

Turkish TV board faces sack

Turkey's independent broadcasting regulators yesterday ordered the resignation of the chairman and board of TRT, the state radio and television company, accusing it of

broadcasting government propaganda.

Mr Ali Baransel, head of RTUK, the radio and television regulator, said a speech by Mrs Tansu Ciller, the prime minister, broadcast on TRT last month violated the law by going beyond a statement of government policy to publicise her conservative True Path party's platform.

This is the first time the regulators, who are jointly appointed by the government and the opposition, have directly challenged the government, which also appointed TRT's top management. Their ruling is all the more controversial since it comes in the middle of a general election campaign in which Mrs Ciller is fighting for her political survival. The Islamic fundamentalist Refah party is leading in opinion polls, followed by the conservative opposition Motherland party, tied in second place with the True Path. John Barham, Ankara

SPD reinstates Schröder

Mr Gerhard Schröder was yesterday restored to his position as economic spokesman for the German opposition Social Democrats (SPD) after being sacked this summer for his outspokenness. Mr Oskar Lafontaine, voted new SPD party chairman this month, said Mr Schröder would take over as chairman of the party's important discussion forum with business leaders, replacing Mr Rudolf Scharping, the former SPD leader. Mr Schröder was removed by Mr Scharping for questioning the official SPD line on economic policy. Mr Schröder is on the party's right.

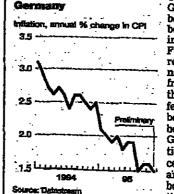
Mr Lafontaine's decision yesterday was a further sign of his intention to bind the SPD's wounds and engage powerful potential rivals in the tasks of managing the party. Mr Schröder, who is prime minister of the state of Lower Saxony, enjoys popular support and has said he hopes to be the SPD challenger to Chancellor Helmut Kohl and his Christian Democrat-led government in the 1998 general election. Andrew Fisher, Frankfurt and Peter Norman, Bonn

Belarus, Poland trade pact Poland and Belarus will boost their bilateral trade by settling their accounts in Polish zlotys rather than in hard currency

from the start of 1996. Poland's prime minister, Mr Jozef Oleksy, said after talks with his Belarussian counterpart, Mr Mikhail Chigir, that the Belarus side had suggested using both national currencies but had agreed to adopt just the zloty. Mr Chigir visited Poland with a large delegation, including senior ministers and the central bank chief.

ECONOMIC WATCH

Western German prices stable



The cost of living in western Germany held unchanged between October and Novem ber, largely as a result of fall ing prices for imports, the Federal Statistics Office reported yesterdsy. Preliminary figures, based on returns from four states, showed that the annual rate of inflation fell to 1.5 per cent in November from 1.6 per cent in October and September. Western Germany's year-on-year inflation rate last touched 1.5 per cent in August, when many analysts declared that the bottom of the current inflation cycle had been reached.

However, economic growth has since flattened and the strength of the D-Mark has exerted downward pressure on prices for fuel, heating oil and some seasonal foods. Imported goods prices in October were 0.2 per cent below those of October last year after modest year-on-year increases of 0.5 per cent in September and August respectively. Mr Richard Reid and Mr Holger Fahrinkrug, economists with UBS in Frankfurt. said that a cut in German interest rates "seems justifiable" in the light of yesterday's inflation data and recent moderate money supply growth. However, they said they expected the Bundesbank to wait until early next year before cutting discount and lombard rates from their respective levels of 3.5 and 55 per cent. Austria's current trade balance was Sch4.5bn (£289m) in deficit in September, up from Sch0.5bn in August and Sch3.2bn

Greece's trade deficit in August widened to \$1.187bn, up 22.4 per cent from August last year.



Brussels reform hits hurdle

By Emma Tucker in Brussels

A group of European Union member states yesterday attempted to obstruct European Commission measures to open up the telecoms sector to full competition.

At a highly charged meeting in Brussels, member states including France, Belgium, Spain, Greece and Ireland, hit back at Commission proposals to speed liberalisation of the still highly monopolistic sector in response to mounting inter-

national competition.

A majority of countries accused the Commission of moving too swiftly and behaving undemocratically. The countries are worried that their own national operators will lose ground to more efficient foreign companies once all barriers to competition are

states also demanded that the Commission slow plans to liberalise postal services. In a move that private postal operators said would send a "comforting" signal to postal monopolies, the Commission agreed to delay publication of a "notice" clari-fying how the Commission intended to apply competition rules in this sector. It said it would not apply the notice until the end of next year.

Summing up the feelings of a majority of member states, Mr Elio Di Rupo, Belgium's communications minister, said national post offices were not yet ready for the "electric shock" of competition.

Member states have already agreed to full telecoms liberalisation by 1998, but many remain nervous about introducing competition.

"There is a wish from the Commission to go faster and further, but which leaves open the question of universal service and its financing," said Mr François Fillon, the French telecommunications minister.

Although the member states did not question the 1998 dead-line they queried measures from the Commission to liberalise alternative infrastructures such as rail and energy links before then. The Commission believes such measures are important to ensure full liberalisation can occur in 1998.

In retaliation, countries that are ahead on telecoms liberalisation issued their own declaration urging full competition for the entire sector, including basic voice services, by the beginning of next year.

Denmark, Finland, Sweden and the UK said they supported the Commission's proposals to advance liberalisation, saying these should include "liberalisation of voice telephony services and related infrastructure from 1996".

At the heart of the row is the Commission's use of special powers to force liberalisation without a vote from member states. It has used Article 90 to advance competition in areas such as cable television networks, satellite services, mobile communications and alternative infrastructures.

Member states argued yesterday that the Commission was going beyond its mandate and neglecting crucial issues such as universal service and rules to ensure that telecoms operators can interconnect without

But Mr Karel Van Miert, the Commissioner responsible for competition, vowed to press ahead with liberalisation and the "Article 90" measures on alternative infrastructures. On postal services, Mr Van

Miert sald certain member states believed withdrawal of the competition "notice" would

SNCF retirement scheme 'to stay'

By John Ridding in Paris

The French government said yesterday it will allow rail workers to maintain a special retirement scheme, in an attempt to resolve a strike which has crippled rail traffic since last Friday.

Transport ministry officials indicated a government-ap-pointed commission would discommission would dis-cuss reform of the pensions scheme at SNCF, the state-owned rail network, as part of plans for sweeping reform of the country's indebted social security system.

The move reflects the conser-

vative government's desire to avoid fighting on other fronts as it seeks to push through reforms aimed at eliminating the FFr60bn (\$12.4bn) annual social security deficit. How-ever, it may prompt concerns about its willingness to tackle some of the special interests within the public sector.

Trade unions have launched a series of protests following announcement of welfare reform measures by Mr Alain Juppe, prime minister. Publicsector workers are set to strike again today. The action follows a strike last Friday when hun-dreds of thousands of demon-strators protested at Mr Juppé's plans to cut welfare spending and extend the pensions contribution period for public-sector workers from 87.5 years to the 40 years common



e commuter (left) sits dejectedly at Muntparnasse station in Paris. Meanwhile rallway workers at Nice station (right) vote we their strike, already in its fourth day. Bail workers are unhappy at planned rail restructuring and at welfare reforms se station in Paris. Meanwhile rallway workers at Nice station (right) vote to

The industrial action has

been strongest among railway workers, who are also protesting against plans to restructure the loss-making and heavily indebted SNCF. Yesterday, rail workers voted to continue their strike, threatening a sustained challenge to the conservative government.

As with several other public-sector groups, rail workers

have enjoyed special welfare and retirement schemes. Train drivers, for example, may retire at 50, compared with 60 for most public and private sector employees.

The restructuring plan for the rail company, due to be disclosed today, is expected to include significant debt relief from the government as a counterpart to productivity efforts demanded from the

company's 180,000 staff. Mr Jean Bourgougnoux, SNCF's chairman, indicated yesterday that he expected the government to assume about FFr25bn of the company's debts.

Mrs Anne-Marie Idrac, secre-tary of state for transport, stressed there was no question of changing SNCF's public ser-vice status, while officials rejected union claims that loss-making

regional lines would be closed. Differences remained in the rail unions on how to pursue the dispute. The relatively moderate CFTC union proposed the strike be limited to booking offices and ticket collectors, allowing free rail travel and avoiding public alienation, according to the union. "It will hit SNCF in the only area where it seems to

Russia hits out at US envoy's 'clans' attack

Russia has demanded an explanation from the US after a newspaper reported a US diplomat's view that the country's political establishment was in the grip of "clans" trying to manipulate the electoral system in their own interests.

In an article in the liberal Nezavisimaya Gazeta newspa-per, Mr Thomas Graham, first secretary of the US embassy, suggested an ex-Soviet oligarchy had strengthened its grip on Russian politics since Presi-dent Boris Yeltsin crushed his hardline opponents in 1993. Mr Graham argued that next

month's parliamentary elec-tions and next year's presidential poll endangered the clans' grip by threatening to bring outsiders, such as communists and ultra-nationalists, into the game. If the new elite prevailed in the elections, it would consolidate its power, ending a 10year revolution that began with President Mikhail Gorba-

chev's reforms.
The article specified Mr Graham was writing in a personal capacity, but fellow diplomats

mat should put his name to an article so strongly critical of the country to which he was accredited. The Russian foreign ministry has demanded an explanation from the US. Mr Graham identified a num

ber of influential clans competing for wealth and influence, including an energy clan including big integrated oil companies; a Moscow group which allegedly exploited the capital's resources; a clan centred around the country's services, which derived its eco-nomic power from the metals sector and the old military-industrial complex; and a clan of westernisers with strong links to the state privatisation ency and western financial institutions.

A US embassy official said Mr Graham had cleared the article with State Department colleagues in Washington before discussing it at the Carnegie Moscow Centre thinktank. Any response to the Russian foreign ministry's com-plaint would be made through diplomatic channels and would not be made public.

Telecoms subsidiary for French railways

France's state-owned railway company is to set up a telecoms subsidiary to exploit its communications network, clearing the way for the leasing of capacity to rivals of France Télécom, the public sec-tor operator, and for investment from private industry, writes John Ridding.

SNCF officials said talks were under way with SFR, tele-coms arm of Generale des Eaux, the utilities group, and with the Bouygues telecom, construction and communications company, on co-operation with Télécom Développement, its new subsidiary.

The move is in line with developments elsewhere in Europe, where national rail operators are seeking to use their communications networks to capitalise on deregulation of the telecoms sector. Full telecoms liberalisation for European Union members is due from the beginning of 1998.

Initially SNCF's telecoms arm is expected to lease capac ity to private operators for use by their mobile telecoms divisions. SFR is currently compet ing with France Télécom in the mobile market, while Bouygues is building France's third mobile network. However industry analysts predict this will be followed by the sale of stakes in Télécom Développement to its partners to bely finance development and modernise its network.

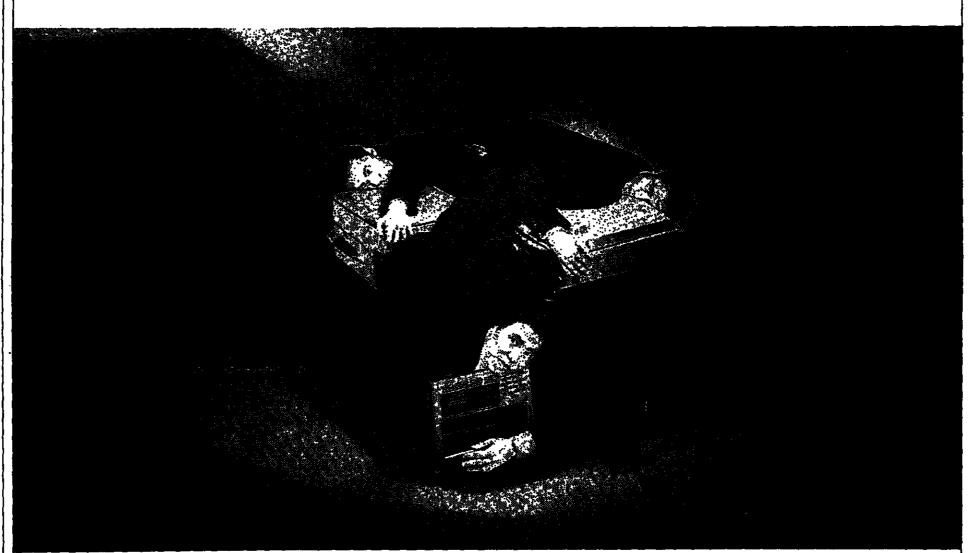
SNCF's telecoms network comprises 22,500km of cables, including about 5,000km of fibre optic cables. It is used mainly for communication between stations, depots and signalling centres.

government has The approved SNCF's diversifica-tion into telecoms as part of its strategy of developing alternative communications networks. This strategy has helped win Brussels' approval for France Télécom's Atlas alliance with Deutsche Telekom which is aimed at providing services to multinational companies.

However, creation of Telecom Développement is opposed by SNCF's trade unions. The CGT said the move was an attempt to privatise the valuable assets of the company, threatening jobs and the public



Michael Wong had the urge to be compacted.



Michael Wong of Creative Pacific had a vision. A computer work station that squeezed component space down to nothing while, at the same time, increasing productivity.

So he went to Taiwan where an interesting company, Plustek, showed him its newest idea: a color fax machine, color photo copier, scanner and OCR, all designed in a one-button unit no larger than a shoe box.

Creative Pacific decided to sell it in Australia, but in 30 other countries it is marketed as the Scanfx, the world's most complete multi-function scanner.

Scanfx is a perfect example why companies today like IBM, Hewlett Packard, Apple Computer and AT&T are heading for Taiwan. The attraction for them is INNOVALUE: innovation in design and manufacturing techniques which gives added-value to leading edge products.

Innovalue produced the first low-cost carbon fiber bicycle. And a new sophisticated PC video and audio editor for less than four hundred dollars.

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just products, but ideas and especially value that are VERY WELL MADE IN TAIWAN.





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Plustek's versatile Scantx workhorse occupies very little space next to another National Award winner, Twinhead's Slim Note-890CD computer.

Hereign House

China assault

World beer consumption

producers. Imports are expected to occupy 6 per cent of the Japanese market this

year, against 4.3 per cent in 1994, partly because of the

price advantage they enjoy

Japanese brewers have made

little headway in Europe and

the US, where exports have

fallen since the turn of the decade, another result of the

high yen's impact on price

Their main response to

currency pressure has been to

distribute foreign beers in

Japan, which though allowing them to profit from imports.

has exposed Japanese brewers

to a conflict of commercial

Asahi and Itochu began their

Chinese strategy in January

last year, when they bought

three breweries on China's east

coast from the same Hong

The aim, as in the earlier

cquisitions, is to transfer

technology and to make Asahi's best-known Japanese

brew, Super Dry, in China.

Two of last year's acquisitions

are already making Asahi

brands. The latest purchases

will start Japanese beer

production next year and in 1997, an Asabi official said.

Japanese brewer to enter

China, but also the most

aggressive. Kirin, the top

apanese beer maker, opened a

joint venture there five years

ago; Sapporo has a number of

non-beer businesses in China;

while Suntory began making

beer there 11 years ago.

Asahi is not only the latest

Kong investment group.

from the yen's strength.

% of world

11.5

By William Dawkins in Tokyo

Asahi Breweries, Japan's second largest beer group, yesterday announced it was to become China's largest brewer with the acquisition of two Chinese producers.

Asahi and Itochu, the Japanese trading company which is expanding its interests in China, have agreed in principle to pay \$52m for a 75 per cent stake in a Hong Kong-based holding company, owner of Beijing Beer and Yantai Beer. The vendor is China Strategic Holdings, a Hong Kong investment

This confirms speculation that the Japanese beer industry was poised to intensify its assault on China, the world's fastest growing beer market. The potential in China is in contrast to Japan's mature and crowded beer

The deal, to be closed by the end of December, according to Asahi, more than doubles its annual beer production in China from 248,000 kilolitres at its three existing factories there to 518,000 kilolitres at

Asahi's share of the Chinese market will at the same time rise to 3.7 per cent, topping the 2.6 per cent held by the current market leader, Tsingtao Brewery Company, with its annual output of 400,000 kilolitres.

Beset by management difficulties, the former state-run Tsingtao is struggling to live up to production undertakings made to investors at its Hong Kong

listing two years ago.

The Chinese beer market, nearly twice as big as Japan's in terms of the volume of beer drunk, and the second largest in the world, grew by just over 15 per cent last year, according to UBS Securities in Tokyo.

The Japanese beer market, the world's fourth largest, grew by only 4.3 per cent in 1994 and most of that growth was to the benefit of foreign

Japan brewer Container lines feel weight steps up its of cut-throat competition

very Friday a P&O con-tainer ship slips its anchor in Rotterdam and sets off on a 35-day voyage Singapore to Yokohama. On Sundays a similar vessel owned by the Danish Maersk line, P&O's partner on the Europe-Far East trades, departs Busan in South Korea to begin its 29-day journey via Hong Kong and Algeciras to Bremerhaven in Germany. P&O and Maersk are among

the stronger participants in the container sector - operating scheduled services in neverending loops between the world's ports - but cut-throat competition is forcing change on long-established alliances and ways of doing business. P&O and Maersk group are to part company from next May to form links with new part-

Last month alone two established lines owned up to container-related financial mishaps. Nedlloyd, the Dutch shipping line, admitted that it had misjudged the volume of business it could attract on two new services between Europe and Asia and was forced to scale down its forecast of 1995 profits. Lykes Bros Steamship.

of the oldest names in the US shipping industry, was forced to seek protection from its creditors under Chapter 11 of the US insolvency code. It blamed its problems, in part, on currency movements which increased the costs of a yen-denominated debt for six new

Containers carry 17 per cent of the world's sea-borne ton-nage but closer to 60 per cent of sea-borne trade by value, according to Containerisation International, a trade journal. After being introduced in the 1970s, containers rapidly became the standard method of

moving high-value items such as consumer electronics, garments or vehicle parts, because of the protection they provided against damage and theft and the ease of handling on the Now, with little scope for the shipping lines to push up rates

Profits have been depressed in battle for market share, writes Charles Batchelor

of hire, the rival groups are engaged in a fierce battle for market share which has

NatWest Securities expects demand for container shipments to grow by 7-8 per cent a year over the next two to three years but capacity will also increase by 7 per cent a year. "No real money has been made by the container ship-

ping companies in the 1980s or the 1990s," commented an analyst at Drewry, a consultancy. "It has been a period of tremendous attrition. Even in the good years returns have been

has been increased by the growth of Asian competitors such as Evergreen of Taiwan, Hanjin Shipping of South Korea and Cosco of China.

There has been a series of takeovers in the industry recently - CAST by Canadian Pacific earlier this year and Cunard Ellerman by P&O in 1991. Other groups such as the East Asiatic Company of Denmark and the UK's Ben Line have withdrawn from the market. More of the smaller players are expected to be snapped up by the bigger groups.

The commercial pressures on the industry have been com-pounded by the decline of the traditional "conferences" agreements between the shipping lines to set cargo rates and capacity levels on important routes.

Conferences have fallen foul of increasingly vigilant regulators who have seen them as unfair restraints on free trade. Mr Karel van Miert, European competition commissioner, has en waging battle against the Far Eastern Freight Conference and the Trans-Atlantic Agreement (TAA).

The Commission has focused on the shipowners' control of the land leg of journeys which it regards as an unjustified extension of their influence over the sea lanes. "The days of the old style conferences are long gone," said Mr Tim Harris, head of container shipping at P&O

The response of the shipping lines to these challenges has been to establish alliances or

impose fewer rules on their members but are broader in their geographical scope. These combine services so that the lines do not compete on lightly trafficked routes such as Hong Kong to Japan but can offer more frequent sailings on busy sections.

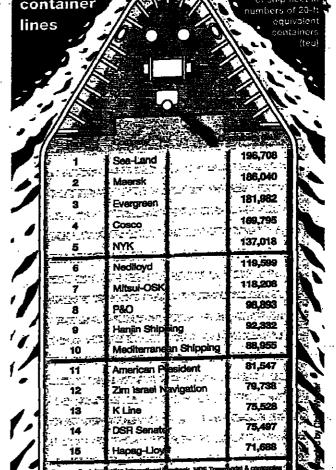
Three alliances have been formed between the large shipping groups with P&O desert-ing Maersk to team up with Hapag-Lloyd, NYK and Nep-tune Orient Line; Maersk in turn aligning with Sea-Land; and Nedlloyd getting together with Orient Overseas Conteiner Line, American President Lines and Mitsui-OSK.

Unlike members of conferences, participants in alliances do not agree common rates among themselves. But they do combine to buy road and rail freight canacity at either end of the sea voyage and they jointly negotiate access to the container terminals in ports.

Joint purchasing is just one

strand in a policy of tight control of costs which the lines have been forced to adopt. "We have to cut costs because rates won't go up," said Lord Sterling, chairman of P&O. "The companies shipping goods jump up and down and claim we are ruining their business. But transport costs have declined over the years. It only costs a few cents to ship a bottle of whisky to New York."

Savings are also being achieved by increases in the size of container vessels. Maersk, the largest container



years from operating ships capable of carrying 3,500 twenty-foot equivalent (teu) containers to just under 5,000 teu. P&O is negotiating with ship-building yards to order ships capable of carrying 6,000 teu

Technology is also playing a role. The larger lines make use of sophisticated computer systems to locate the position and in the ship so that loading and unloading can be carried out efficiently. Tracking systems allow the progress of containers around the world to be monitored.

"The companies are running" hard to stand still," com mented the Drewry analyst. "Everyone feels there is tremendous potential to make a lot of money but no-one can

US and Japan resume talks on air cargo rights

By Michiyo Nakamoto in Tokyo

US and Japanese trade officials today resume negotiations in Washington over bilateral cargo transport rights. The two sides will seek to bridge the gap over how to ensure fair access to the growing trans-Pacific air cargo marke

The first meeting, held in September, broke down over differences regarding rights to third destinations.

The US and Japan are both eager to

renegotiate bilateral air cargo agree-ments, which they believe do not reflect current market needs. While they want to ease restrictions on cargo flights, there are still differ-ences on how this should be implemented to allow fair access.

The US is calling for an open skies policy which would allow unrestricted access for US cargo carriers to the market covering the US and the Asia-Pacific region, including Japan. The Japanese side, however, is concerned that open skies will give US carriers an unfair advantage over Japanese companies which have been kept from developing their trans-Pacific business by uneven restrictions on their cargo flights to the US.

Under the present agreement, Japan's two cargo airlines, Japan Air Lines and Nippon Cargo Airlines, can only fly a limited number of flights per week to certain cities in the US. The two big US cargo airlines, on the other hand, have unrestricted access to Japan's main airports in Tokyo, Osaka and Okinawa and from there to other destinations in Asia and the Pacific. As a result, 67 of the flights across

and more.

the Pacific are run by the US carriers while only 28 are run by the Japanese companies. Japan wants to ensure comparable flying rights to the US

before discussing open skies.
At the same time, Japanese carriers point out that they have little to gain from an extension of third destination their own routes to European destina-tions while US carriers will benefit substantially from unrestricted beyond rights to other Asia and Pacific destinations.

The growth in US imports to Japan on the back of a high yen, as well as the increasing shift of manufacturing by Japanese companies to south-east Asia has supported strong expansion of trans-Pacific cargo traffic via

THE NAME IS NEW, BUT THE EXPERIENCE GOES BACK YEARS

Société Générale, France's largest private-sector banking group, established in over 70 countries, has been serving international clients in Luxembourg since 1893.

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SOCIETE GENERALE BANK & TRUST

WORLD TRADE NEWS DIGEST Fokker wins Brazil order

Transportes Aéreos Regionais (TAM) of Brazil for an additional five aircraft, taking the number of aircraft ordered this year by the Brazilian regional airline to 18.

The Dutch company also reported an order for six 100-seater

Fokker 100s from an unidentified customer. Together, the 24 aircraft for TAM and the unnamed customer would be worth some Fl 900m (\$560m), but Fokker declined to detail the actual

contractual price.

Fokker, which is loss-making, has attributed its problems not to a lack of orders but to weak prices caused by fierce competition and to the decline in the dollar, the currency in which aircraft sales are denominated. Its 1995 orders are already 20 per cent higher compared with full-year figures for 1994, it said. Ronald van de Krol, Amsterdam

Skanska group to build bridges

A consortium led by Skanska, Sweden's biggest construction company, yesterday won contracts worth DKr5.3bn (\$966m)to build the main bridge sections of the first fixed link between Sweden and Denmark. The consortium, which includes Danish and German

companies, was the lowest bidder for both the 6.7km of low approach bridges and the 1.1 km elevated bridge over the shipping lanes of the Oresund channel between Copenhagen and Malmö. The \$680m contract for the 3.7km tunnel which links the Danish coast to the bridge sections was won by a consortium led by NCC, Skanska's main Swedish rival.

Hojgaard & Schultz and Monberg of Denmark, Thorsen and Hochtief are partners in the Sundlink Contractors consortium

led by Skanska. The DKr14.5bn Oresund link, due to open in the year 2000, is one of the biggest infrastructure projects

Greek-Macedonian metals deal

Mytilinaios, the Greek metals-trading company, has signed a \$20m marketing agreement with Macedonia's state-owned Sasa Mines, the first bilateral deal since Greece lifted its blockade of the former Yugoslav republic last month.

Mytilinaios said it agreed to sell up to 40,000 tomes of lead

and zinc concentrate on international markets during the next year. The first consignments of lead and zinc concentrate were sent from Macedonia to the northern Greek port of Thessaloniki earlier this month.

Mytilinaios has provided a \$2m cash injection to help Sasa Mines boost concentrate production. Output started to decline after Macedonia broke away from federal Yugoslavia, losing markets in Serbia, and shrank further when Greece imposed a trade embargo early in 1994. Kerin Hope, Athens

Contracts and ventures

■ GEC Marconi said a 3.1bn peso (\$118m) radar project entered into by the Philippines Department of Transportation and Communications will go ahead, despite a pending Philippine Senate investigation.

The project involves the installation of a civil aviation and military air surveillance system to be jointly used by the Air Transportation Office and the Philippine Air

■ Swedish Construction firm NCC and a Norwegian subsidiary have won a SKr1.1bn (\$169m) order to build the main terminal at a new international airport being built north of Oslo.

Reuter, Stockholm

M Jaguar Cars Export of the Far East will distribute cars in the Philippines by early next year. Jaguar said the Philippines was a suitable market for its luxury cars and for new

US steel exports rise 70% amid dumping charges

US steel manufacturers will export 6.5m tons of steel this year, 70 per cent more than last year and the highest level since the early 1970s, according to a US trade group.

However, the American Institute for International Steel, which represents importers and exporters, ques-tioned whether US steelmakers would continue to attack world markets at the current rate.

During September, exports from the US rose to an annualised level of 10m tons. They last rose above 7m in 1973-74 and, save for a brief rally in the late 1980s, export rises have been negligible

The sudden flurry of exports follows a sudden drop in demand, and falling prices, in the US earlier this year.

But the lower prices obtained from exports, which in some cases are as much as \$60 a ton below prices in the US discourage US measurement.

US, discourage US manufacturers from working harder to develop export markets, some members of the AIIS said. Also, US manufacturers have not invested in the wrap-ping equipment needed to

year in 1994. From 30m tons last year, imports will fall to 25m this year and 20-21m next year, the trade group predicted. Imports have been hit in part by new minimill capacity being built in the US, and by

export, a factor which adds

to their export costs, said Mr Hans Mueller, a steel trade consultant and member

steel trade, with accusa-

tions of dumping beginning

to mount against American producers.

The rise in exports comes as steel imports into the

US are slowing after a record

The rise in US exports, helped by the weak dollar, has brought a role reversal in the international

of the AIIS.

the fall in total US consumption, the AIIS said. From 114m tons in 1994, consumption will fail to around 110m this year, it added.

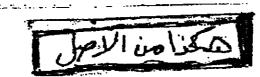
The trade group also warned that renewed anti-dumping actions were becoming more likely in the US, despite falling

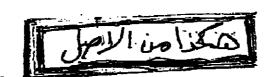
However, it added that it did not expect any cases to be filed until the middle of next



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Tehran sets out'

austerity budget

fran has unveiled an austerity deficit budget nearly 44 per cent higher than the current year's, with 30 per cent more

Although the budget is 43.8 per cent higher than for the

ahead, when announcing the 138,000bn rial (\$78.8bn) budget for the year starting on March 21.

Oil exports remain the biggest source of state income, but the share of oil exports in government revenues has reached one of its lowest levels since the Islamic revolution in 1979.

Government revenue, excluding state industries and hanks, is set at 54,400hn rials. Some 51.5 per cent or \$15.6bn is due to

come from oil exports.

Mr Rafsanjani said the forecast, "as a matter of precaution",

was based on a price of \$15.5 per barrel although Iran was

Egypt's trade-deficit grew by 44 per cent in the first six months of this year to Er11.63bn (\$3.42hn) compared with E68.06bn during the same period in 1994 after a surge in both exports and imports. Having made an export-led recovery a

priority of economic policy, government officials said they were pleased overall with the latest trade figures.

Total exports, including oil, rose by 52 per cent to Ess. 74bn, compared to Ess. 43bn last time, with much of the growth

Egyptian trade deficit grows

current year in Iranian rial terms, it is lower in real terms due

to Iranian official inflation of more than 50 per cent.

President Akbar Hashemi Rafsanjani, warned of tough times

INTERNATIONAL NEWS DIGEST

defence spending and less oil income.

Clashes delay launch of 'Euro-Med' pact

By David Gardner and David White in Barcelona

Last-minute disagreements were last night holding up the launch of the Euro-Mediterranean partnership between the EU and 12 Middle Eastern and North African nations, as Arab states clashed with Israel over its presumed possession of

Syria objected to the accord's definition of terrorism, and Egypt baulked at the speed of the planned transition to a free trade zone between the two

Mr Javier Solana, Spain's foreign minister, anticipated that compromises would be reached overnight on all outstanding issues to enable signature of the accord today.

The agreement aims to rebalance the Union's relations with its immediate neighbours -

Jetn/Cyprus (4)

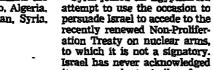
Other (5)

overwhelmingly focused on central Europe since the end of the cold war - by addressing the threat from the south of Islamic fundamentalism

The Barcelona Declaration, as it will be known, provides for a "Euro-Med" free trade area by 2010; increased EU aid and loans to the region targeted on infrastructure and the private sector; and incentives for the largely closed economies of north Africa and the Levant to integrate.

The idea is that free trade and more aid will enhance stability and prosperity on the southern and eastern Mediterranean rim, underpin the Middie East peace process and help promote pluralism in a region where authoritarian government is the norm.

The Declaration commits the signatories - Morocco, Algeria, Tunisia, Egypt, Jordan, Syria,



Bel/Lire (6)

Spain (8)

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its assumed stockpile of an estimated 200 nuclear warheads, which Arab states say is fomenting an arms race in the Diplomats were last night. trying for a more generic commitment to do away with all weapons of mass destruction

well as Turkey, Cyprus and

Malta - to "develop the rule of

law and democracy", and guar-

antee human and minority

rights, and freedoms of expres-

sion, association, thought and

The strategy regionalises

and binds together bilateral association agreements between the BU and individual

states, reached this year with

Jordan, Egypt and Lebanon are negotiating these preferen-tial agreements, while talks

with civil war-ravaged Algeria

and the Palestinian Authority

are at the exploratory stage.

Syria is expected to seek an EU

association accord once the

Syria joined an Egyptian-led

Barcelona conference is over.

Tunisia, Israel and Morocco.

so that Israel would be able to



Spain's head of protocol Cristian Barrios (second left) accompanies Yassir Arafat (second right) after the PLO chief's arrival in Barcelona yesterday

Med commitment to combat terrorism. Syria and Lebanon, still to reach peace accords with Israel in exchange for the return of the Golan Heights and southern Lebanon, objected to a definition which appeared to encompass Hizbollah, the Syria and Iran-backed Lebanese Shia Moslem funda-

mentalist militia.

Egypt's worry on the timetable for free trade in manufac-tures and services - farm pro-

duce will get more limited access to the Union ~ is more a drafting problem than a firm obstacle. Cairo fears the wordtive rules of origin. ing will use Tunisia's and Morocco's agreed transition period of 12 years as the norm

for future arrangements, rather than the 15-year transition sought for the region as a During this transition, those

countries that do free-trade deals among themselves, and use each other's materials in

leaders of 14 European regions.

held their own meeting at the

weekend in an association pre-

sided over by Catalonia's presi-dent Mr Jordi Pujol.

another meeting, of communist

and socialist parties and libera-

invited to the Euro-Mediterra-

Saturday saw the end of

their goods, will get virtually unimpeded access to the union's markets under cumula-

The Union hopes that by changing rules of origin, and by concentrating the Ecu4.7bn (£3.87bn) aid for 1995-99 (with a similar amount in soft loans) on cross-border infrastructure and the upgrading of Middle East and north African industry, the Euro-Med accord will expand the regional market

coming from non-oil commodities such as cotton, textiles, chemicals and other agricultural products. This was offset, however, by a surge in imports which increased by 47 per cent from Ex12.49bn in the first six months of 1994 to Ex18.57bn over the same period this year.

selling now at \$16.

Merger call for Arab banks A leading Arab economist has called for mergers in the over-banked Arab world and urged improved banking services to attract billions of dollars in local capital which has fled to more developed financial markets.

Addressing the Dubai government-sponsored Emirates International Forum, Mr Hamad said the total assets of banks in the Gulf in 1993 were \$168bn, less than the assets of the biggest British bank. The Bank for International Settlements has classified all

Arab states, except Saudi Arabia, as high credit risk countries. But Mr Hamad noted that over the past two years Arab states had moved to increase their capital adequacy. Reuter, Dubni Islamic Banking Survey, See Separate Section

Zeroual urges political dialogue

Algeria's newly elected president Liamine Zeroual was sworn in yesterday and urged all political groups in the fractured country to engage in dialogue and to respect the law.

However, he avoided committing himself to negotiations with anti-government Moslem militants or to dates for parliamentary elections.

The ex-general, who was the army's appointee when he became head of state in January 1994 and their choice in the elections, also vowed no let-up in the confrontation with militants who continued to fight the authorities. Moslem militants have fought the government since 1992,

when parliamentary elections they were poised to win were cancelled. The conflict has cost some 50,000 lives. ■ Some leaders of the Islamic Salvation Front (FIS) said that

they were considering calling a unilateral ceasefire following last week's elections, which returned Mr Zeroual to a five-year

Jordan cuts foreign workers

Jordan said yesterday it had slashed the number of foreign workers in the kingdom in a campaign to ease high unemployment and rising poverty among Jordanians. Mr Nader Abu el-Shaer, labour minister, said 70,000 foreign workers from an estimated 250,000 in the workforce left Jordan in October alone. Jordan's cabinet in August approved a recommendation by a ministerial committee to close 15 professions to foreign labour.

The cut in foreign workers was aimed at removing competition for low-paid jobs and easing unemployment which was officially placed at 18 per cent of a workforce of 1m in 1995. Mr Abu el-Shaer said the "strict and accurate implementation of the measures" gave Jordanians 30,000 to 40,000 jobs previously held by foreign workers. Reuter, Ammo

Barcelona is turned into Olympian talkshop

Barcelona, which likes to picture itself as a sort of capital of the Mediterranean, has seen nothing like it since the 1992 Olympic Games. Not only does it have the foreign ministers of 27 countries celebrating the first Euro-Mediterranean conference, but also a spontaneous proliferation of other meetings approaching the same theme from different

The idea of bringing EU governments together with the countries on the other side of the Mediterranean may have

City has seen nothing like it since hosting Games, writes David White been slow in taking root, but it is already sprouting vigor-

The hotel where the two-day intergovernmental meeting is being held under tight security will continue in use for the rest of the week, when 1,100 experts from academia, unions, employers' bodies and other organisations meet to discuss in detail the implications of the conference conclusions. The

Financial Times.

World Business Newspaper.

will set up a series of working groups, and a permanent secre-

As a counterpoint to the official events, an Alternative Mediterranean Conference has been under way since Friday, bringing together representatives of more than 300 non-governmental organisations from 18 countries. It is focusing on greater solidarity between north and south, and other Mediterranean Civil Forum issues from the environment to

the status of women. Among other things, it has called for the removal of nuclear weapons from the region and criticised "aggressive" policies on the part of Nato and the Western European Union.

Also coinciding with the ministers' meeting is a Mediterranean Cities Conference, the second of its kind hosted by Mr Pascual Maragall, Barcelona's mayor. About 30 cities

nean ministerial conference, did at least take part in this Spain has been proposing a multilateral meeting for the region since the late 1980s. Since its inception the Financial when along with Italy it tried without success to launch a Times web site has provided internet conference on security and co-operation in the Mediterranean. The event is billed as one of the high points of its EU presidency. Even before it Translay. November 28 as a step in its continuing development started, Morocco, Tunisia and

Egypt were already vying for the privilege of holding the next one. Some 10,000 police from various forces were mobilised to provide security for the talks, many of them from out of town. Barcelona traffic wardens had a field day sticking tickets on illegally parked vehicles belonging to police

Checks were being made on Not wanting to be forgotten,the motorway from France, and the streets surrounding the conference site – the Hotel Juan Carlos I, built for the Olympics – were sealed off. Disruption before the meeting was aggravated by a taxi drivers' strike, after a colleague was stabbed in a traffic argument on Sunday.

tion movements. Libya, not Spanish farmers were planning to muster 20,000 people for a demonstration today against the granting of agricultural concessions to Mediterranean partners - especially recent association agree with Tunisia, Israel and Morocco. The main Spanish farm union was hosting yet another international meeting yesterday, on the future of the common agricultural policy in southern EU countries.

Several thousand took part on Sunday in a protest called by the Alternative Mediterranean Conference against immigration restrictions. But the show of unity was marred when scuffles broke out between Moroccan demonstrators and supporters of independence in Moroccan-controlled Western Sahara.

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INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and inclustrial production plus all data for the vacancy rate indicator are in index form with 1985=100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values. **E UNITED STATES GERMANY**

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| 1992 | 117.6 | 114,1 | 7.3 | 63.9 | 104.7 | 139.9 | 119.0 | 2.1 | 124.2 | 92.1 | 130.5 127.7 | 118.1 | 4.2 | 297.8 | . 95.5 |
| 1993 | 123.8 | 118.8 | 0.7 | 69.0 | 110.4 | 131.8 | 113.6 | 2.5 | 106.6 | 98.1 | 122.3 | 116.5 109.1 | 4.6 | 287.7 | 89.5 95.6 |
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| 1869 1990 1991 1982 1993 1994 | 107.9 108.5 110.4 110.3 110.5 110.7 110.8 | 107.8 111.3 112.9 113.3 113.2 110.2 114.4 | 10.0 8.4 8.9 9.4 10.4 11.7 12.3 | 135.3 160.6 163.2 128.2 109.5 90.0 104.1 | 96.4 101.8 101.6 95.7 96.8 94.9 98.1 102.5 | 112.1 107.9 116.9 114.5 110.9 116.9 | 108.8 114.2 118.7 118.0 118.9 115.4 | | 10.9 10.9 10.9 10.3 9.8 9.8 | 95.8 100.1 98.3 94.9 97.1 | 110.8 117.8 120.1 121.1 119.4 120.4 123.9 | 102.5 106.5 111.6 114.0 113.7 109.5 109.4 111.5 | 11.2 10.3 8.6 7.2 6.8 6.8 10.1 10.4 | 116.1 141.2 143.1 123.5 97.2 68.2 69.1 76.0 | 92.9 96.8 95.6 93.6 91.4 95.4 99.3 109.6 |
| 1969 1990 1991 1992 1953 1994 Eth qtr.1994 | 107.9 108.5 110.4 110.3 110.5 110.7 110.8 | 107.3 111.3 112.9 113.3 113.2 110.2 114.4 | 10.0 8.4 8.9 9.4 10.4 11.7 12.3 | 135.3 160.6 183.2 128.2 109.5 90.0 104.1 | 98.4 101.8 101.8 95.7 96.8 94.9 96.1 102.5 | 112.1 107.9 116.9 114.5 110.9 116.9 | 108.8 114.2 118.7 118.0 118.9 115.4 113.0 118.9 | | 10.9 10.9 10.9 10.3 9.8 9.8 10.2 11.0 | 95.8 100.1 98.3 94.9 97.1 94.1 100.8 102.8 | 110.8 117.8 120.1 121.1 119.4 120.4 123.9 128.5 | 102.5 106.5 111.6 114.0 113.7 109.5 109.4 | 11.2 10.3 8.6 7.2 6.8 8.8 10.1 | 116.1 141.2 143.1 123.5 97.2 68.2 69.1 | 92.8 96.8 95.6 93.6 91.4 95.4 99.3 100.6 110.7 |
| 1989 1990 1991 1992 1993 1994 Eth qtr.1994 1st qtr.1995 | 107.9 108.5 110.4 110.3 110.5 110.7 110.8 -0.5 | 107.3 111.3 112.9 113.3 113.2 110.2 114.4 | 10.0 8.4 8.9 9.4 10.4 11.7 12.3 | 135.3 160.6 163.2 128.2 109.5 90.0 104.1 | 98.4 101.8 101.8 95.7 96.8 94.9 98.1 102.5 102.5 | 112.1 107.9 116.9 114.5 110.9 116.9 114.1 | 108.8 114.2 118.7 118.0 118.9 115.4 113.0 118.9 | | 10.9 10.9 10.9 10.3 9.8 9.8 10.2 11.0 | 95.8 100.1 98.3 94.9 97.1 94.1 100.8 102.8 | 110.8 117.8 120.1 121.1 119.4 120.4 123.9 128.5 | 102.5 106.5 111.6 114.0 113.7 109.5 109.4 111.5 | 11.2 10.3 8.6 7.2 6.8 6.8 10.1 10.4 | 116.1 141.2 143.1 123.5 97.2 68.2 69.1 76.0 | 92.9 96.8 95.6 92.6 91.4 95.4 99.3 100.6 110.7 |
| 1989 1990 1991 1992 1993 1994 1st qtr.1994 1st qtr.1995 2nd qtr.1995 | 107.9 108.5 110.4 110.3 110.7 110.7 110.8 -0.5 | 107.3 111.3 112.9 113.3 113.2 110.2 114.4 5.5 5.5 | 10.0 8.4 8.9 9.4 10.4 11.7 12.3 12.0 17.8 11.5 | 135.3 160.6 183.2 128.2 109.5 90.0 104.1 | 98.4 101.8 101.8 95.7 96.8 94.9 98.1 102.5 102.5 102.5 | 112.1 107.9 116.9 116.9 116.9 116.9 114.1 | 108.8 114.2 118.7 118.9 115.4 113.0 118.9 | _ | 10.9 10.9 10.9 10.3 9.8 10.2 11.0 | 95.8 100.1 98.3 94.9 97.1 94.1 100.8 102.8 101.8 | 110.8 117.8 120.1 121.1 119.4 123.9 128.5 3.5 | 102.5 106.5 111.6 114.0 113.7 109.5 109.4 111.5 | 11.2 10.3 8.6 7.2 6.8 8.8 10.1 10.4 8.5 | 116.1 141.2 143.1 123.5 97.2 68.2 69.1 76.0 93.5 | 92.8 96.8 95.6 93.6 91.4 95.4 99.3 100.6 110.7 |
| 1989 1990 1991 1992 1993 1994 1st qtr.1994 1st qtr.1995 2nd qtr.1995 | 107.9 109.5 110.4 110.3 110.5 110.7 130.8 -0.5 0.5 | 107.3 111.3 112.9 113.3 113.2 110.2 114.4 | 10.0 8.4 8.9 9.4 10.4 11.7 12.3 | 135.3 160.6 183.2 128.2 109.5 90.0 104.1 | 98.4 101.8 101.8 95.7 96.8 94.9 98.1 102.5 102.5 | 112.1 107.9 116.9 114.5 110.9 116.9 114.1 107.4 -7.4 | 108.8 114.2 118.7 118.0 118.9 115.4 113.0 118.9 | | 10.9 10.9 10.9 10.3 9.8 10.2 11.0 11.4 12.2 | 95.8 100.1 98.3 94.9 97.1 94.1 100.8 102.8 101.8 | 110.8 117.8 120.1 121.1 119.4 120.4 123.9 128.5 3.5 1.4 | 102.5 106.5 111.6 114.0 113.7 109.5 109.4 111.5 117.1 | 11.2 10.3 8.6 7.2 6.8 8.8 10.1 10.4 9.5 8.0 8.7 8.8 | 116.1 141.2 143.1 123.5 97.2 68.2 69.1 76.0 93.5 104.5 102.8 105.8 | 92.9 96.8 95.6 93.6 91.4 95.4 99.3 108.5 110.7 110.7 110.7 |
| 1998 1990 1990 1991 1992 1993 1994 4th qtr.1994 1st qtr.1995 3rd qtr.1995 3rd qtr.1995 | 107.9 108.5 110.4 110.5 110.7 110.8 -0.5 0.5 | 107.3 111.3 112.9 113.3 113.2 110.2 114.4 5.5 3.4 1.5 | 10.0 8.4 8.9 9.4 10.4 11.7 12.3 12.0 17.8 11.6 11.4 | 135.3 160.6 163.2 128.2 109.5 90.0 104.1 103.5 119.3 | 96.4 101.8 101.8 95.7 96.8 94.9 98.1 102.5 107.2 100.8 97.4 | 112.1 107.9 116.9 114.5 110.9 116.1 107.4 -7.4 -3.6 | 108.8 114.2 118.7 118.0 118.9 115.4 113.0 179.9 9.7 9.0 5.9 | | 10.9 10.9 10.9 10.3 9.8 9.8 10.2 11.0 11.4 12.2 12.2 12.1 | 95.8 100.1 98.3 94.9 97.1 94.1 100.8 102.8 101.8 101.8 | 110.8 117.8 120.1 121.1 119.4 120.4 123.9 128.5 3.5 1.4 1.4 0.5 | 102.5 106.5 111.6 114.0 113.7 109.5 109.4 111.5 117.1 | 11.2 10.3 8.6 7.2 6.8 8.8 10.1 10.4 8.5 | 118.1 141.2 143.1 123.5 97.2 68.2 69.1 76.0 93.5 | 928 968 956 936 914 954 993 1085 110.7 110.7 |
| 1989 1990 1991 1992 1993 1994 4th qtr.1994 1st qtr.1995 2nd qtr.1995 3nd qtr.1995 3nd qtr.1995 December | 107.9 108.5 110.4 110.5 110.7 110.8 -0.5 0.5 1.1 0.5 | 107.3 111.3 112.9 113.3 113.2 110.2 114.4 5.5 3.4 1.5 | 10.0 8.4 8.9 9.4 10.4 11.7 12.3 12.0 11.5 11.5 11.4 | 135.3 160.6 163.2 128.2 109.5 90.0 104.1 103.5 119.3 | 96.4 101.8 101.6 95.7 96.8 94.9 98.1 102.5 107.2 100.8 97.4 | 112.1 107.9 116.9 114.5 110.9 116.9 114.1 107.4 -7.4 | 108.8 114.2 118.7 118.0 118.9 115.4 113.0 119.9 9.7 9.0 5.9 5.7 | | 10.9 10.9 10.9 10.3 9.8 10.2 11.0 11.4 12.2 12.2 12.1 | 95.8 100.1 94.9 97.1 94.1 100.8 101.8 101.8 101.8 101.8 | 110.8 117.8 120.1 121.1 129.4 123.9 128.5 3.5 1.4 1.4 0.5 | 102.5 106.5 111.6 114.0 113.7 109.5 109.5 117.1 4.5 4.2 2.0 1.2 | 11.2 10.3 8.6 7.2 6.8 8.8 10.1 10.4 9.5 9.0 8.7 8.8 | 118.1 141.2 143.1 123.5 97.2 68.2 69.1 76.0 93.5 104.5 105.8 106.8 | 92.9 96.8 95.6 93.6 91.4 95.4 99.3 108.6 110.7 110.7 110.7 110.3 110.3 |
| 1999 1990 1991 1992 1992 1993 1994 1st qtr.1995 2nd qtr.1995 3rd qtr.1995 November 1994 December | 107.9 108.5 110.4 110.3 110.5 110.7 130.8 -0.5 1.1 0.5 | 107.3 111.3 112.9 113.3 113.2 110.2 114.4 5.5 5.6 3.4 1.5 | 10.0 8.4 8.9 9.4 10.4 11.7 12.3 12.0 17.8 11.5 11.4 12.0 12.0 | 135.3 160.6 183.2 128.2 128.2 109.5 104.1 103.5 119.3 102.2 99.7 110.6 | 96.4 101.8 101.6 95.7 96.8 94.1 102.5 101.2 100.8 97.4 102.8 102.5 | 112.1 107.8 116.9 114.5 116.9 116.9 114.1 107.4 -7.4 -3.6 -4.5 | 108.8 114.2 118.7 118.0 118.9 115.4 113.0 179.9 9.7 9.0 5.9 | | 10.9 10.9 10.3 9.8 9.8 10.2 11.0 11.4 12.2 12.2 12.1 | 95.8 100.1 98.3 94.9 97.1 100.8 102.8 101.8 101.8 101.8 101.5 | 110.8 117.8 120.1 121.1 119.4 123.9 128.5 1.4 1.4 0.5 | 102.5 106.5 111.6 114.0 113.7 109.5 109.4 111.5 117.1 | 11.2 10.3 8.6 7.2 6.8 6.8 10.1 10.4 8.5 8.7 8.7 8.7 | 118.1 141.2 143.1 123.5 97.2 68.1 76.0 93.5 104.5 106.8 106.8 | 928 968 956 954 954 993 1085 1107 1103 1103 |
| 1999 1990 1991 1992 1993 1994 4th qtr.1995 2nd qtr.1995 3rd qtr.1995 3rd qtr.1996 November 1994 December 1995 February | 107.9 108.5 110.4 110.3 110.5 110.7 130.8 -0.5 0.5 0.5 0.5 0.5 0.5 | 107.3 111.3 112.3 113.3 113.2 110.2 114.4 5.5 5.6 3.4 1.5 5.0 6.6 5.9 | 10.0 8.4 8.9 10.4 11.7 12.3 12.0 11.5 11.4 12.0 11.9 11.8 | 135.3 160.6 183.2 128.2 109.5 90.0 104.1 103.5 119.3 102.2 99.7 110.6 119.1 | 98.4 101.8 101.8 95.7 96.8 94.1 102.5 107.2 100.8 97.4 102.8 102.5 102.3 101.7 | 112.1 107.8 116.9 114.5 116.9 116.9 114.1 107.4 -4.5 -4.5 -2.5 0.9 -1.4 | 108.8 114.2 118.0 118.0 118.9 115.4 113.0 119.9 8.7 9.0 5.9 5.7 | | 10.9 10.9 10.9 10.3 9.8 9.8 10.2 11.0 11.4 12.2 12.2 12.2 12.1 0.8 | 95.8 100.1 94.9 97.1 94.1 100.8 102.8 101.8 101.8 101.5 103.0 102.6 | 110.8 117.8 120.1 121.1 119.4 120.4 123.9 128.5 3.5 1.4 0.5 | 102.5 106.5 111.6 114.0 113.7 109.5 109.4 111.5 117.1 4.5 2.0 1.2 | 11.2 10.3 8.8 8.8 10.1 10.4 9.5 8.7 8.7 9.0 8.8 | 118.1 141.2 143.1 123.5 97.2 68.2 69.1 76.0 93.5 104.5 106.8 108.4 | 92.9 96.8 95.6 93.6 93.4 99.3 102.6 110.7 110.7 110.3 110.3 |
| 1989 1990 1991 1992 1993 1994 4th qtr.1994 1st qtr.1995 2nd qtr.1995 2nd qtr.1995 Nevember 1994 December Junuary 1895 February March | 107.9 108.5 110.4 110.3 110.5 110.7 110.8 -0.5 0.5 1.1 0.5 -0.5 -0.5 -0.5 | 107.3 111.3 112.3 113.3 113.2 110.2 114.4 5.5 5.5 3.4 1.5 5.0 6.8 5.9 4.3 6.2 | 10.0 6.4 8.9 10.4 11.7 12.3 12.0 11.5 11.4 12.0 11.9 11.8 11.7 | 135.3 160.6 183.2 128.2 128.2 109.5 104.1 103.5 119.3 102.2 99.7 110.6 | 98.4 101.8 101.6 95.7 96.8 98.1 102.5 102.5 102.5 102.5 102.5 102.5 102.5 102.5 102.5 102.5 102.5 | 112.1 107.9 116.9 114.5 110.9 114.1 107.4 -3.6 -4.5 -4.5 -0.9 -1.4 -1.2.9 | 108.8 114.2 118.7 118.0 118.9 115.4 113.0 119.9 9.7 9.0 5.9 5.7 7.3 15.0 9.8 | | 10.9 10.9 10.9 10.2 9.8 9.8 10.2 11.0 11.4 12.2 12.2 12.1 12.1 | 95.8 100.1 94.9 97.1 94.1 102.8 101.8 101.8 101.8 102.8 102.8 102.8 102.8 | 110.8 117.8 120.1 121.1 119.4 123.9 128.5 3.5 1.4 0.5 3.2 3.9 0.3 | 102.5 108.5 114.0 113.7 109.4 11.5 117.1 4.5 4.0 1.2 | 11.2 10.3 8.6 7.2 6.8 6.8 10.1 10.4 8.5 8.7 8.7 8.7 | 118.1 141.2 143.1 123.5 97.2 68.1 76.0 93.5 104.5 106.8 106.8 | 928 938 938 938 934 954 954 102 1107 1103 1103 1105 1107 1109 |
| 1990 1990 1991 1992 1993 1994 5th qtr.1994 1st qtr.1995 2nd qtr.1995 3rd qtr.1995 November James 1994 December James 1994 March April | 107.9 108.5 110.4 110.3 110.5 110.7 130.8 -0.5 0.5 0.5 0.5 0.5 0.5 0.5 | 107.3 111.3 112.9 113.3 113.2 114.4 5.5 3.4 1.5 5.6 6.8 6.9 4.3 6.2 2.1 | 10.0 6.4 8.9 10.4 11.5 11.5 11.5 11.6 12.0 11.9 11.8 11.7 11.6 | 135.3 160.6 183.2 128.2 109.5 90.0 104.1 103.5 119.3 102.2 99.7 110.6 119.1 | 98.4 101.8 101.8 95.7 98.9 98.1 102.5 101.5 102.8 102.8 102.8 102.3 101.7 101.9 | 112.1 107.9 116.9 114.5 116.9 114.1 107.4 -7.6 -4.5 -12.9 -1.4 -10.1 | 108.8 114.2 118.7 118.0 118.9 115.4 113.0 119.9 9.7 9.0 5.9 5.7 7.3 15.0 9.8 8.1 | | 10.9 10.9 10.9 10.3 9.8 10.2 11.0 11.4 12.2 12.1 10.8 10.8 10.8 10.8 10.8 10.8 10.8 10 | 95.8 100.1 98.3 94.9 97.1 100.8 101.8 101.8 101.8 102.6 102.6 102.6 102.6 102.6 102.6 | 110.8 117.8 120.1 121.1 119.4 123.9 128.5 1.4 1.4 0.5 3.9 0.3 2.4 1.5 | 102.5 108.5 111.0 113.5 109.4 111.5 117.1 4.5 4.0 4.0 3.7 3.7 3.9 | 11.2 10.3 8.8 8.8 8.8 10.1 10.4 9.5 8.7 8.8 8.7 | 118.1 141.2 143.1 123.5 97.2 68.2 69.1 76.0 93.5 104.5 106.8 106.8 106.4 106.3 | 928 935 935 936 91.4 99.3 1028 110.7 110.7 110.9 110.9 110.9 110.9 110.9 |
| 1988 1990 1991 1991 1993 1994 4th qtr.1995 2nd qtr.1995 2nd qtr.1995 3nd qtr.1995 November 1994 December Jamen 1985 February March May | 107.9 108.5 110.4 110.3 110.5 110.7 130.8 -0.5 0.5 0.5 0.5 0.8 2.4 0.8 -1.5 0.2 2.6 | 107.3 111.3 112.9 113.3 113.2 113.2 114.4 5.5 5.5 3.4 1.5 5.6 6.8 5.9 4.3 6.2 2.1 3.9 | 10.0 8.4 8.9 9.4 10.4 10.7 11.8 11.6 11.0 11.9 11.0 11.0 11.0 11.0 11.0 | 135.3 160.6 183.2 128.2 109.5 90.0 104.1 103.5 119.3 102.2 99.7 110.6 119.1 | 98.4 101.8 101.8 95.7 96.8 98.1 102.5 102.5 100.8 102.5 102.5 102.5 102.5 102.5 102.5 102.5 102.5 102.5 102.5 102.5 102.6 102. | 112.1 107.8 116.9 114.5 116.9 116.9 116.9 114.1 107.4 -4.5 -4.5 -0.9 -1.4 -70.1 -2.1 | 108.8 114.2 118.7 118.0 118.9 115.4 113.0 119.9 9.0 5.9 7.3 15.0 9.8 8.1 | | 10.9 10.9 10.9 10.3 9.8 10.2 11.4 12.2 12.2 12.1 0.6 0.6 0.8 | 95.8 100.3 94.9 97.1 100.8 102.8 101.8 101.8 101.8 102.6 102.6 102.6 102.2 101.1 | 110.8 117.8 120.1 121.1 119.4 120.4 123.9 128.5 3.5 1.4 0.5 3.2 3.9 3.9 1.4 0.5 | 102.5 108.5 111.0 113.0 113.7 109.5 109.4 111.5 117.1 4.5 4.0 1.2 4.0 4.0 3.7 3.9 5.2 2.6 | 11.2 10.3 8.6 7.2 6.3 10.1 10.4 9.5 9.0 8.7 9.0 8.8 8.7 | 118.1 141.2 143.1 123.5 97.2 68.2 69.1 76.0 93.5 104.5 102.8 108.4 108.4 108.3 104.5 103.5 | 928 936 936 936 914 993 1026 1107 1103 1103 1103 1104 1105 1108 |
| 1989 1990 1991 1992 1993 1994 4th qtr.1994 1st qtr.1995 2nd qtr.1995 2nd qtr.1995 November 1994 December Junuary 1805 February March May | 107.9 108.5 110.4 110.3 110.5 110.7 110.8 -0.5 0.5 1.1 0.5 -0.5 -0.5 -0.5 -0.5 | 107.3 111.3 112.3 113.2 113.2 114.4 5.5 5.5 3.4 5.5 5.9 4.5 6.2 2.1 3.9 4.0 | 10.0 9.4 9.4 10.4 11.7 12.3 12.0 11.8 11.4 12.0 11.9 11.7 11.6 11.5 | 135.3 160.6 183.2 128.2 109.5 90.0 104.1 103.5 119.3 102.2 99.7 110.6 119.1 | 98.4 101.8 101.8 95.7 98.1 102.5 100.8 97.4 102.5 102.3 101.2 101.9 101.9 | 112.1 107.9 116.9 114.5 110.9 114.1 107.4 -3.6 -4.5 -2.5 0.9 -1.4 -70.1 -2.1 -6.3 | 108.8 114.2 118.7 118.0 118.9 115.4 113.0 119.9 9.0 5.9 5.7 7.3 15.0 9.8 8.1 9.2 5.4 7.1 | - | 10.9 10.9 10.9 10.3 9.8 10.2 11.0 11.4 12.2 12.1 10.8 10.8 10.8 10.8 10.8 10.8 10.8 10 | 95.8 100.8 94.9 97.1 100.8 101.8 101.8 101.8 101.5 102.6 102.6 102.6 102.6 102.6 102.6 102.6 102.6 103.0 102.6 103.0 103 | 110.8 117.8 120.1 121.1 119.4 123.9 128.5 3.5 1.4 0.5 3.9 0.3 0.3 1.5 1.8 1.8 1.8 | 102.5 108.5 114.0 113.7 109.5 109.4 111.5 117.1 4.5 2.0 1.2 4.0 4.0 3.7 3.9 5.2 5.2 1.7 | 11.2 10.3 8.7 6.9 8.9 10.1 10.4 9.5 9.0 8.7 8.8 8.7 8.8 | 118.1 143.1 143.1 123.5 97.2 689.1 76.0 93.5 104.5 105.8 106.8 106.3 104.5 102.2 102.8 102.8 102.8 | 928 938 938 938 914 993 1025 1107 1103 1103 1105 1107 1108 1108 |
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October

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NEWS: ASIA-PACIFIC

Burmese activists fail to loosen military regime's grip

Ted Bardacke reports on the opposition's narrowing options at the country's constitutional convention



Sun Kyi: her political problems become more acute Peters by Assar

ince being released from the convention, then decide house arrest in July, Odemocracy activist Ms Anng San Sun Kyi has been unable to get Burma's military rulers to do anything they don't want to do. Her calls for dialogue have gone unheeded. her supporters continue to be arrested and harassed, and scores of potential foreign investors swarm around the lobbies of government minis-

tries and luxury hotels. Today the political difficulties of Ms Sun Kyi and her opposition National League for Democracy (NLD) will become even more acute. The junta's handpicked delegates to a constitutional convention will resume the process of ratifying a plan giving the military a "leading role" in the political future of the country and denying Ms Sun Kyi, because she is married to a foreigner, the opportunity to lead the coun-

So far the NLD, which despite winning 80 per cent of the vote in the 1990 general elections has been allocated only 15 per cent of the nearly 700 delegates, has said it will attend the convention's opening ceremony, see if the govboth the form and content of

what to do next. Government officials and state-run media say any changes to the convention are highly unlikely.

Then, say party leaders and local observers, the NLD will have only two options; continue to participate in the national convention and lose stature both internally and internationally, or walk out and risk both isolation and repression:
Though the choices are lim-

ited, the ramifications are not. Next month's United Nations General Assembly resolution on Burms, the outlook for the Burmese economy and the prospects for renewed unrest in the country all hinge on how the NLD chooses to resolve the political dilemmas surrounding the convention. Although Ms Suu Kyi is tre-

mendously popular internally, the continued threat of repression - in the past week three sentenced to two years in prison for moving a police barricade at Ms Suu Kyi's house and 23 ageing veterans of Bur-ma's independence struggle were held for questioning after calling for a dialogue between the military and Ms Suu Kyi limit the NLD's ability to put pressure on the military

At the same time, economic reforms have made many farmers better off, thus eroding some of Ms Sun Kyi's support in the countryside. Ceasefire agreements with 15 of Burma's 16 armed rebel groups have allowed the State Law and Order Restoration Council (Slorc), as the military junta is known, to divert resources to

popular infrastructure projects. Instead. Ms Suu Kyi must continue to court her substantial international support. For those involved in drafting December's UN resolution on Burma, Ms Sun Ryi's attitude towards the convention is cru-

"Her credibility is at stake, says a diplomat from a country which supports a UN resolution that is tough on Burma. "It would be a tragedy the convention doesn't get criticised in the resolution but if the NLD participates it will be hard to argue against countries like Singapore that want to water it

While this would seem to be an argument for boycotting the convention, the military leaders, having ended their international isolation by freeing both the economy and Ms Sun

Burma's privatisation process is not going as fast as planned and the government will wait for a stock exchange to be set up before proceeding further, a senior government economic official said yesterday, writes Ted Bardacke in Rangoon.

The establishment of a stock market, exoected within a year, will let the government sell off portions of state-owned enterprises to the public without having to go through an expensive bidding process, the official said.

Management of companies privatised in this way would not necessarily be changed, as the government would retain a

Kyi, say they will not be moved by foreign concerns. "The pressure actually has a negative effect. Remember we are a military government and militaries by nature resist pres-sure instead of giving in," says Mr Set Maung, senior economic adviser to the Slorc and a member of the National Convention's organising committee. "We are not in such bad straits...and can ride out the

Yet despite increased foreign investment, political intransi-

storm," he adds.

big stake, but they would be accountable to shareholders, he added. The official also ruled out privatising state-owned companies, such as those monopolising rice and

teak exports. Burma has 59 state-owned companies, which operate about 1,800 factories and other establishments. Fifty-one establishments have been identified for privatisation and, as at August, six have been sold off to the private sector. Other factories have entered into joint ventures or leasing agreements with

nrivate companies.

economy. The Slore's refusal to negotiate with the NLD has delayed resumption of official and other western countries are blocking assistance from the International Monetary

Fund and the World Bank. Burmese government offi-cials say IMF funding and other foreign aid are needed if Burma is to devalue its currency, without which "the reforms that have been implemented, important as they are, will not be enough to bring gence continues to dog the forth a sustained growth

response," according to a recent World Bank study.

Ms Suu Kyi says political dialogue is the solution to Burma's economic woes and likens Burma to the Philippines, where investment began to flow once political change was achieved and consolidated. But she is still exposed to the con-tinual criticism in the staterun media that by threatening stability and refusing to co-operate it is she who is hin-

dering economic growth. Yet perhaps the biggest risk in pulling out of the conven-tion is that the isolation could lead to hardliners within the NLD gaining the upper hand and advocating desperate measures. The same danger of course exists by remaining in a convention that does not respond to key NLD demands.

Ms Suu Kyi swears the NLD does not want demonstrations in the street and that, while the regime may be able to ignore her, it "can't ignore the will of the people". So far though, Slorc seems to be making a pretty good job of it.

*Myanmar: Policies for Sustaining Economic Reform. The World Bank, Report No. 14062-BA, October 16, 1995.

ASIA-PACIFIC NEWS DIGEST

Australian bank sale 'goes ahead'

The Australian government remains committed to the stock market flotation of its remaining shares in Commonwealth Bank of Australia in the current financial year to June 30, assuming it wins the next federal election, Mr Ralph Willis,

reasurer, said in Canberra yesterday.

The sale, expected to fetch several billion dollars, is crucial to the government's hopes of reaching a budget surplus in the 1995-96 financial year. Legislation enabling the sale to go alread was passed yesterday. But even with the CBA proceeds, many economists believe failure to complete other asset sales and lower-than-expected proceeds from privatising the airline

Qantas mean the budget surplus target will be missed. Mr Willis refused to concede a surplus was impossible. The government was "concerned to ensure maintenance of good budget outcome". The projected surplus would be discussed in the mid-term review of the economy, to be released before Christmas. He expected further evidence of a slowdown when figures for Australia's gross domestic product appear tomorrow. Market forecasts are for growth of about 1 per cent during the quarter, or about 3 per cent year-on-year. In its budget, the government forecast growth for 1995-96 of 3.75 per

Shareholders of Daiwa to sue

Shareholders of Daiwa Bank, which is under instructions by Japanese authorities to curb overseas operations and has been ordered by US authorities to withdraw from the US, yesterday filed a lawsuit against the bank's executives, seeking damages of \$1.1bm. Two individual shareholders and a corporate shareholder filed a joint suit at the Osaka District Court, charging the bank's 38 incumbent and former executives, including Mr Takashi Kaiho, president, and Mr Sumio Abekawa, chairman, and the bank's auditors with negligence.

The shareholders accused Daiwa's management of failing to take due steps to prevent illicit bond trading at its New York branch and the subsequent cover-up of \$1.1bn in losses by.Mr Toshihide Iguchi, the bond trader. They alleged management also failed to stop the trading even after Mr Iguchi confessed to the bank in July by letter to Mr Akira Fujita, who resigned the bank's presidency in September. Emiko Terazono, Tokyo

Hanbo chief indicted in Roh case

Mr Chung Tae-soo, chairman of the Hanbo construction and steel group, yesterday became the first businessman indicted in the scandal involving Mr Roh Tae-woo, the former South Korean president. Mr Chung is charged with giving Won15hn (\$19.5m) in bribes to Mr Roh in 1989 and 1990 to acquire state-owned land in southern Seoul for a new apartment complex built by Hanbo. The Hanbo chairman has also been accused by prosecutors of helping launder money from Mr Roh's secret bank accounts, although no charges have been filed on this matter. Hanbo, the country's 30th largest industrial group with assets of \$4bn, expanded rapidly during Mr Roh's administration of 1988-93.

Vietnam-Hungary debt accord

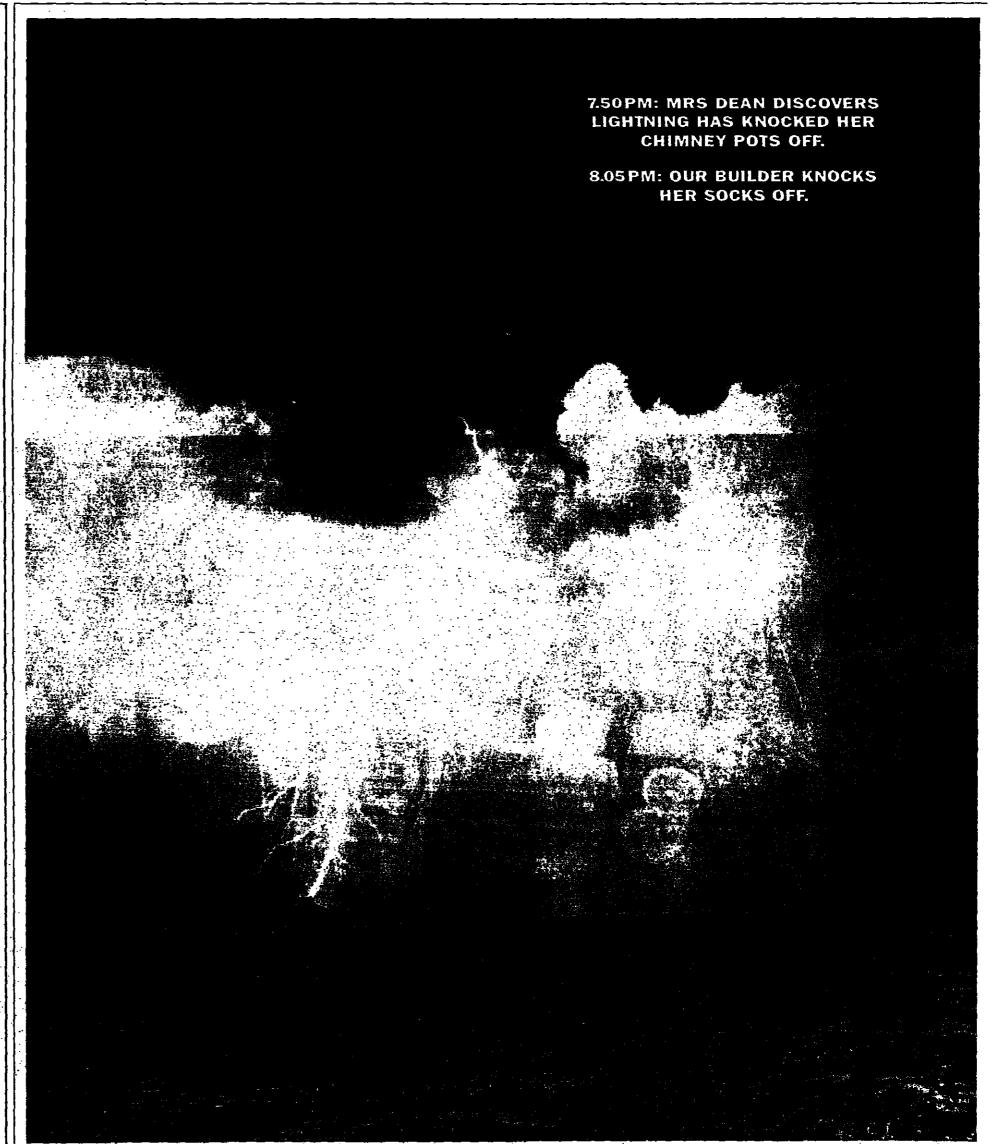
Vietnam and Hungary yesterday signed an agreement on the repayment of 270m transferable roubles of debt owed by Hanoi, ending over a year of haggling over the exchange rate. The sum will be converted into \$40m, using an exchange rate of 5.5 transferable roubles to \$1, bankers said. The debt is repayable over 12 years and carries an interest rate of 3 per rout. Hanoi will repay the money through a mixture of cent. Hanoi will repay the money through a mixture of debt-for-equity swaps, barter and by giving Hungarian businesses privileged access to the local currency, the dong, for purchases of goods and services in Vietnam, Mr Gyurgy Gilyan, head of the commercial division at Hungary's ministry

Philippine growth accelerates

The Philippine economy confounded general expectations in the third quarter with gross national product increasing 6.8 per cent, a significant acceleration on the 5.2 per cent posted in the first half. This brings the year's average growth rate up to 5.5 per cent or just below the government's 6.6.5 per cent traced, it was attributed to higher net capital inflows (mainly target, it was attributed to higher net capital inflows (mainly worker remittances), 45 per cent up on last year. Stronger industrial performance, up 7.9 per cent, and the increasing rate of fixed investments, 7.3 per cent higher, also contributed. Higher inflation and rising interest rates have put the stock market and the Philippine peso under pressure in the last three weeks, prompting economists to downgrade year-end graviti forecasts. A government spokesman said yesterday

that inflation running at 11 per cent, would dip into single figures in the next two months. Lee wins defamation damages

International Herald Tribune newspaper executives have agreed to pay \$\$300,000 (US\$210,000) to Mr Lee Koan Yew, Singapore's senior minister, over an article that allegedly defamed him, Mr Lee's lawyer said yesterday. Mr Tan Kok Quitt said the amount was fixed at an in-chambers bearing. At issue was an article by Mr Christopher Lingle, an American academic, published in the newspaper on October 7, 1994. It academic, phousned in the newspaper on october 7, 1994. It referred to "intolerant regimes in the region" and called into question the independence of judiciaries. The IHT, owned by the New York Times and Washington Post, apologised and did not contest liability.



Who says lightning never strikes the same place twice? Earlier this year a builder retained by Guardian Direct performed a spirited impression of grease lightning when he arrived at a comage, which had been damaged in a thunderstorm, only lifteen minutes after the incident was reported. The arnazed owners, who had only signed up with as five days earlier, were delighted when we agreed their claim on the spot, paying all the bills direct. Proof, if proof were needed, that we'll always try to settle your claim in a flash. BETTER INSURANCE FOR THE WORLDLY WISE

 Guardian Guardian Royal Exchange Group

Clinton begins Bosnia hard-sell

By Bruce Clark in Washington

Failure to send troops to the Balkans now could force the US to intervene on a larger scale later, the Clinton administration said yesterday as it launched its effort to win the broadest possible backing for the Bosnia peace mission.

A nationwide television address by Mr Clinton last night was billed by aides as an attempt to convince the nation to "choose between the war and peace" and consolidate the impressive diplomatic success scored last week in US-brokered talks between Serbia, Croatia and Bosnia.

Mr Warren Christopher, US secretary of state, said that if the peace accord negotiated in Dayton, Ohio, failed for want of US ground troops, it was "virtually certain" that the war would "reignite and spread" across the Balkans.

unrest have long been a cause of conflict among larger powers," he wrote in the New York Times. A wider war could "require an intervention far costlier than anything contemplated

Opponents of the deployment have also cited the bloody history of the Bal-kans, but have concluded that this is a good reason for not intervening on the A spokesman for Mr Newt Gingrich,

speaker of the House, said successive attempts by the great powers to regulate the affairs of the Balkans had ended in failure and war.

The spokesman cited the German aphorism that the Balkans were "not worth the bones of one Pomeranian grenadier". The question the president Such a development would "threaten had "to deal with is... if it's not worth

While the House Republicans led by Mr Gingrich remain deeply sceptical of any Bosnia deployment, many observers believe they will hold back from blocking the mission.

Once they have pointed out the dangers of Bosnian involvement with sufficient force, many Republicans may be content to let Mr Clinton take responsibility for any difficulties the mission

Privately, US officials say the arguments for the Bosnia mission fall into two categories: the strategic case. which would seek to prevent the war spreading toward Albania and points south; and the moral case for ending civilian suffering.

The strategic stakes are keenly felt in the National Security Council and the imperative and relatively safe.

our allies and destabilise a region the death of one German soldier, why is where shifting frontiers and ethnic it worth the risk of 20,000 American Slav-Albanian conflict in the southern Balkans is seen as real and deeply

alarming. But the administration is expected to focus heavily on moral arguments in its

public presentation. Mr Mike McCurry, the White House spokesman, said the president wanted to "remind the American people of the extraordinary loss of life - over a quarter of a million dead, 2m refugees and some of the worst atrocities we've seen

since the Holocaust." However, the appearance on American television screens of demonstra-tions by Serb residents of Sarajevo, the Bosnian capital, who fear losing their homes as a result of the Dayton accords, has complicated the White House effort to persuade the nation that the Bosnia mission is both morally

vice wage bill. This leaves

Amapá with relatively fewer budget problems than its Ama-

The new government is also vulnerable in that part of Bra-

zil, which is more familiar with

asising local commu-

rule by powerful landowners.

nities and poorer populations, which are not politically influ-

ential and are rarely visible in

the local media, Mr Capiberibe can be criticised by opponents for apparently "doing noth-

grand projects, and that can be

democracy in 1985, probably won last year's elections

because of support gained

while agriculture secretary and

mayor of the state capital.

Macapa. To entrench his ideas,

he probably needs a second

A constitutional change to

allow governors re-election is

under discussion in Congress. If re-election is not allowed, he

needs to find someone with the

same local appeal to carry on

four-year term in office.

We're not building lots of

zonian neighbours.

By emph

Ecuador reform package rejected

By Raymond Colitt in Quito

Ecuadoreans have rejected a package of constitutional reforms which, according to President Sixto Durán Ballén, would have "solved many of the problems" that have afflicted the country.

Preliminary results from exit polls during Sunday's referendum show the electorate rejecting all 11 reform proposals, with majorities of up to 60 per cent. The proposals would have opened public health and social security services to pri-vate sector participation and would have granted the president the right to shut down parliament at least once dur-

ing his term. Other controversial propos-als were aimed at electoral reform and at de-politicising the judiciary. The electorate also defended the right to strike in the public sector. even if that meant paralysing basic services in health, education, transportation and telecommunications.

Mr Bolivio Cordoba of the polling group Cedates said the majority of voters used the referendum to express disapproval of the government ven such issues as administrative and financial decenused by the opposition," says tralisation, which were backed by a majority in independent Mr Capiberibe, who entered politics after the return of polls prior to the referendum.

were rejected. Mr Carlos Solórzano, presi-dent of the Supreme Court, said that he and many others voted against the reforms because "the objective of the referendum was to discredit the judicial and legislative branches of the state while

strengthening the executive". Mr Arturo Quiroz, president of the Quito stock exchange said reform of the social security system would have allowed the creation of private pension funds, giving a boost to the fledgling exchange.

However, a government spokesman insisted that even if the reforms did not go ahead now, at least the government would in part have broken opposition to the state's modernisation.

AMERICAN NEWS DIGEST

Sales of homes in US fall 1.9%

Sales of existing homes in the US fell for the first time in six months last month despite lower mortgage rates, the National Association of Realtors said yesterday. Sales fell 1.9 per cent to a seasonally adjusted annual rate of 4.07m homes from 4.15m in September. The last monthly decline in sales was in April, which saw a sharp 6.4 per cent fall.

The weak October performance was worse than expected by Wall Street economists, who had forecast sales at a rate of 4.14m homes. The drop occurred even though average rates for 30-year mortgages eased down to 7.48 per cent in October, from 7,64 per cent in September. October rates were well below the 8.93 per cent average of a year earlier.

However, Mr Art Godi, president of the realturs' association. said a drop in the monthly resale price was not surprising and should not be construed to mean the market was turning down. The housing industry remains incredibly strong Low rates have kept demand high," he said. Reuter, Washington

IADB reviews loans to provinces

The Inter-American Development Bank is to consider making loans directly to provincial governments, according to Mr Enrique Iglesias, the bank's president. At present, the IADB can only lend to provincial governments with a central

government guarantee. Mr Iglesias said the proposal would be put to the hank's board of governors at its annual meeting next year in Buenos Aires. The bank has already been given leave to lend up to 5 per cent of its loans direct to the private sector.

The president said any move to lend directly to provinces would have to take account of the concerns of the international capital markets, from which the bank obtains most of its funding. He added that such lending might encourage fiscal responsibility among provincial government which in many countries were receiving increasing revenues and responsibilities as part of important decentralisation efforts.

However, these efforts were leading to unexpected practical oroblems.

For example, in some countries, such as Colombia and Brazil, it was proving easier to devolve revenues than responsibilities to regional governments, leaving central government with fiscal problems.

Greenpeace accuses DuPont

DuPont, the US chemicals company, yesterday rejected accusations by Greenpeace, the environmental group, that it was responsible for destroying a substantial chunk of the ozone layer, and called some of the group's figures "ludicrous". A Greenpeace study released ahead of a UN ozone conference beginning in Vienna today named more than 40 companies worldwide which it alleged were destroying the protective atmospheric layer.

Greenpeace claimed DuPont was the worst ozone offender in the world, alleging it was responsible for almost 14 per cent of the 23m square km hole. The group said DuPont had made more than \$5.2bn from the sale of ozone depleting substances since 1985.

"I have no idea where they get these figures from," a DuPont official said. "But what I can say is that in that same period we sunk \$550m trying to find substitutes for CFCs." Chlorofluorocarbons are inert, odourless gases used in assorted applications including refrigeration, aerosols and foams.

Beacon of hope in Brazil backwoods

zil by the huge Amszon river. Amapa is an unlikely place to find enlight-

But the state's new governor. who once fought as a guerrilla against Brazil's military rulers. has a development model which environmental groups are applauding. An executive from Friends of the Earth even called the governor's commit-ment to sustainable development "unprecedented and

Amapa is one of Brazil's poorest states, although its isolation has slowed the rate of destruction caused by migration and deforestation common in the Amazon basin. Probably only about 2-3 per cent of primary forest in Amapa has disappeared, compared with estimates of 10 per cent for the whole region.

The governor, Mr João Alberto Capiberibe, 48, is a leftof-centre politician who took office in January intent on pre-venting further damage. "I started from a very simple diagnosis. Our natural resources are disappearing and, unless we do something about that we will be left in a situation of eternal poverty."

He plans to concentrate on key projects - such as fishing, tourism and mining - princlpally located along the Amazon River and the Atlantic coast. The projects are meant to provide jobs and income for A former guerrilla who now governs Amapá, one of the country's poorest states, has won plaudits for his development model, writes Angus Foster

people who might otherwise invade protected areas of natu-ral and indigenous reserves,

mainly inland. "We want to secure people on the coast and protect the interior," says Ms Mary Allegretti, a respected environmentalist who is secretary of plan-

Instead of ruling by decree to benefit the established élites – the usual model in northern Brazil - the new government is decentralising decisions and funding to involve local com-

Funding for indigenous groups' education and health projects has been transferred to them, while the government has committed itself to providing enough indigenous, bilingual teachers for all groups. In many other states, teachers are Portuguese-speaking Indians and some indigenous languages have consequently fallen into disuse. The government is also pro-

viding assistance to communities which extract products such as rubber and nuts from the forest and, if properly managed, provide a model for sus-tainable development. Earlier this year, the govern-



drated Brazil nuts from the Cajari reserve in south-western Amapa. The nuts are added to government-distributed free school meals to improve chil-

dren's diets. Mr João Gerson Moraes of the rural workers' union says the programme has helped members. "Before, they were being paid very little by the nut wholesalers. Now, because of the government's programme, all prices have been

forced up." The projects are not without their problems. Some observers say the governor is an idealist. ment started buying de-hy- They point to the town of Lar-

move away from an insanitary river bank to higher ground. People don't want to move, they like living by the river," sava one resident. A more serious concern is that the government's progres-sive ideas are at odds with

to persuade inhabitants to

Amana's conservative past. Before becoming a state in 1991, the area was ruled directly - and usually in an authoritarian manner - from Brasilia. This damaged the development of political parties, popular participation in rnment and the quality of the civil service. "For these projects to work.

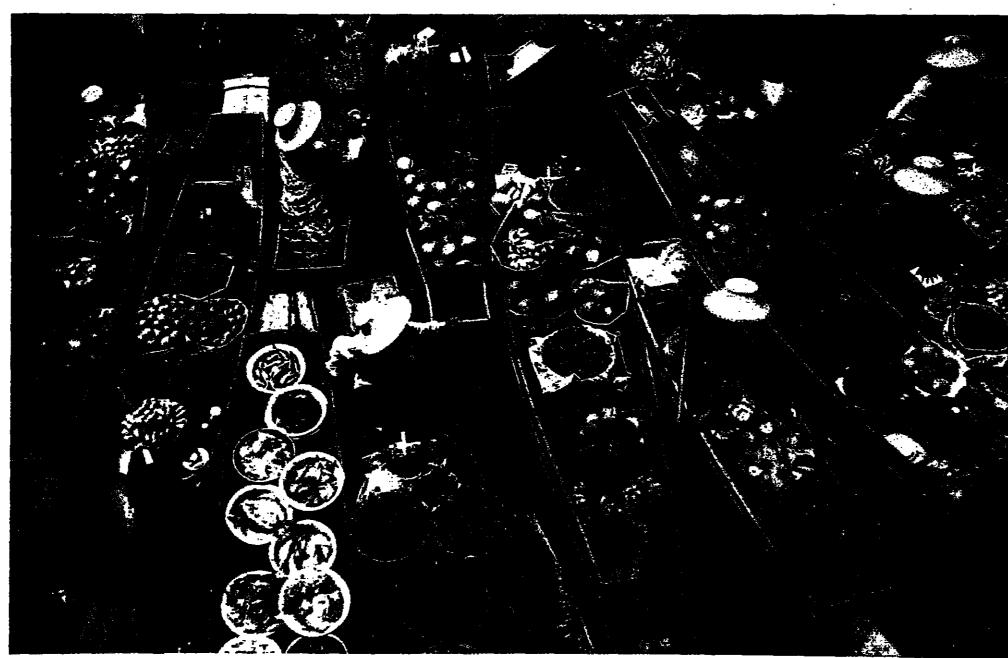
you need popular participation. But there is still a huge gap between the government and the population because of that authoritarian past," says Mr. Capiberibe. Even if the programmes

work, Amapá may not be a model for the rest of the region. Although the state is twice the size of the Irish Republic, it is small by Amazonian standards and has a population of only 600,000.

As a recently established state, the federal government still pays most of its civil ser-

Such problems do not unduly concern Ms Allegretti. "T've always said sustainable development doesn't do away with problems, it just means looking at them in a different manner. Conflicts always were, and still are, part of this region."

the fight in the 1998 poll.



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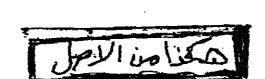
What's more. That Farmer's Bank is now able to derote three

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Our connections move the world.







Northern Ireland Series of investments offers first tangible evidence of 'peace dividend'

US computer group to create 650 jobs

By John Murray Brown in Dublin

The British government yesterday announced a further 650 jobs for Northern Ireland in a big investment boost timed to coincide with President Bill Clinton's visit on Thursday. Stream International, a US leader in computer support ser-

vices is to invest £6m (\$9.36m) creating 500 jobs at a call centre in Londonderry. Short Brothers, the aerospace company owned by Bombardier of Canada and Northern Ireland's largest employer, is spending £5m on creating 155 job to expand its weight-re-

ducing advanced composite

materials unit at Dunmurry in staunchly nationalist west Bel-

Hopes of an Anglo-Irish mmit to launch a new phase of the Northern Ireland peace process petered out last night amid a welter of mutual recrimination, John Kompfner urites. The latest in a series of telephone conversations between Mr John Major, the UK prime minister, and Mr John Bruten, his Irish counterpart, failed to resolve out-standing differences. The 30-

At a time when the political process is stalled, the government is keen to emphasise to US and other investors the improvements in the economy and the investment attractions. The projects, added to the £160m and 1,800 jobs created last week, are the first real minute call was described by both sides as "useful".

But Irish officials complain of deliberate moves by the British to scattle a summit ahead of President Bill Clinton's visit to the UK and suggested that the Irish goverument is paying only lip service to the need to force Sinn Féin, the IRA's political wing, to make conces

signs of the much vaunted peace dividend, promised at the time of the ceasefires 15 months ago. A further 200 jobs are expected to be unveiled today at three locations. Two of them will be in Enniskillen, one of the employment black-spots of Northern Ireland. In

tax laws are "stifling" bio-

the UK by

comparison

with the US.

addition Michelin, the French tyre company, announced a £11.8m expansion to make a new "green" truck tyre.

Baroness Denton, the Northern Ireland economy minister in the British government, angry at recent negative press comments on the Northern Ireland economy, said the high level of interest from investors, up three fold since the ceasefires, was starting to produce

The investments, she said, reflected "strengthening business confidence" highlighted by labour trends where unemployment has fallen every month since the ceasefires reaching a 14-year low. Moreover, manufacturing output is rising, up 5.6 per cent in the year to June.

French car components company, announced a £142m expansion of its west Belfast plant employing an additional 1,360 people, the largest investment since the ceasefires. Rusch manufacturing, the UK arm of Teleflex Corporation of Pennsylvania, announced a £2.7m expansion of its Lurgan operation where it makes sur-gical supplies for hospitals and health clinics. In addition, Galen Holdings,

a domestic pharmaceutical firm announced a £17.4m expansion creating 160 jobs, and 31 jobs were created at a £2.2m project at the Portadown canned foods producer Glenbrook Foods, a subsidiary of the Danish co-operative Vestlyske Slagterier Amba.

EU farms president rules out early CAP shake-up

By Alison Maittand in London

The Common Agricultural Policy of the European Union will not change significantly until 1999, Sir David Naish, president of Copa, the federated KU farmers' lobby, pre-dicted yesterday. He is also president of the National Farmers' Union of England

The MacSharry reforms of 1992 had proved more successful than most people expected, with food mountains near zero, farm incomes stable or higher and an easing of pres-sure on the CAP budget, he said at the Royal Smithfield Show in London.

and Wales.

Sir David said short-term prospects looked "reasonably favourable", with cereal prices likely to remain high for the next 18 months. At the end of the decade, however, the pros-pect of eastward enlargement of the European Union would be coupled with renewed pressure on European farm subsi-dies under the next round of world trade talks. This pressure would increase if, as expected, the US makes drastic cuts in its farm support pro-

Many east European countries would also return to being net exporters of farm products, creating fresh prob-lems for the EU in meeting its commitments to cut subsidised exports under the current

world trade deal.
Sir David said Mr Franz Fischler, the EU agriculture commissioner, was "moving in the right direction" with his pro-posals for decoupling CAP sup-port payments from produc-

He attacked "internal sniping" among British politicians over Europe. "All this sniping makes it extremely difficult to convince our European counterparts of our case," he said. • Growing public concern about the environmental impact of farming and the methods used to produce food has put the British agricultural industry on the defen-

One questioner at an open meeting at Smithfield attended by Sir David complained that farmers' representatives "didn't seem to have any answers" to alarming reports about the extent of bovine spongiform encephalopathy (BSE) and the potential link with Creutzfeldt-Jakob Disease in humans. Beef sales were

suffering, the questioner said. Mr Poul Christensen, one of the platform speakers and a beef farmer himself, said the agriculture ministry had put controls in place to ensure that any risk of the disease being transmitted to humans was reduced to "an absolute minimum." But he admitted there was a problem. "People are losing confidence in sci-

Sir David had a suggestion for Mr Donglas Hogg, minister of agriculture, who was also at the meeting. "Positive state-ments from the chief medical officer would be extremely belpful," be said.

But another questioner said it was hard to win over the public when the meat industry was bickering about who should pay the extra costs of disposing of cattle brains and offal - the parts that can carry mad cow disease.

UK NEWS DIGEST

BBC transmitters to be privatised

The government is to require the BBC to sell off its transmitter network, but will allow the public broadcasting

corporation to keep most of the proceeds.

Under one of the government's most unusual privatisations, under one of the government's most unusual privatisations, announced yesterday, the BBC will have to organise its own transmitter privatisation and will then be able to keep the proportion of the assets paid for by licence-payers money – an estimated 70 per cent to 80 per cent. Money from the sale of World Service transmitters, paid for by grants, will return to the government. The BBC broadcasts no advertising, and is financed mainly by funds raised from the sale of compulsory

financed mainly by numbs raised from the sale of companion's licences for using television sets.

As a result of the sale, designed to increase the pressure for greater efficiency, the BBC is likely to get more than £100m (\$1.56m) to invest in digital technology. The owner of privatised BBC transmitters would be able to apply for the digital multiplexes, or blocks of digital frequencies, to be offered for new DTT services. The government is very keen to establish digital terrestrial television in the UK.

Raymond Snoddy. Consumer Industries Staff

Texaco and Gulf face charges

Texaco and Gulf Oil (Great Britain) are to be prosecuted over the explosion and fire last July at their Milford Haven refinery in explosion and the last July at their antiord haven reinfery in south Wales. Twenty-six workers were slightly hurt and nearby properties were damaged by the blast, which followed a severe thunderstorm. The jointly-owned plant, one of the largest in Britain with a capacity of 90,000 barrels a day, processes 10 per cent of UK petrol. It was not fully operational entire largest basedy December.

again until early December.

The Health and Safety Executive, the state watchdog, said The Health and Safety Executive, the state watching, said each company, as partners in Pembroke Cracking Company, would face two charges of contravening the Health and Safety at Work Act by failing to ensure, so far as was reasonably practicable, the safety of employees, subcontractors and the public. The companies said they had thoroughly investigated the incident, working closely with the HSE, and changes had been made.

Roland Adburgham, Bristol

Delta expands London office

Delta Air Lines, the US carrier, is investing £20m (\$31m) over five years in a European reservations and sales centre in London designed to streamline its European operations. The centre will employ up to 250 people and will absorb the reservations activities of Delta's offices in 13 European cities including Brussels, Paris, Rome and Zurich. Delta hopes to improve services to passengers through using advanced com-puter technology and to cut operating costs.

The airline chose London in preference to sites in Ireland and the Netherlands because London offered a skilled multilingual workforce. The government also provided a £900,000 regional selective assistance grant.

Stefan Wagstyl, Industrial Edito

The

Chapter 11 emulated

Small companies facing insolvency are to be allowed 28 days: protection from creditors to put together a rescue plan, under proposals announced by the government yesterday. The government will also investigate whether receivers, often appointed by banks, could be replaced by administrators in some cases. The primary duty of receivers is to recover lenders' debt and secure a sale, while for administrators the

priority is to save the business. in addition, Mr Philip Oppenheim, minister for company affairs, is to consult businesses, banks and advisers on greater use of remedial rescue action short of insolvency. Mr Oppenhelin said the small companies' moratorium would protect a troubled company from creditors while its directors, supervised by an independent expert, worked on a package to save it. The proposal, which mirrors part of the US's Chapter 11 approach to insolvency, is a government attempt to instil a "rescue culture". Jim Kelly, Accountancy Correspondent

Cut in red tape urged

The government was urged to cut the red tape involved in the annual competition for state regeneration funds. The House of Commons environment committee endorsed the principle of a competition for the cash ~ expected to total £440m (\$686m) this year - but said it was too complicated and could lead to wasted effort by bidders. The MPs said the single regeneration budget (SRB) challenge fund, launched in 1994, had "aiready demonstrated its potential to achieve excellent value for tax-payers' money". The contest encourages bids from publicprivate partnerships which compete for a share of the £1.3bn George Parker, Westminster

Soldiers drug-tested: A total of 133 Army personnel have tested positively for drugs since compulsory testing was intro-duced in January, the government announced. Results are still awaited on 328 tests after introduction of the random testing of British Army units throughout the world. So far 14.5 per cent of all British soldiers have been tested.

Lousy suggestion: A former government minister urged par-ents whose children have head lice to wash their hair in whisky. The Earl of Gowrie, the Arts Council's chairman, a former chairman of the Sotheby's auction house and an exarts minister, said in the House of Lords: "If this demon strikes, a small application, externally supplied, of good Scots whisky does the trick."



FOR DETAILS - TELEPHONE 01429 235005

Water company aims | Tax 'stifling biotechnology' to end risk of cut-offs

By Chris Tighe in Newcastle,

Yorkshire Water yesterday promised to spend £50m (\$78m) to try to prevent supply cut-offs in the event of another drought like this year's.

It intends to step up measures to improve its ability to move water to West Yorkshire following protests when it threatened to cut supplies to 500,000 customers because of last summer's drought

It backed down earlier this month after a public inquiry on threats to use a rota of cuts and standpipes in two large towns. Yorkshire Water was told by the government that cuts would be approved only as a last resort. Instead, it is using a fleet of tankers to bring water from neighbouring

It emerged yesterday. however, that Yorkshire Water's drought-relief tankering operation to ferry water from Teesside to the Leeds area started without planning permission for the £1m infrastructure works.

The company said that it had spent £13m since April on a range of capital projects to help maintain supplies to

Yorkshire's shares rose 4p

Conferences an industry conference heard yesterday. Mr Nowell Stebbing, former executive of ICI in the UK and Genentech, the US biotechnology company, said capital gains tax was "the key difference between the UK and the [US] in terms of the number and size of investments in new ventures". His comments at a Financial Times biotechnology conference came ahead of today's Budget. The sector has

Capital gains executive of British Biotech, one of the largest companies in the sector, said the industry had the backing of the UK Department of Trade and Industry. But the initiative is likely to have had opposition Stephen Dorrell, a former Treasury minister and now health secretary, said in September he was not in favour of tax shel-

ters for biotechnology.

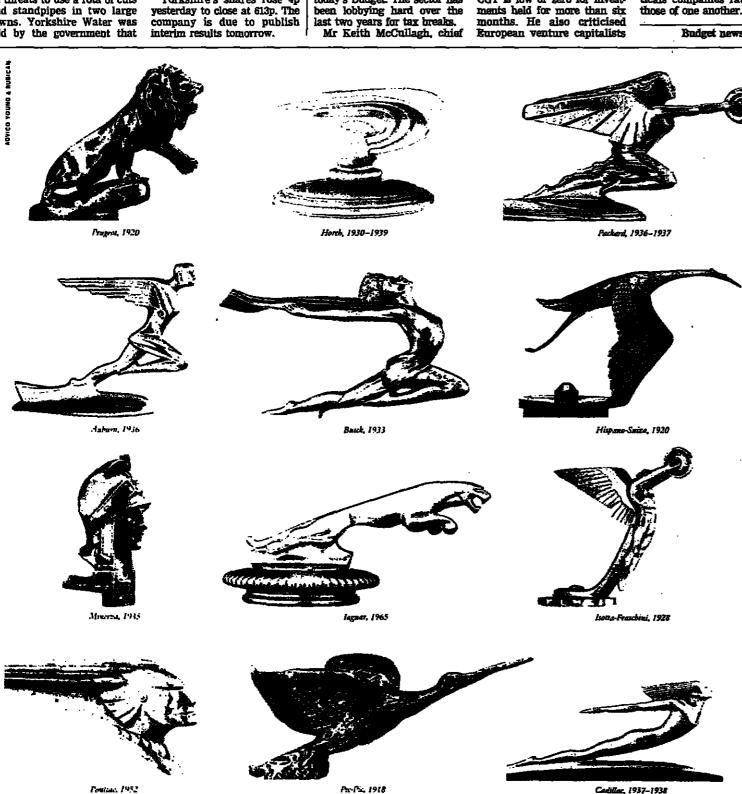
Mr Stebbing, now chairman of UK company Axis Genetics, contrasted the UK position, where capital gains tax is usu-ally levied at 40 per cent, with the 28 per cent rate "soon to drop to 14 per cent" in the US, and mainland Europe where CGT is low or zero for investments held for more than six months. He also criticised

than their US counterparts, and European stock exchanges, for the obstacles that inhibit young companies from floating. He sounded an optimistic

note, however, saying that the harmonisation of drugs regulations in Europe through the London-based European Medicines Evaluation Agency, and stock exchange reforms, would promote the growth of European biotechnology.

The conference also heard from Mr Joshua Boger, chief executive of US company Ver-tex. He said biotechnology companies should attack markets dominated by pharmaceuticals companies rather than those of one another.

Budget news. Page 12



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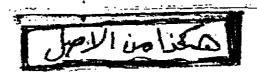
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WELSH DEVELOPMENT AGENCY The Guinness appeals Fraud investigators and ministers are vindicated by ruling in share support case

Court rejects pleas from four City figures

By John Mason, Law Courts Correspondent

The conduct of UK ministers and fraud prosecutors over the Guinness affair was vindicated yesterday when the Court of Appeal upheld the convictions of four City figures found guilty of organising the fraudulent hare support operation behind the drinks company's 1986 takeover of

Three judges dismissed claims by Mr Ernest Saunders, the former Guinness chairman and chief executive; Mr Gerald Ronson, the Heron Group

former stockbroker; and Mr Jack and proper care". Both the CPS, Lyons, the financier, that their 1990 which began prosecutions over the Lyons, the financier, that their 1990 trial had been unfair.

The court's judgment was received with relief by government ministers. the Serious Fraud Office and the Crown Prosecution Service, A ruling in favour of the four men would have dealt a serious blow to the credibility of government agencies charged with fighting fraud in the City of London.

Mr Jonathan Evans, trade and industry minister, said the government was "very pleased" at the outcome. It demonstrated that ministers and the Department of Trade and Industry had acted with propriety

Guinness affair, and the SFO, which brought the case to court, said the ruling vindicated their actions.

The four men had claimed documents they had been denied access to showed that features of the Guinness share support operation were common City practice in the late 1980s.

They also claimed there had been "collusion" between ministers, prosecutors and DTI inspectors not to bring in the police until after inspectors, using their powers to compel witnesses to answer questions, had gathThe appeal court ruled that, while the SFO should have disclosed the documents, they would not have helped the four men argue they had acted honestly. The court also said there had been no improper co-operation between government agencies by

either ministers or civil servants.
The court also ruled that one of Mr Lyons' six convictions should be quashed on "technical" grounds. Mr Lyons will be repaid 2500,000 of the £3m he was fined, but remains stripped of his knighthood.

Afterwards, Mr Saunders said the ruling was "disturbing but no doubt politically convenient". He said the 1990 trial had been a politically moti-Both Mr Parnes and Mr Ronson, the latter through his lawyer, said they

were "disappointed" with the ruling. Next February, Mr Saunders will ask the European Court of Human Rights to uphold the ruling of the European Commission on Human Rights that his trial was unfair. Yesterday both Mr Parnes and Mr Ronson indicated they might join that action. If the ruling is upheld, the UK government will find itself in conflict

with the European Court over its removal of the "right to silence" from



Former stockbroker Tony Parnes leaves court yesterday with an unidentified female companion. He was the only one of the four Guinness defendants who attended yesterday's hearing

The jury in the Guinness trial were "well justified" in convicting the four City figures responsible for the secret share-support operation that helped the drinks company win its 1986 takeover battle for to the four men evidence of indemnities being used in Distillers, the Court of Appeal in London ruled yesterday. other City deals. The second was the claim

Three judges, headed by Lord Taylor, the Lord Chief Justice, dismissed the appeals brought by Mr Ernest Saunders, the former Guinness chief executive; Mr Tony Parnes the former stockbroker; Mr Gerald Ronson, the Heron group chief executive: and Mr Jack Lyons, the financier.

"Despite the mass of paper and the factual complexity of some of the transactions, the issues in this cases were essentially stark and simple." the judges said. "They turned on the jury's view as to whether these appellants were proved to have acted dishonestly.

The combination of indemnities paid by Guinness to purchasers of its own shares, the false invoices, the huge success fees and the failure to disclose either indemnities or success fees even to the Guinness board provided ample evidence of a dishonest scheme in which all the appellants played their

The four men had all used

first - that cited by Mr Michael Howard, the home secretary, when he referred the case to the appeal court last December - concerned the Serious Fraud Office's decision not to disclose

deciding on convictions

Jury 'well justified' in

that the Director of Public Prosecutions' office and Crown Prosecution Service had unfairly "colluded" with inspectors from the Department of Trade and Industry. The four men argued that the DPP and CPS delayed establishing a police investigation into the affair to enable DTI inspectors to first obtain the maximum amount of information using their powers to compel witnesses to

Among the documents not disclosed to the four men were some concerning seven transactions between TWH, a firm of share dealers and Lord Spens of Ansbachers, the merchant bank. Lord Spens was charged over the Guinness affair but subsequently acquitted following the abandoning of his trial due to ill-health of his co-defendant Mr Roger Seelig

give evidence.

All the transactions involved Ansbachers giving an oral indemnity to TWH to persuade it to buy shares. Where TWH against their convictions. The suffered losses it was

of Morgan Grenfell.

used to cover the payments.

merchant bankers Hill Samuel's use of indemnities to persuade others to buy shares in Turner & Newall during its failed 1986 bid for AE automotive components and a share buying "concert party" organised during the 1985 Burtons and Habitat bid for

The four appellants claimed these documents showed that practices similar to those at the heart of the Guinness affair that therefore they had been acting honestly.

The court ruled that the Serious Fraud Office should have disclosed the documents as a matter of procedure. However, the documents would not have helped the four men persuade a jury that the use of indemnities and success fees in the Guinness affair were legal and honest, the judges said. "There is no reason to suppose that any of the so

called 'leads' revealed by the undisclosed material would have or could have produced credible evidence of accepted or acceptable market practice in relation to the Guinness arrangements," the judges ruled. "The verdicts of the jury would inevitably have been the same had disclosure been made,"

they said. The court dismissed the

"abuse of process" argument over supposed collusion between the DPP, CPS and DTI, saying that all had acted Parliament had allowed for

DTI inspectors to pass on their findings to prosecutors and for the various agencies to co-operate and exchange information, the judges said.

There would only have been wrong-doing by the state agencies if the prosecutors interfered with the independence of the DTI inquiry. This had not happened, the judges said. The court quashed one of the

six convictions of Mr Jack Lyons - a charge he had conspired with Mr Saunders over arranging one of the

indemnities. The Court of Appeal had previously quashed Mr Saunders' conviction on this charge on technical grounds so Mr Lyons conviction should be reversed too, the court ruled. Mr Lyons will now be repaid £500,000 of the £3m fine he paid after his conviction. However, he will remain stripped of his

Mr Parnes and Mr Ronson were ordered to pay £50,000 towards the Crown's costs. Mr Lyons was ordered to pay £41,666 costs. Mr Saunders was ordered to pay £50,000° but only subject to a future court order because he is on

knighthood.

The four men are now considering a further appeal to

"abuse of process" argument However, the main legal challenge to the Guinness convictions remains that being brought in the European courts by Mr Saunders.

His challenge to the use in court of evidence gathered under compulsion by DTI inspectors has already been upheld by the European Commission on Human Rights. If the Commissions's ruling is upheld by the European Court early next year, then the UK government will find itself in conflict with the European Court over a raft of legislation enabling the removal of the "right to silence".

Labour party may abstain in vote on tax cuts

BUDGET Mr Gordon Brown, the

opposition Labour party's shadow chancellor of the exchequer, yesterday gave a clear hint that the party will main tax-cutting proposals in

today's Budget to avoid giving the impression that the party opposes lower taxation. However, he said cuts in income tax would be offset by increases in other taxes - in spite of claims from the governing Conservative party that the Budget would mark a return to falling taxation.

Amid expectations that Mr Kenneth Clarke, the chancellor, will cut at least 1p off the basic rate of income tax, Mr Brown said the Budget would amount to little more than "giving with one hand and taking with the other". Mr Brown said lower income tax would be partly funded by

increases in municipal taxes. He said these increases would be as high as 11 per cent in some areas. He added that income tax reductions should be set against the overall rise in taxation since the Conservatives were re-elected in 1992.

"Not even a 8p, 4p or 5p cut in income tax can undo the damage of a 7p rise over three years," he said. "A 7p up - 2p down' [announcement] leaves people 5p in the pound worse off."

Mr Brown declined to rule out Labour abstaining on the chancellor's tax cutting proposals. The shadow chancellor said Labour would vote against or seek to amend the finance bill if it contained "any significant loss of revenue" on capital gains tax.

Mr John Major, the prime minister, has indicated that he wishes to see CGT and inheritance tax abolished as a means of encouraging investment, especially in small businesses. Reform of capital taxes is popular on the Conservative back

Mr Brown said any attempt John Mason by the chancellor to impose a

Today, for the first time, the FT's Budget coverage will be available to Internet users on the World Wide Web. Readers around the globe will have an early opportunity to assess the chancellor of the exchequer's speech with the help of the anthoritative reporting,

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Special UK Budget 95 pages at our Web site (http://www.ft.com) already contain a series of background articles. Throughout this evening we will add the full range of news, analysis and reaction which will appear in the detailed Budget supplement being published in tomorrow's UK edition of the FT.

Over the next few days, the FT Web site will cover further developments, including the publication of the Finance Bill, and political and market reaction. Introducing our Budget coverage to the Internet is just one of the ways we are using new media to deliver information to our readers all over the world.

- Richard Lambert

windfall tax on the privatised utilities would not stop Labour pressing ahead with its own reductions. But the chancellor is thought unlikely to announce such a tax.

Mr Brian Mawhinney, the Conservative party chairman, claimed in a pre-Budget attack on Labour that the opposition's economic credibility had collapsed as a result of Mr Brown's "commitment to increased spending". In a letter to Conservative MPs and activists, Mr Mawhinney said Mr Brown's suggestions that a Labour government would cut taxes was "nothing more than a cynical attempt to deceive the electorate".

Gordon Brown pretends that he will be able to meet his spending plans with a one-off windfall tax on successful pri-vatised industries," Mr Mawhinney said. "So far we have identified 11 pledges which Labour spokesmen appear to be intending to pay for through the one-off tax."

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a balanced spread of risks by regions and product lines. our earning power is growing in a globally expanding reinsurance market. As a result, one thing is certain. HANNOVER Re continues to follow a path of success.

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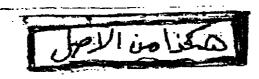
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COSMETICS SUNDRIES KPIVIG ♦ Blue Chip Customer Base ◆ Established 50 years Arthur Fe ◆ Net PBT £100,000 pa Would suit 1 or 2 working

For Carrier Street Table Baselia Sen Tel (1773 175 678 KPMG Cor

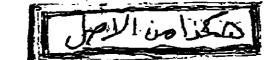
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personal touch. Cus-

tomers shopped in

small stores where

their tastes and preferences were

known, and shopkeepers would do

chains had taken hold in the 1960s

and 1970s, shops had relinquished their individual relationships with

customers in favour of mass mar-

Cheaper and more sophisticated database technologies are now

encouraging marketers to try to get

the best of both worlds. At well as

benefiting from economies of scale

that allow them to offer variety and

low prices, they are developing a detailed picture of their customers'

needs that allows them to offer a

This insight into customer behav-

iour has been made possible by more sophisticated methods of stor-

ing and exploring information. Increasingly, marketing experts can sift, slice and manipulate huge

amounts of data in ways that give

them new insights into their cus-

tomers and new marketing options.

variety of ways by banks, retailers

Supermarket chains analyse

cash register data to discover what

items customers typically buy at

the same time. This information

can then be used to devise better

floor and shelf layouts. For exam-

ple, when Wal-Mart, one of the US

pioneers of data warehousing,

crunched the sales figures in its

stores it found that nappy and beer

sales both rose on Friday evenings.

That insight - stemming from the shopping habits of men with young

children - encouraged it to place

Organisations can discriminate

between valued customers whom

they want to retain and those who

are likely to be less valuable over

the long term. Some airlines use

records stored on their databases to

upgrade frequent customers to first

class in preference to occasional

Companies can improve their planning. British Airways, for

example, uses a data warehouse to

help it make decisions on issues

such as what mix of fares should be

• Companies can improve the

response rate to direct mail cam-

paigns by being more discriminat-

ing about the households mail is

sent to. Currently, direct mail is the

single biggest application for data-

base marketing, according to 500

UK businesses surveyed in a recent study on "dataculture" by the Lon-

The perceived importance of this

application is immense, according

to a recent survey of 100 UK compa-

nies by the Manchester School of

don-based Henley Centre.

used on which routes.

nappies close to the beer.

and manufacturers. For example:

These insights are exploited in a

what they could to suit them. But by the time the multiple

keting techniques.

better service.

Meter award winner

n ultrasonic gas meter – developed in partnership between British Gas and Gill Electronic R&D, a small research and design consultancy in Hampshire - has won the £50,000 MacRobert Award, the leading UK prize for engineering innovation.

The Royal Academy of Engineering presented the award last week to three engineers from British Gas and two from Gill. Their ultrasonic meter is being produced by Eurometers, a BTR subsidiary, and 500,000 will have been installed in British homes by the end of the year. British Gas's target is to replace all 18m of the country's old-fashioned diaphragm meters

within 20 years. The ultrasonic meter is more accurate than its predecessor and can also communicate electronically, for remote meter reading and other purposes.

It works by transmitting bursts of high-frequency sound both with and against the flow of gas, on the principle that a shout down-wind reaches its target more quickly than a shout against the wind. The meter works out the flow rate - and therefore the gas consumption from the difference between the transmission times.

A second generation of ultrasound meters, now under test, incorporates a valve to switch off the gas supply if it detects an unusual variation in flow, as might occur in a fire. The shutoff valve could also be linked to electronic sensors for carbon monoxide and smoke.

Gill has applied the same ultrasound technology to monitor premature babies' breathing. Artificial ventilation systems need sensitive control, because the baby's lungs or brain may be damaged if the air flows at the wrong rate.

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A miniature version of the gas meter can measure air flow from the baby more precisely than any other instrument, according to doctors at St Mary's Hospital London, where it is on trial. If it detects a problem, an alarm alerts medical and nursing staff.

Clive Cookson

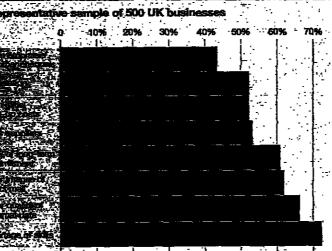
TECHNOLOGY

Vanessa Houlder looks at retailers' enthusiasm for cheaper and more sophisticated sources of information

Database

Factors that may hinder database development





Source: The Herley Centre/DMA Datecutture

10%

20%

Management. Nearly all the respondents plan to use IT-driven direct marketing within the next five years; over half of them expect it to become their most common promotional method.

Findings like this support the Henley Centre's assertion that "database marketing is one of the hottest topics in the marketing community". Yet enthusiasm is often tempered by scepticism. A third of the respondents to the Henley Centre survey agreed that "database marketing is fine in theory but less

good in practice". Some companies are put off by sale, billing, sales and customer ser-

the speed at which technology is moving. They have had bad experiences of investing in technology that proved obsolete. Many organi-

40%

systems left over from the 1980s. Among the wary, there is some scepticism about "data ware-houses", one of the latest developments in information management. For others, there is immense enthusiasm for the flexibility and rapid access to data they allow.

sations own outdated database

A data warehouse is a collection of information from many different sources, such as electronic point of

vices. This body of data is organised specifically to make it easy to per-form on-line queries. The idea is that just as products stored in warehouses can be easily accessed, so can information be extracted from a data warehouse.
The popularity of data ware-

houses is fuelling demand for "par-allel processors", computers that put tens or hundreds of processors to work on the same problem. Problems that would take days to analyse can now be done in minutes. DunnHumby Associates, a consul-

tancy that analyses data for companies such as Tesco, says that its £500,000 investment in a massively parallel processor means it is able to analyse very large amounts of data, such as that from Epos systems, up to 100 times faster than

Even with very fast analysis, it is important to simplify data by classifying it into segments that describe the behaviour of particular groups of customers, according to Clive Humby, strategy director of Dunn-Humby Associates. "At the outset of working with Tesco, there was criticism that there would be too much detail. But once you build segment strategies, it becomes man-ageable," he says.

A marketer might slice the data into segments using any of a raft of different "data mining" techniques that can sift, collate and dig into the database. These techniques, some of which have come out of artificial intelligence, include "neu-ral networks", "genetic algorithms", "rule induction", "decision trees" and "data visualisation".

For example, a retailer might divide its customers into 16 different groups or market segments depending on issues such as their potential to spend more money, whether they use the store for their principal or top-up purchases and whether they are more sensitive to price or promotions. It could then adopt different marketing strategies to suit their different needs.

Marketing specialists are often torn between admiration for the analytical power that these techniques bring to their desktop and regret that technology is displacing creativity and judgment. A quarter of the respondents to the Manchester survey thought that "an increased reliance on IT for analysis has been at the expense of intuition and judgment."

Yet the caution is, perhaps, a measure of the enthusiasm currently surrounding database marketing. The Henley report points to the huge scope for disappointment among those who fail to address potential pitfalls.

As the technology becomes cheaper and more flexible, the interest in the potential benefits of database marketing has become "overwhelming", it says.

Throw away your chamois leather

The self-cleaning car is on its way, reports Jenny Luesby

hite cars with graffiti drawn in grime, windscreens coated in sticky lime-tree glaze and eye holes marked out by wipers all these could become things of the past, thanks to Professor Adam Heller.

In a university laboratory in Austin, Texas - admittedly a place with few lime trees - Heller has invented the self-cleaning windscreen, and is well on his way to producing a self-cleaning paint to surround it.

The key is a coating made from titanium dioxide, a mass-produced chemical commonly used as the white pigment in paints and as a blocker in sun screens.

It has been known for 30 years, says Heller, that when sunlight catches tiny particles of titanium dioxide they burn off nearby But "like any catalyst, they are

sensitive", and the tiny amounts of sodium given off by glass normally deactivates them. The breakthrough came when

Heller found a way to stop glass from leaking sodium by pickling it in a vat of boiling sulphuric acid – at 500°C - for 30 minutes. This draws out the free sodium, so that when a titanium dioxide

coating is sprayed on to the glass it burns off finger-prints, oil, fuel residues, car emissions and even the dreaded lime-tree glaze. Heller has yet to sell the idea to car makers, although he is in talks with several companies.

He does not believe the boiling vats are a stumbling block to production, as an acid soray used during the standard glass-making process would draw out the

A more serious obstacle is the increased reflectivity of the glass, which creates an image of the dashboard on the inside of the

This could be countered by coating the glass with a polarising film or the dashboard with a non-reflective coating. Such treatment would mean that a self-cleaning windscreen would cost the consumer an extra \$100 (£63) or so.

In Japan Toto, the tiles manufacturer, is already selling

while costs are a

Jana Karak

2.742

self-cleaning tiles for hospitals and bathrooms, based on a similar technology. They are capable of killing bacteria completely, but only if they are exposed to sun or ultra-violet light.

The titanium dioxide needs UV light to spark off its reaction with organic materials in the same way that normal combustion needs heat, says Heller.

Nearly all paints contain titanium dioxide to make them onaque. However, they have not reacted with organic materials until now - even when used outside - because the titanium dioxide particles used in pigments are too large, at around 180-200

This has been a bonus, since it has protected the other ingredients in the paint from the same reaction. But if 5-nanometre particles are put into the paint being held in a binder keeps them separate from the other ingredients - they create self-cleaning paint that does not

destroy itself, says Heller. However, he says that none of these breakthroughs will mark the demise of the detergent-laden bucket of water. If the organic matter is too thick to allow light to penetrate, the titanium dioxide will never be activated. And, even with light, it will not burn off

inorganic matter such as soil. A solution for this kind of dirt could be found through botany, rather than chemistry.

In Germany, Wilhelm Barthlott, a professor at Bonn University's Botanical Institute, is pursuing a self-cleaning technology inspired by the rough, wax-coated surface

Dirt can hardly get a bold on the leaves, as most of the surface area is kept out of reach by a mass of protuberances. Where it does get attached, on the exposed tips. its grip is weakened by the wax.

Rain drops, which absorb the loosely held dirt, are themselves repelled by the rough, waxy surface so they end up carrying the dirt away as they fall off. It may be some time before

builders and decorators are applying lotus leaf coatings or paint containing burners triggered by sunlight, but self-cleaning is definitely on its way.

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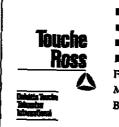
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PR AGENCY

No vacuum in benefit rules



iting to six months the retmonths the rearoactive effect of applications EUROPEAN for family bene-- trary to European law, the European Court

of Justice ruled last week. The ruling was given in response to a question raised in proceedings between Spanish national Mr Alonso-Pérez, and the German Federal

Labour Office concerning the grant of benefits from January 1986 to September 1988. Mr Alonso-Perez had been employed in Germany since 1978, but his wife and two daughters continued to live in Spain. In April 1989 he first applied for and was granted family benefit by the German authorities, for the future and retroactively for the preceding six months. The six-month retroactive limit was imposed by

German legislation. The application of social security provisions to workers and their families moving within the European Union is governed by two European reg-ulations, one substantive and the other procedural. Shortly after Mr Alonso-Pérez was granted benefit, the substantive regulation was updated and amended by the Council of Ministers. As a result he sought extra payment of arrears to cover the period between Spain's accession to the EU in January 1986 and the date from which he had already received benefit.

This claim was dismissed. but on appeal, the Higher Social Court of the Rheinland-Pfalz took the view that the dispute's outcome depended on the interpretation of the amended regulation. The German court decided to stay the appeal and ask the European Court whether the amended regulation prevented a national law limiting the retroactive effect of applications for family benefit to six months from applying to an applica-

tion by a Spanish national The Court first reviewed the context and legislative history of the regulation. As originally adopted the regulation contained a special derogation for France, but following proceed-

G e r m a n ings before the European Court this had been declared invalid because it was discriminatory. In a second judgment, the Court had clarified its position by holding that the system for payment of family benefit in the regulation was of general application. It was in response to these two judgments that the regulation had been amended.

> The Court also reviewed the transitional regime under the Spanish Act of Accession. It concluded that Spanish nationals who worked in a member state other than Spain, but whose families resided in Spain, were entitled to family benefit in the state in which they had been working since the date of Spain's accession. However, they could rely on that entitlement with retroactive effect only from January 15 1986, which was the date from which the amended regulation applied.
> The amended regulation did

> not expressly govern the question of whether a member state may apply its national provisions limiting retroactive effect. Mr Alonso-Pérez and the Spanish government therefore argued that this "legal vacuum" should be filled by recourse to the two-year time limit contained in the transitional provisions of the earlier,

> unamended regulation, The Court rejected that and restated its view that, in the absence of European rules on the subject, it was for the domestic legal system of each state to designate the courts having jurisdiction and to determine the procedural conditions governing actions for the protection of citizens' rights under European law.

The Court therefore concluded that the absence of European rules did not create a 'legal vacuum" which had to be filled, and that the German legislation limiting the retroactive effect of applications for family benefit to six months from the date of application was lawful and not contrary to European law.

C-391/93: Gabriel Alonso-Pérez v Bundesanstalt für Arbeit, ECJ FC, November 23 1995.

BRICK COURT CHAMBERS,

Dalziel goes to Mayne Nickless

Corporate Australia has seen plenty of management changes recently and some have involved a certain amount of sector-jumping - as witness the appointment of Bob Mansfield, former boss of Optus, the telecoms group, to run John Fairfax, the newspaper pub-lisher. But the choice of Bob Dalziel as the new managing director of Mayne Nickless, the transport, security and healthcare group, has caused more surprise than most.

Dalziel, 49, comes from the embat-tled Coles Myer retail group, and his background is firmly in consumer products. He started as a trainee with Unilever's Australian arm; spent some time with T.J. Lipton in New York; worked briefly for Thomas Cook: and then joined Grace Brothers, the department store group which eventually became part of Coles Myer. Throughout Coles' recent traumas, Dalziel remained part of the small executive board, which kept the show running. He had charge of the Kmart, Target and Fosseys discount stores, where annual sales total about A\$5bn. Quite how this experience will benefit Mayne - whose business covers

the likes of trucking, alarm systems, and, increasingly, hospital manage-ment – seemed to puzzle the market, which marked the shares up four cents, and then down 10 cents in the days following news of the appointment. Mayne claimed that there were "service" industry parallels.

Still, any crisis management experi-ence gleaned from Coles could be handy. Like the retailer, Mayne has had its problems recently - including a price-fixing case, settled just under a year ago, brought against it by the Trade Practices Commission (TPC), Australia's competition watchdog. Bill Bytheway, Dalziel's predecessor as managing director, resigned unex-pectedly in June after differences with the board' over the group's future direction. Nikki Tait

Fokker departure

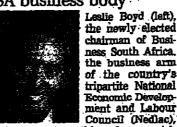
Rennie Hendriksen, finance director at Fokker, the loss-making Dutch aircraft maker, is to leave the company on January 1 to become a member of the board of Price Waterhouse in the Netherlands. Since taking up his job in 1991, Hendriksen has seen a series of unbeavals at Fokker, culminating in the acquisition of a controlling stake by Daimler Benz Aerospace

(Dasa) of Germany in 1993. Soon after the Dasa takeover, Remhard Volk was sent to Amsterdam from Germany to look after financial controls at the company. This led to speculation that Hendriksen would eventually vacate his post and that the position would not be filled. Fokker declined to comment, saying a decision on Hendriksen's succes had not yet been taken. On Hendriksen's departure, the Fokker board will contain only people who have been appointed since the Germans took

INTERNATIONAL PEOPLE

SA business body

control. Ronald van de Krol



the newly elected chairman of Business South Africa. the business arm of the country's tripartite National. Economic Development and Labour Conneil (Nedlac).

worked his way up from the factory floor, unlike the rest of Anglo's dep-

is known as something of a mayerick at Anglo American Corporation, where he is deputy chairman. The 58-year-old Scotsman has

of the South African group's first venture into steelmaking, Highveld Steel. Hence his nickname "the Steel Man of Anglo". Business SA was established in

April 1994 to represent business interests in the run-up to last year's first democratic election. Its aim now is to help create an "investor-friendly climate", says Boyd, who is chairman of Anglo American Industrial Corporation. Mark Ashurst

uty chairmen. He started his career in

the British steel industry but was

head hunted by Anglo's Graham

Boustred in 1970 to be works manager

Prague lawyer's move White & Case, the blue chip US law firm, has found a replacement for Daniel Arbess, the high profile head of its Prague office. Jan Matecjek, 41. who joined White Case from Squire

Sanders Dempsey earlier this year, is the firm's first Czech executive part-ner and will oversee 15 lawyers. Arbess was one of the best known foreign business lawyers in Prague. He had advised the Czech government on several privatisation transactions, including the sale of Skoda to Volkswagen and the recent partial privatisation of the Czech oil refining indus-

try. His departure, to run a US-backed investment company taking stakes in recently privatised companies in the region, had dented White Case's amer-tion to be the country's leading law firm for multinational business.

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Madonna chairs KPMG KPMG, one of the global Big Six accountancy firms, has appointed Jon Madonna, chairman and chief executive of the US firm, as chairman of

the worldwide firm. Madonna plans to direct the firm from his offices in New York, KPMG earns more than 70 per cent of its revenue outside the US and operates

in 140 countries. The US firm has recently reported a 10 per cent rise in revenues following a transformation of its operations in 1993, when it chose not to follow com-petitors in splitting its consulting and auditing operations. Instead, KPMG chose an integrated strategy which offers clients audit, tax and consulting services tailored to their industry.

Madonna joined KPMG in 1968 fol-lowing service in Vietnam with the US Army. He became managing part-ner of the San Fransico office and was elected to the board in 1987 – and chairman in 1990. Jim Kelly

> director of BAA Pacific, based in Hong Kong.

Takao Tateishi Takao Tateishi, chairman of

Tateishi became chairman of the Kyoto-based control equipment maker in 1987 after serving as president for eight years from 1979. He was also a senior member of various industry and economic groups in western Japan.

Israel Cohen supervisory board of MANNESMANN DEMAG.

International

of new appointments and

ON THE MOVE

■ Dieter Schwartmann bas been put in charge of all the business operations in Europe of ATL (Advanced Technology Laboratories), a worldwide leader in diagnostic ultrasound.

■ Meg Taylor, Papua New Guinea's former ambassador to the US, Joseph (Joe) Tauvasa, chairman of the National Airline Commission in Papua New Guinea, and Mark Soipang, a representative of the Papua New Guinea government, have joined the board of LIHIR GOLD, owner of one of the world's largest undeveloped gold resources.
■ Rudi Wuttke, treasurer of CATERPILLAR, retires at the end of January 1996 and will be succeeded by Lynn McPheeters, executive vice president of Caterpillar Finance Services. Both men

■ Gerald Graves joins the board of CHINA LIGHT & POWER, the Hong Kong electricity supplier, on November 30, following the retirement of Michael Clancy. Graves, formerly a vice president of Exxon Corp., will also replace Clancy as chairman of Castle Peak Power, a CLP associate

Caterpillar.

■ Sebastian Edwards, the Chilean chief economist for Latin America and the Caribbean at the WORLD BANK, is going back to the academic life he left three years ago, as professor of international business economics at the University of California, Los Angeles.

■ John (Jay) Cheatham, 47, succeeds Marlan Downey, 64, as president of ARCO International Oil and Gas. the international arm of Los Angeles-based Arco. Cheatham, who will be based in Plano, Texas, is currently responsible for the company's

oil and gas activities in Europe, the Middle East, Africa, and the former USSR. Carole Keeton Rylander is the new chair of the TEXAS RAILROAD COMMISSION, which regulates the oil and gas industry in Texas, replacing fellow Republican Barry Williamson, Rylander, a former mayor of Austin, was elected have spent over 30 years with to the commission last year. ■ Sanford Weill, chairman of Travelers Group, becomes chairman of the NATIONAL ACADEMY FOUNDATION, the

> Jordan, a senior partner in the Washington, D.C. law firm of Akin, Gump, Strauss, Hauer & Feld. ■ John King, 62, a former

director of British Telecom

US high school educational

program. He replaces Vernon

has been appointed non-executive chairman of OLIVETTI UK. He has been a director since 1991. Anders Palm. 62, is stepping down as managing director of STORA HYLTE at the end of

the year after 15 years in the post. He will be replaced by John Svensson, managing director of Stora Kvarnsveden. Lars-Ove Staff, production manager of Stora Kvarnsveden, replaces

■ Bradford Solso, formerly a senior vice president at Visa International, has been appointed chief financial officer of C.ATS SOFTWARE, provider of technology solutions for derivatives finance and risk management ■ Lance Wyatt, 51, succeeds Daniel Struble, as vice president, corporate engineering, at ABBOTT LABORATORIES,

manufacturer of health care products. Struble is retiring. ■ Colin Moynihan, a former UK energy minister, has joined the board of Canada's RANGER OIL. He replaces the late Sir Peter Morrison. ■ Michael Brigden has been appointed head of correspondent banking at NATIONAL COMMERCIAL **BANK's international division**

Brigden, who recently

completed 29 years with the

will be based at the head office in Jeddah, Saudi Arabia.

Brian Thibideau is joining CIBC WOOD GUNDY SECURITIES to run the organisation's Canada. provincial and municipal bond desks, as well as the bond options and futures groups. He will be based in Toronto. Thibideau, who joins in January, had run Goldman Sachs' fixed income business in Canada for eight and a half

Joseph Carballeira has been appointed head of PARIBAS CAPITAL MARKETS' US government securities sales and trading activities worldwide. Carballeira was previously responsible for US government securities activities at Smith Barney. ■ Manfred Westmark has been named as COFINEC's group executive for the Czech Republic. He was previously deputy general manager at Petofi Printing & Packaging Company, a Coffnec company in Hungary. Cofinec is a leading manufacturer of printed packaging products for food, beverage, tobacco &

consumer products companies in Central Europe.

Stephan Haeberle, Barbara
Heller, Daniel Jeseneg, Thomas
Schwendener and Beatrice Zwicky Staub have been promoted by BANK LEU to the management team at the

chairman and ceo of Lehman Brothers and vice chairman of Smith Barney since 1988, has been elected to the board of

RISK CAPITAL HOLDINGS, a US reinsurance company. ■ Eric Vonderscher has resigned as a director of ELF PETROLEUM UK and been replaced by Philippe Trepant.

Max Dietrich Kley has been appointed to serve the remaining term of office of Dr Guenter Hartwich on the

bank's headquarters with

professor of business administration at Harvard

University, has been named a

director of NEWELL Co, an

consumer goods.

Lewis Glucksman, former

effect from January 1.

■ Cynthia Montgomery.

Illinois manufacturer of

■ Class Kleyboldt, the management board chairman of CKAG Colonia Konzern, has been appointed supervisory board chairman at COLONIA-NORDSTERN VERSICHERUNGS-MANAGEMENT of Cologne. Herbert Mayer becomes deputy

chairman. ■ BAA, the UK airports group. has appointed Andrew Jurenko, 44, to head its bid for licences to operate Australian airports which are due to be privatised. Jurenko has until recently been managing

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Japan's Omron Corporation, has died at the age of 63.

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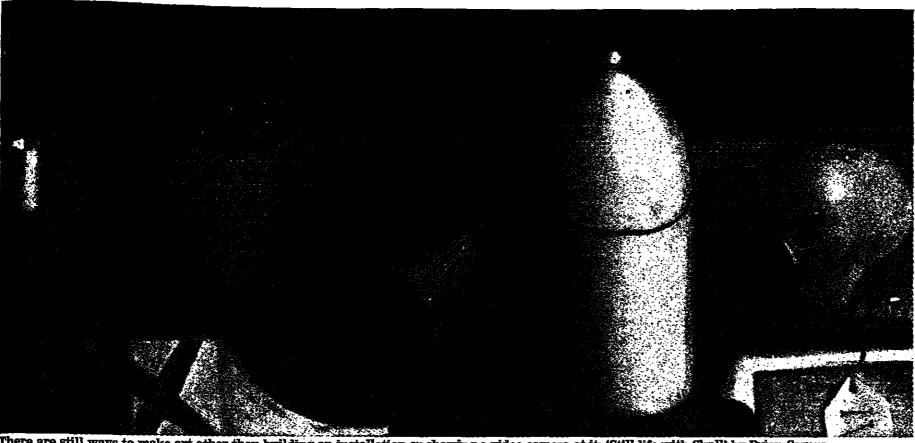
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There are still ways to make art other than building an installation or showing a video camera at it: 'Still life with Skull' by Brian Sayers

Works of art for our eyes only

With relief, William Packer welcomes an exhibition with no socio-historical 'issue' attached

fter the spurious avant-garde posturings of the British Art Show, and on the very day the narrower "cutting-edge" pretensions of the Turner Prize are to be adjudicated, it is a relief to turn to The Discerning Eye, now being revived after an interval of three years.

The only pity is that it enjoys so short a run - barely ten days. It makes no claim other than for its discernment, which is to declare the personal commitment of its selectors. By its very structure, it can only be catholic and undoctrinaire. It defies the current orthodoxy that any significant work of art should fill the room. Above all, it shows that there are still, even now, other ways of making legitimate art than by shoving a video camera at it, or building an "installation", or confronting some half-baked socio-his-"eussi" (correct

argo right

That structure is simple, and the point obvious. Two artists, two critics and two collectors comprise the panel for the exhibition, the selection of which is addressed in two

ways. Each of the selectors invites a number of artists to show. Together they also adjudicate the open submission. But there is no hiding behind that collective judgment, for the jointly-chosen work is then allocated among them as part of their personal selections. Nothing is shown without a clear responsibility being taken for its inclusion.

The past list of those who have taken on this task is already distinguished. This year, the artists are the surrealist, Patrick Hughes; and Bryan Kneale, sculptor and late professor of drawing at the Royal College. The two collectors are Colin George, a retired businessman: and Julian Spalding, director of the Glasgow museums and art galleries. David Lee is the editor of Art Review; and Edward Lucie-Smith, a poet and a prolific senior critic.

As Hughes says in the catalogue, "my reaction to the art offered to us may tell you more about me than the art", and indeed it is the personal flavour of each section, even when, as often happens, certain artists appear in more than one, that gives The Discerning Eye its charac-

what he felt was a general tameness in the open submission - "not enough joie de vivre, bloody-minded-ness, silliness" – but his own selection rather belies the supposed deficiency. Glen Baxter, for example, is always a delight. And in showing the exquisite still-lifes of Victor Newsome, Hughes has chosen the most truly distinguished works in

the entire show. George, on the other hand, plays safe. "Not for me the large daubs of nothing in particular which art schools have encouraged...at the expense of drawing skills and painting techniques". We do not have to agree entirely to take something of his point, given that his choice includes Jehan Daley, Michael Reynolds, John Ward and the everadmirable Tom Coates. I also admired a free, light study of trees

by Stephen Meyer.
For Kneale, the choosing was "a form of decision-making that comes from experience, conviction and sureness of eye." Clearly so, and with him rests responsibility for ically intense - a gile of stones by most of the sculpture which the under-rated Harry Holland, a

ter overall. Hughes grumbles at includes a relief by Nigel Hall, two elegant constructions by David Annesley, a wonderful bronze hen by Nicola Hicks, and a head of almost Giacometti-like refinement by Cathie Pilkington.

For Spalding, the only official art-

world professional of the group. "this business of looking at art" was "hard work". "When you first see a work of art, you have to forget everything you know so that you can respond to it freshly." Certainly he was fresh enough to include Brian Sayers, one of the principal prize-winners. But with artists such as Craigie Aitchison, John Bellany, Stephen Campbell, John Maclean, Alan Davie and Sandra Blow invited, his section, also the smallest, does seem the most reliant on established reputation.

Lucie-Smith's is by contrast "unashamedly capricious...a cross-section of things that I happen to like . . ." All is figurative, abstraction ruled out on grounds of scale. His taste for the narrative, the ambiguously surreal, the metaphysstill-life by Michael Leonard, a flower in a glass by Christopher Cook, carnation stalks by Ivor Davies, Leonard McComb and John Bellany are the only truly well-established artists among them.

Lee completes the show with a robust and varied selection that is again all figurative. "I like paintings in which brushstrokes simulta neously evoke and describe without resort to the dogged hard labour of painstaking depiction." And so he gives us a Breton springtime seafront by Tom Coates, a skull by John Devane, an evocation of a Chelsea interior by Derek Ellwood, dark study of a girl's head by Ansel Krut. Most characteristic. perhaps, is the fragmentary, almost scrappy drawing, yet none-the-less exquisite for that, of bare trees beside a salt-marsh, by Stephen Turner - no painstaking depiction

The Discerning Eye 1995 - The Mall Galleries, The Mall SW1, unti December 3: sponsored by Browns Restaurant & Bar.

Huddersfield Music Festival

Nono revelation

Contemporary Music Festival - four or five concerts daily for a week and a half, not to mention opera and dance, from 11 in the morning to 11 at night! - there are always themes that hold the thing together. Generally they are up-to-the-minute surveys of particular composers' work, such as we get in London only when the composers are already well-established and-

widely recognised. Huddersfield is much bolder, thanks to the judicious enthusiasm of its director Richard Steinitz (and generous support from the Halifax Building Society, with many other sponsors here and abroad). It is for real *eficionados* of new music, committed enough to forgo hunch and dinner – and you need a *very* hearty breaktast. This year for the first time, one of

the "themes" has been the music of a dead composer: Luigi Nono (1924-1990), the Italian communist who used to be known as the third member of a radical triumvirate with Boulez and Stockhausen. Although his earliest music has fallen into neglect (Sunday's performance of his 1950 Canonic Variations, by the English Northern Philharmonia, reminded us why: callow, naively serialist stuff, scarcely distinguishable from what third-year students produce now), and his middle-period "political" pieces are currently out of fashion, the works of his last decade exert a rare, original fascination.

They continue to fascinate composers and listeners alike. "Fragmentation" is their keynote: densely laden phrases and pithy paragraphs with long, pregnant pauses - seemingly no development, but only discontinuity, poignant simplicity and serenity. They require live, breathing performances, not just recordings, to make their full effect. Memorably, Huddersfield gave us two of those, both with the violinist Irvine Arditti.

One was Nono's 1988 La Lontananza Nostalgica Utopica Futura. (You might guess at a psychological

n the reckless profusion of crisis ensuing upon the collapse of music that is the Huddersfield humane communism, but that would be crude and probably wrong.) Although the score is fully written-out, its ordering is fluid. The solo violin, ruminative and gen-tle, must wander freely around the hall, weighing and adjusting his part against an equally free, disem-bodied electronic accompaniment from all directions, pre-recorded by himself six times over.

The electronics man - here Andre Richard, a thoroughgoing musician - is thus almost an equal partner, choosing which channel to bring up from moment to moment, both prompting and responding to his soloist. In a performance as sweetly, marvellously sensitive as last Thursday's, the music glowed with depth and feeling. Sometimes it seemed to be raining violins from on high; sometimes it drew in upon the still, small voice. Not for a moment did it sound random, nor anything less than a unique artist's

he other Nono revelation was not his 1987 grandiosehut-delicate Comingnies Avacucho for the large forces conducted by Arturo Tamayo on Sunday (the title goes back to a favourite Nono inscription: "Pilgrim, there is no pathway, only travelling itself"), in which the meaningful pauses were fatally flat; still less his 1981 bass-flute concerto Das atmende Klarsein on Friday, with choir and electronics, which needs ears far more keenly attuned to the rarefied harmonics of the bass flute than most of ours are.

Rather, it was his 1980 Fragmente Stille - played on Sunday by the superlative Arditti Quartet, for the nth time, admittedly, but practice makes perfect. Nono himself judged their performance "benissimo" when they tried it on him, and so it seems to me. Inspired by Hölderlin, it speaks raptly and at length, with thoughtful eloquence but without illusions, of a kinder world than we

David Murray

Opera/Richard Fairman

Werther on tour

the road there is nothing like reading accounts of companies touring to the depths of Cuba or South America in the 19th century. English Touring Opera might take a book like that for bedtime reading, if they need to round the middle-sized towns of England in mid-winter.

By last week the company had arrived at Canterbury. A month into its autumn season the productions are well run in the staging goes smoothly, the singers benefit from familiarity, the orchestra knows the music inside out. Given a small company's budget and the restrictions of having to perform each week in theatres of differing sizes and facilities, ETO has won itself a valuable reputation as a company worth going to see.

Occasionally it hits upon a winner, but neither of this autumn's pair of operas quite qualifies for that description. I did not see The Barber of Seville in Canterbury, but have memories of a less than fizzing evening when it was in London earlier in the year. The company's new production of Massenet's Werther was a more satisfying experience, the efforts of everybody involved meriting a larger audience than turned out at the Marlowe Theatre on Friday.

Some top opera singers find Werther hard work, so it is brave of young voices like those at ETO to try it at all. Timothy Evans-Jones gave his best as Werther, even managing to hold a handful of fresh top notes in reserve for the end of the evening, and it is not his fault that the demands of the role are rather more than he could manage. Sarah Connolly's Charlotte was stronger

There must be a danger that young performers would simply fall short of what is required in an opera like Werther, but time and again this performance lifted above its limitations. Truthfulness is more important, and the final duet, as Charlotte at last admits her love for Werther, made the heart best faster, just as much as any grander performance might. By and large Robert Chevara's production helped, despite his reluctance to leave Werther alone on stage. A lonely, romantic soul, communing with himself and nature, is what this opera is all about.

The smaller roles - Gail Pearson's bright Sophie and Ricardo Simonetti's very promising Albert -kept up a high standard. Martin André conducted without heaviness (only seven violins, admittedly) or excessive sentimentality. ETO's Werther deserves larger audiences, as it moves on round the country. It should warm cold hearts on a winter tour.

English Touring Opera's autumn season next visits Dartford, York and Bath.



Theatre/Ian Shuttleworth

A Gordian knot of intrigues

enry Fielding's career as a playwright is often forgotten: the author of Tom Jones turned to novel writing when the Lord Chamberlain's office introduced theatrical consorship. Paul Godfrey's adap-tion of Fielding's 1734 play The Modern Husband – which portrays the financial by-products of extramarital nookie as a kind of grey economy - is a less than rumbustious affair and Nick Philippou's production for the Actors's Touring Company feeds the play unwisely through a coarse filter of post-modern posing.

The programme's elevated talk about reversals of power and gender relations is largely grounded in the common trope of husbands (in this case Messrs Modern and Bellamant) behaving compliantly towards their capricious wives. Any dramatic subversion arises less from the sexual than from the monetary aspect, as husbands find themselves bankrol-

led by income from their wives' amours. In a cleverly contrived chain of events, Bellamant realises with shock that the banknote that he has begged from his wife to give to his mistress Mrs Modern is the same one he had already given her. it had made its way back home via the unctuous Lothario Lord Richly. a former lover of Mrs Modern now setting to work on Mrs Bellamant.

This Gordian knot of intrigues is the sole plot-strand of Godfrey's slimmed-down version. Unfortunately, director Philippou goes for style rather than energy. His taste for artificiality can work surprisingly well given the right vehicle, but here he gets carried away with imposing on the play a late 20thcentury interpretation.

Thus, Gerrard McArthur is given to uttering Lord Richly's lines ... Terribly. Slowly. And. Crisply... giving him the air of Charles Gray playing a villain in The Avengers; Shelly King's Mrs

Modern is likewise big on physical gestures, which she makes with the deliberation of a Burmese temple dancer. Only the Bellamants escape such an inch-thick veneer, possibly because at bottom they are sincere figures (although Mr B - Richard Cant - is "playing away"), and even they are called upon periodically to deliver sententious aphorisms with a full sense of their weight.

Kathy Strachan's design matches the playing style: period-ish costumes and furniture with added niggling touches, such as slide projection and rotating white-lit doorways. The production as a whole looks great, but in sidestep-ping so deliberately from a straightforward presentation of the play ATC have disconnected thems from the very dramatic and thematic developments that they were attempting to highlight.

At the Lyric Studio, London W6 until December 2 (0181 741 2311).



Gerrard McArthur and Jessica Lloyd

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■ FRANKFURT

DANCE Theater am Turm Tel: 49-69-21237278 Here to Here: a choreography by Saburo Teshigawara to music by Saburu. Performed by the choreographer and Kei Miyata; 8pm; Nov 29, 30; Dec 1, 2

HAMBURG OPERA & OPERETTA

Tel: 48-40-351721 Die Zauberflöte: by Mozart.
 Conducted by Lothar Zagrosek and performed by the Hamburgische Staatsoper. Soloists include Simon Yang, Peter Galliard, Kirsten Blanck and Gabriele Rossmanith; 7pm; Dec

HELSINKI

OPERA & OPERETTA Opera House Tel: 358-0-403021 Don Carlos: by Verdi. Conducted by Erl Klas and performed by the Finnish National Opera; 7pm; Nov 29: Dec 2

LONDON AUCTION

Christie's Tel: 44-171-8399060 Valuable Printed Books and Manuscripts, Autograph Letters and Music; including a rediscovered, complete copy of the blockbook Biblia Pauperum, Napoleon's autograph manuscript of English lessons taken during his captivity on St. Helena, and a presentation copy of the first edition of Standhal's "La Chartreuse de Parme"; 2pm; Nov 29

Barbican Hall Tel: 44-171-6388891 London Symphony Orchestra: with conductor Georg Solti, pianist András Schiff, soprano Julia Varady and bass Laszlo Polgar perform Bartók's "Piano Concerto No.2" and "Duke Bluebeard's Castle"; 7.30pm; Nov 30

Royal Festivel Hall Tel: 44-171-9604242 The London Philharmonic: with conductor Mariss Jansons perform Honegger's "Symphony No.3 (Liturgique)" and Mahler's

Symphony No.1"; 7.30pm; Nov 30 St. John's, Smith Square Tel: 44-171-2221061 Philharmonia Orchestra: with conductor David Parry, viola-player Rachel Roberts, saxophonist Carl ssidy, cellist Alexander Chaushian

and pianist Daniel-Ben Plenaar perform works by Britten, R. Schumann, Tchaikovsky, Porter, Dennis, Young and Ellington; 7.30pm; Nov 29 Wigmore Hall Tel: 44-171-9352141 Lindsay Quartet: with clarinettist Michael Collins perform Haydn's

"String Quartet in D minor" and Mozart's "Clarinet Quintet in A"; OPERA & OPERETTA Royal Opera House - Covent Garden Tel: 44-171-2401200 Fedora: by Giordano. Conducted by Edward Downes and performed by The Royal Opera. Soloists include Maria Guleghina, Roseman

Dec 2 **■ LUXEMBOURG**

Joshua, Plácido Domingo (Nov 29)

and Maria Jagusz; 7.30pm; Nov 29;

THEATRE Théâtre Municipal Tel: 352-470895 Die Ratten; by Hauptmann. Directed by Wolf-Dietrich Sprenger and performed by the Düsseldorfer Schauspielhaus; 8pm; Nov 29

■ MADRID

CONCERT Auditorio Nacional de Música Tel; 34-1-3370100 Katla and Marielle Labèque: with special guest pianist Gonzalo Rubalcaba, perform works by Mozart, Albéniz, De Falla

and others; 7.30pm; Nov 30

ALICTION Christies, Manson & Woods International, Inc. Tel: 1-212-546-1000

NEW YORK

● Fine Objects of Vertu. Faberoé. American Paintings and Memorabilia from the Collection of Mr and Mrs Frank Sinatra: sale highlights include Frank Sinatra's personal Bosendorfer piano, his Jaguar XJS, a wedding gift from Mrs Sinatra to her husband in 1976, William Merritt Chase's painting "A Memory: In the Italian Vilia", and a selection of works by Karl Fabergé, jeweller to the Russian Imperial Court, including two Imperial presentation boxes; 10am; Dec 1 CONCERT

Alice Tulty Hall Tel: 1-212-875-5050 Guarneri Quartet: with pianist John Browning perform works by Mozart, Stravinsky, Turino, Wolf and Brahms; 8pm; Nov 29 **OPERA & OPERETTA** Metropolitan Opera House Tel: 1-212-362-6000

 Il Barblere di Siviglia: by Rossini. Conducted by Adam Fischer and performed by the Metropolitan Opera. Soloists include Jennifer Larmore and Richard Croft; 8pm; Nov 30

■ PARIS

CONCERT Salle Pleyel Tel: 33-1 45 61 53 00 Orchestre de Paris: with conductor Günther Herbig and pianist Evgeni Kissin perform Tchaikovsky's "Plano Concerto No.1" and Dvorák's "Symphony

No.8"; 8.30pm; Nov 29 Théâtre des Champs-Elysées Tel: 33-1 49 52 50 50

 Orchestre National de Lille: with conductor Jean-Claude Casadesus and cellist Mstislav Rostropovitch perform Mussorgsky's "Night on the Bare Mountain*, Dvorák's *Cello Concerto" and "Pictures at an Exhibition" by Mussorgsky/Ravel; 8.30pm; Dec 1

SALZBURG EXHIBITION

Rupertinum - Salzburge Tel: 43-662-80422336 Manfred Hebenstreit: prints, aquarelles and drawings by the Austrian artist; from Nov 30 to Fet

■ TORONTO CONCERT

Roy Thompson Hall Tel: 1-416-872-4255 Toronto Symphony Orchestra: with conductor Jukka-Pekka Saraste and planist Andre Laplante perform works by Debussy, Ravel and Dutilleux; 8pm; Nov 29, 30

■ WASHINGTON

CONCERT Eisenhower Theater Tel: 1-202-467 4600 Exploring the genius of Beethoven: with planist Joseph Kalichstein. First of a three-part series exploring the music of Beethoven; 6pm; Nov 29

WORLD SERVICE BBC for Europe can be received in western Europe on Medium Wave 648 kHZ (463m)

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Tonight



Europa

Hurdles too high

Improving budget procedures is the best preparation for Emu, say Barry Eichengreen, Jürgen von Hagen and Ian Harden

The debate over the fiscal debts and deficits. The result provisions of the Maastricht will be a bout of political treaty is reaching a crescendo. horse-trading over member-Recent pronouncements by ship in which numerical German officials have left no guidelines play no role. doubt that they will insist on The recent proposal by Mr strict application of the Theo Waigel, the German restrictions on government finance minister, to set up a deficits and debts enshrined in stability pact among Emu par-

the treaty. This insistence is designed to bar from economic would commit these countries and monetary union (Emu) to run deficits not exceeding 1 countries reluctant to live per cent of GDP in normal with its budgetary implicatimes, and require a deposit of 0.25 per cent of GDP from countries violating the 3 per cent limit. It would also create Yet there is reason to doubt that the Maastricht criteria will achieve their aim. The a stability council to monitor treaty's government deficit and debt limits - set respeccompliance and issue guide-lines for fiscal policy. tively at 3 per cent and 60 per But there is little hope that

cent of gross domestic product
- are like fences in a steeplea European Union already plagued by its inability to force members to abide by the Set them too low and you learn nothing about the abilrules of the single market could collect substantial fines. ity of the horses to jump. Set Moreover, fining a governthem too high and you again learn nothing, since all the ment with a revenue shortfall would increase its deficit.

When deciding whether to

competitors balk. It is now evident that the impose a fine, the stability framers of the Maastricht council would probably see to determine whether the defitreaty did indeed set the fences too high. Belgium and France, though committed to cit was due to a revenue shortfall caused by cyclical conditions or to excessive spending. This would invite Emu and prepared to live with its fiscal consequences, appear unable to meet the requirefurther political haggling that ments. Even the Netherlands, could rob the process of crediwhich is virtually in a monetary union with Germany already, will find it difficult to

meet the debt limit by 1999. The problem is that fiscal retrenchment of the sort required to bring debts and levels would plunge Europe into recession. In a continent emerging from its worst recession in 50 years, this is something policymakers are understandably reluctant to risk.

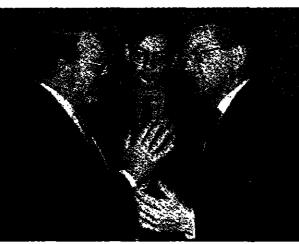
Countries aspiring to participate in Emu will therefore point to the excessive cost of meeting the fiscal conditions and plead exemption. France may then be let in as a political necessity. But what about Belgium? And if Belgium is let in, what about Italy? Clearly, it will be hard to justify decisions that discriminate between states with similar

The best solution is not stricter application of arbitrary indicators and penalties but reform of the procedures member states use in drawing

up their budgets. Study after study has shown that adopting "good" budgetary procedures helps coun-tries run smaller deficits and tichants is fine in theory. It accumulate smaller debts. 'Good" procedures include: allowing the finance minister to structure the debate over the budget an annual fiscal round beginning with a binding vote on the overall size of the budget; strict limits on the legislature's power to increase spending above that agreed in the budget, and a ban on supplementary budgets.

A more drastic way of achieving similar ends would be to establish in each EU coun-try a national debt board charged with setting a binding ceiling on the annual increase in public debt - with the power to enforce it. A binding limit would encourage special interests arguing for addi-tional spending to acknowledge the existence of a global budget constraint and agree to difficult compromises.

Debt boards would be politically independent of the government, with members appointed to long terms in



Converging: finance ministers meeting in Brussels yesterday to discuss Emu included Spain's Pedro Solbes (left) and Jean Arthuis of France (right)

office Their mandate would be to safeguard the soundness of the public finances and without compromising that priority, to promote the government's general economic

This approach is consistent with that adopted to guide the policies of the European central bank. The framers of the Maastricht treaty were not so silly as to set arbitrary numer ical targets for money supply growth. Instead, the treaty gave the bank a mandate to pursue price stability and specified the procedures it was to follow. It made its executive board independent, gave its members long terms in office, and forbade them from taking advice from national

Similarly constituted national debt boards could adopt a long-term perspective on fiscal policy. They could authorise budget deficits in recessions, but offset these with subsequent surpluses. Political bias towards excessive deficits would be elimi nated without placing fiscal policymakers in a straitjacket.

European governments are not known for delivering impartial judgments on one another's compliance with EU rules - as can be seen by the way they agree exceptions to the general ban on state aids and business subsidies. National debt boards, by contrast, would rely on national enforcement and on the close knowledge their members had of domestic fiscal conditions. In this as in other senses, they would be consistent with the principle of subsidiarity.

If Germany needs reassur ance, other member states can provide it by reforming their budgetary procedures along

Barry Eichengreen is professor of economics at the university California at Berkeley. Júrgen von Hagen is professo of economics at the university Mannheim. lan Horden is sity of Sheffield

LETTERS TO THE EDITOR

Number One Southwalk Budge London SEI 9HL We are keen to encourage letters from readers around the world. Letters may be found to +44-171-873 3958 (please set large are keen to encourage letters from readers around the world letters entirely the main most admit languages to fine), email letters editing a control in the large are letters well around the main most admit languages.

Cold calling ban will not harm industry

From Ms Annemarie Kuhn MEP.

Sir, In their article "Ban on 'cold calling' urged by committee of Euro-MPs" (November 22), Emma Tucker and Diane Summers report a likely considerable loss of jobs and eventual damage for the industry. It was not the intention of the parliament's consumer affairs committee to destroy jobs, and I doubt this predicted impact.

The prohibition of unsolicited telephone calls in countries such as Germany has not prevented the mail order and distance selling sector from being a well-established and growing industry. In fact,

statistics show the per capital turnover in this sector is higher for example in Germany than in the UK, where cold calling is practised. All the committee voted for was to protect consumers across the EU from unwanted telephone calls. Should this committee decision become EU law, it should of course continue to be possible to use the telephone for mail orders and sales carried out at a distance, but at the consumer's initiative.

Annemarie Kuhn, Europabliro, Kalserstrasse 26-30, D-55116 Mainz.

From Mr Stephen and Mrs Barbara Pegg.

Sir, Lest anyone should think that the European parliament is without support for its proposal to ban "cold calling" by telephone, we would like to offer a brief response to the UK Direct Marketing Association's suggestion that a threatened ban was unnecessary and would harm the industry. The Telephone Preference Service was established earlier this year in the UK to enable

consumers to register their wish not to receive unsolicited sales and marketing calls by

Perhaps we could be told

why people sitting in the privacy of their own homes should have to register a wish not to have that privacy invaded by some commission-driven salesperson who is determined to turn them into consumers.

1971 11 11 11 12 m

As people who went ex-directory as a defence against these telephone menaces, we heartily applaud the European parliament's initiative and wish it every It is long overdue

Stephen and Barbara Pegg, 57 Wilderness Road. Reading, RG6 7RR, UK

Corporate America grows rich at people's expense

From Mr Guy Santo. Sir, Good for Tony Jackson for asking, "how far the golden years of American prosperity were based on an unrepeatable set of advantages" ("The myth behind the miracle", November 22). I agree that it is irrelevant to question whether US industry can hold its own in an increasingly competitive world. However, I question the wisdom of saying that the advantages in markets, technologies and

manufacturing techniques were the only or most significant causes for corporate America's former prosperity. Furthermore, while I disagree that the current resurgence is only a statistical blip, I concur with Mr Jackson's ass that the American standard of living is in decline.

May I suggest that the resurgence is real, but not dependent on the advantages which Tony Jackson says resulted in corporate America's former prosperity? It is the very decline in the standard of living which accounts for the resurgence of corporate America.

Sadly, the robber barons are hack, and who needs to worry about competitiveness, or advantages in markets.

technologies and manufacturing techniques any more? International corporations and industry giants merge into monopolies, bribe politicians, evade taxes, pollute the environment, bust unions, exploit third world markets, raid pension funds, lay off workers and bully shareholders, and all with apparent impunity. In the light of all this, the internet and technology can not be the source of corporate America's resurgence. Similarly. privatisation of government services follows the same road to ruin that the robber barons aim to lead corporate America

The excesses of corporate America will not stop until main street America wakes up. and that is happening (admittedly, not as fast as I would like), as evidenced by the come back of trade unions and a well-grounded, but misinformed, distrust of

American Federation of State, County and Municipal PO Box 142. Evergreen, CO 80437-0142, US

Productivity the outcome of intellectual freedom

From Ms Teresa Wyszomierski. Sir, in his commentary entitled "Lessons from Asia" (November 21) Dominique Moisi rightly highlights the cultural and spiritual poverty of Hong Kong and its regional neighbours and rhetorically asks: "Can man live by work alone?" The trend of economic data on south-east Asia's so-called tigers indicates that the answer may indeed be an emphatic no.

Research done by a number of economists, most notably Professor Paul Krugman of Stanford University, indicates that the impressive economic growth rate of Asia's "tigers", like that of the Soviet Union during the early part of the cold war, is the simple and inevitable result of inputting massive resources, usually through forced saving, into the economic system. Such gains ultimately prove to be unsustainable, due to a lack of commensurate increases in productive efficiency. South-east Asian economic data show productivity improvements have historically lagged far behind gross output, with recent GDP

growth figures on the decline in places such as Singapore and Hong Kong.

teaches us part of the reason for this phenomenou. Increases in productivity are the product of invention, which is the natural progeny of intellectual freedom and curiosity. Dr Mahathir Mohamad, prime minister of Malaysia, publicly acknowledged this proposition when, during a trip to France in 1994, he bemoaned the lack of intellectual curiosity on the part of Malaysians as the main impediment to the transfer of

productivity-enhancing technology to his country. As European history shows intellectual sophistication is inextricably related to cultural and spiritual development. South-east Asian regimes greatly diminish the creativity of human capital, therefore, when they pursue socially repressive policies which stifle intellectual freedom. The oft-heard argument that a ignificant curtailment of civil liberties is the necessary and worthwhile mice to pay for economic progress may therefore amount to cruel sophistry indeed if that progress ultimately proves to be ephemeral.

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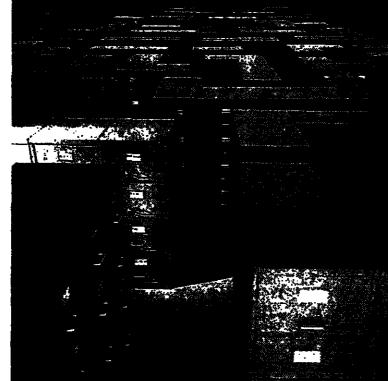
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THE INPORMATION MANAGEMENT COMPAN

Action on ferry safety

From Mr Graham Allen MP. Sir, The UK government may standards at the International Maritime Organisation last week ("Survival standard for ferries rejected", November 23) but it missed an opportunity to demonstrate its commitment

Its response to the Commons transport committee's report on cross-channel safety was disappointingly weak - it would not agree to publicising safety standards in passenger information, did not come up with a timetable for new measures and used the absence

of crew competency in the proposed star system as an

As well as talking tough in the IMO - a forum where roll-on roll-off ferries are not a concern to most members - we need tough action on ferry safety as part of a well thought out long-term strategy at UK and European level to ensure all European ferries docking at UK ports meet new

Graham Allen. House of Commo London SW1A GAA, UK

War images speed peace

From Ms Marion Pope. Sir, In "War sens sensibilities" (November 18/19), Melanie McDonagh says: "What we need in war is not so much a succession of real and horrific images as an understanding of why we got to this point." I disagree.

When I moved to Spain in 1982, I was shocked to see the effects of the bombing campaign by Eta, the Basque That sense of shock never diminished during the 11 years I lived there. There was no sanitising of news bulletins

there and I realised that I had horror of the IRA bombing

campaigns back in the UK. I am sure that, had the media shown the mutilation caused, there would have been much greater pressure earlier on for a peace settlement. I also think the Americans would have been less likely to fund the IRA campaign.

Marion Pope, 17 Charles Gardens, Ensbury Park, Bournemonth Dorset BH10 5KH, UK

Germany is fighting for a share of Europe's online market, says Judy Dempsey

Struggle to net customers

Germany's large media and publishing groups are jostling for a share of Europe's online and nascent multimedia markets. Hardly a day goes by without Axel Springer, Bertels mann or Burda, the three main participants, unveiling plans for online services. They promise facilities for the home ranging from electronic banking and travel reservations to news, education programmes, books and entertainment on

They are desperate to chal-lenge Microsoft of the US and the services offered in conjunction with its Windows 95 programme, which allows computer users easy access to the Internet. They also want to beat back Composerve, the US online service which already has more than 100,000 subscrib-

Bertelsmann, one of the world's biggest entertainment and media groups, unveils its joint online service with America Online (AOL), the fastgrowing US online network with 3.5m subscribers, in Hamburg today. The rival, Luxembourg-based Europe Online, founded by the Burda publishing group last year, is to be launched on December 15.

Bertelsmann believes it can quickly gain market share in Europe. "We are aiming for a 20 to 25 per cent market share in Germany," says Mr Thomas Middelhoff, the Bertelsmann board member responsible for co-ordinating multimedia activities. Mr Mark Wössner, chair man, recently said he expected to have 200,000 online subscrib ers in Europe by the end of 1996, rising to perhaps 1m

creating an annual turnover of DM500m (\$353m) - by the end

Bertelsmann already has an infrastructure in Germany suitable for online services. Apart from dominating the book club market, which will provide it with a mailing list of tential subscribers, it boasts a large stable of newspapers, magazines and book publishing bouses to provide material for the new service. Bertelsmann has also

brought Axel Springer on board as a shareholder and content-provider for the AOL venture. Springer, which has a rich catalogue of newspapers and magazines at its disposal, had intended to take a 21 per cent stake in Europe Online, but it pulled out in October. DPA, the German state-backed national news agency, will also supply material to AOL/

The plentiful German-German groups are desperate to challenge

Microsoft of the

US and the services offered in conjunction with its Windows 95

programme

tage for AOL/Bertelsmann in the German market, although Germans have been slow to take to online and multimedia services - let alone fit their personal computers with modems to tap into such ser-

vices via telephone lines.

Attitudes may be changing, especially among the business community and the young. Deutsche Telekom, the stateowned telecommunications network that will take a stake in the AOL/Bertelsmann venture, reckons that turnover for business applications in the European Union's online and multimedia market will increase from DM895m this year to more than DM13bn by the end of the decade - with Germany accounting for nearly a quarter of the market

Neither market share nor profits will be easily won, however. Europe Online has been troubled by technical problems and uncertainty over its foun-ding shareholders, including Pearson, owner of the Pinancial Times and other media interests, and Matra Hachette, the French publisher. Europe Online has confirmed that Matra Hachette will no longer be a shareholder, but might be a content provider. Pearson wants to reduce its current stake of 13 per cent, but will also – initially at least – be one of the content providers.

"I think our teething problems are over," says one Europe Online executive. The network will be launched in English, German and French It aims to break even in five years and attract more than 3m subscribers, an ambitious target given the competition.

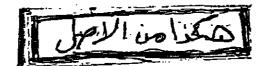
"We have no choice. We have to get the subscribers. Our monthly running costs are

\$1m," the executive adds. Germany's online rivals will have to decide in which market segment to concentrate efforts. The demand for businessrelated information services is established and growing, but competition from companies such as Compuserve is intense. T-Online, Deutsche Telekom's online service, has almost inf

subscribers. As for the emerging multimedia sector, providing such facilities as "video-on-demand" and music, new entrants to the market are not sure how fast the market will grow. "The German market is more business oriented. There is an appetite for information," says Ms Mikki Nasch, Europe Online's launch manager. Britain, the market is more flexible, more diverse. We have to tailor our services to suit

these cultural trends." One advantage for AOL/ Bertelsmann is the experience of accounting systems, subscription services and marketing gained by AOL in the three years since it was founded in the US. "Although AOL will have to adapt to the European market, we will be able to rely on the lessons learnt by AOL and the two cultures can be integrated," says Mr Middel-

But Bertelsmann is as cautions as Europe Online about targets. "We won't get a quick return on our money. We know that. But we have to start to carve out a place in the market before it is too late," a Bertels-



COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Tuesday November 28 1995

The Budget's real backdrop

The UK economy has loomed depressingly small in this year's Budget debates. By all accounts, Mr Kenneth Clarke's performance later today is to be judged by whether he has struck a balance between the competing demands of voters and the financial markets. Whether the Budget has also met the needs of the economy ms in danger of becoming an after thought.
It is not difficult to see why the

and the second

economy should have been put on the sidelines. Politics took a back seat to economics last year. because the election was still reassuringly distant, and the economy's recent performance had given Mr Clarke plenty to crow about. Today, the roles are reversed, with the election campaign gaining pace, and the recovery taking a disconcertingly sharp pause for breath. A shift of focus away from economic concerns is thus eminently predictable - and

Last November the chancellor could boast of stronger than expected growth, a rapidly disappearing current account deficit. inflation (excluding mortgage interest payments) in the bottom half of the government's 1-4 per cent target range, and an undershooting Public Sector Borrowing Requirement. Every one of these variables has since turned out worse than expected 12 months ago domestic growth and the trade account most of all.

Worldwide slowdown

The UK's situation is hardly unique. Nearly all of the main industrial countries have experienced a slowdown in domestic demand and an unplanned build-up of unsold goods since the start of the year. In the UK the downturn has been a little more dramatic, if only because it had further to fall. Stocks have grown twice as fast as output over the past year. This suggests that output may slow even more sharply over the next couple of quarters, as producers rid themselves of excess inventories.

The turnround in net exports the worldwide slowdown. Unfortu-

18 Sept. 18 18

of manufacturing exports, which grew 9.3 per cent in 1994, was 0.5 per cent down on the end of 1994, in the three months to August 1995, even though world trade has continued to grow. Evidently, exporters have reacted to sterling's depreciation by raising profit margins rather than seeking

Higher growth of imports is also difficult to blame on external fac-tors, and all the more depressing, given the slowdown in domestic demand growth which has occurred at the same time. Rising imports and falling exports meant that trade subtracted around three quarters of a per cent of GDP from growth in the second and third

Deterioration

This economic background provides two, non-political, standards by which to judge Mr Clarke's efforts this afternoon. The first is whether, after taking account of the unexpected deterioration in tax revenues and net borrowing, he has kept the public finances on the course towards budget balance outlined in previous budgets.

A second, related, question, i whether Mr Clarke has, on balance, enhanced or worsened the government's capacity to react to the slowdown. This should be in a manner consistent with his thought of last year that growth should not "pass from illusory boom to painful bust". History, and the nature of the recent slowdown suggest that cutting interest rates over the next few months would be a more appropriate way of insuring against recession than consumer-friendly tax cuts. Tax cuts which came into effect in April would do little to help the economy over its immediate stock build-up and might stoke up demand in services and consumer spending, the sectors of the economy that have been least affected by the slowdown.

Mr John Major, today celebrating his fifth anniversary as prime minister claims that he wants history to remember him for eradicating the UK's inflationary psycho-Chancellor to keep his eyes firmly nately, though, a large part must on the goal of low interest rates also be attributed to traditional and low inflation, away from headline-grabbing giveaways.

Privatisation in Europe

The privatisation of Eni, the Italian state energy giant in which newly issued shares start trading today, provides a clear indication of the impetus behind privatisation in continental Europe. Whether the unprecedented state sell-off will lead to enhanced efficiency across the continent is a more difficult question. The driving force for change is budgetary pressure, rather than any direct concern to improve the supply side of the economy. This suggests that the potential of the privatisation programme may be more lim-

ited than sometimes assumed. Certainly privatisation in Germany. France and Italy does not entail acceptance of a more open market in corporate control.
Whether through the noyau dur
system of core shareholdings as in France, the retention of slimmeddown core government holdings as in Italy, or other indirect forms of influence, the state will retain a more important say over privatised enterprises in these countries than in the English-speaking economies. Dividend policy will often be struck within a corporatist framework. Foreign takeovers of former nationalised industries

will be few. That said, there have been perceptible improvements in effi-ciency at companies that are either privatised or waiting to be privatised. Yet many of the more impressive examples, such as the French car manufacturer Renault, are operating in competitive product markets where productivity improvements were probably inevitable anyway. With government budget deficits at the limit of what bond markets will tolerate, enhanced performance has become a condition of survival even within the public sector.

Scope for efficiency gains The real test is in utilities, where the British experience suggreats that the scope for efficiency gains is considerable. Here there are clear dividing lines between countries that are prepared to grasp the productivity potential and those where labour market rigidities militate against even modest change. This is particularly true of telecoms, where several countries still grant employ-

ees the status of civil servants. France Télécom is an obvious case in point. The unions have fought vigorously against privatisation, successfully beating off challenges to their members' pro-tected status. At Deutsche Telekom, in contrast, agreement has been reached with the postal union to cut 60,000 jobs by the year 2000. That will ensure greatly enhanced revenues for the state on privatisation next year.

Formidable constraints In Italy, meantime, the legal constraints on job cuts in banking and finance, where the early pri-vatisations have been concen-irated, remain formidable. Even in tradeable sectors like steel, the political sensitivities over iob cuts are much greater than in northern Europe. In utilities, the public-sector culture of job security is still pervasive. So, too, with much of the rest of southern Europe.

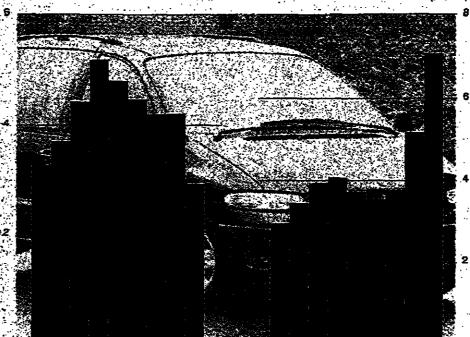
The best hope of a better supplyside performance in Europe lies in the single market programme. As with privatisation in the UK, the initial change of ownership is likely to be less important than the subsequent measures to liberalise the market. In the case of telecoms, the crunch comes in 1998. This further underlines the risk that investors take in buying privatisation stocks. Some, like Deutsche Telekom, are almost cer-tainly capable of surviving the shock. Others may wilt under the competitive blast. Political and regulatory risk in individual countries is far from negligible.

In the sale of shares in Eni, the Italian government has learned from past mistakes. It has erred on the side of generosity to the investor, which must make sense given the need to sell off more of the public sector in future. For their part, investors will derive larger benefits if the spate of privatisations leads to more liquid equity markets in Europe. But the word equity needs careful definition. In continental Europe it implies a right to the residual income and assets of a company, subject to a far greater and more arbitrary degree of governmental and stakeholder influence than in Britain or the US. International investors should never forget that.

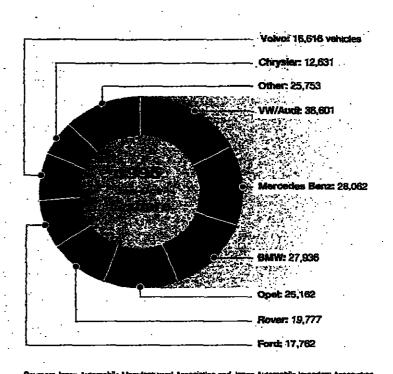
The Japanese car market: changing shape

Total registrations...

of which are imports*



Non-Japanese importers' league table



Carmakers find their keys

Adapting to local conditions has helped foreign manufacturers take advantage of the more open Japanese market, says Haig Simonian

new spirit of optimism was evident among US and European carmakers attending the Tokyo motor show earlier this month.

For years, they have complained about the barriers to entering the Japanese car market, ranging from high tariffs to superfluous safety checks. But such obstacles have been gradually dismantled in a series of trade negotiations, the most recent the bilateral deal between Washington and Tokyo signed in August.

As a result, the Big Three US manufacturers are forecasting a sixfold increase in sales to 100,000 cars each by 2000. European carmakers also believe they can now take a substantial share of the world's second largest market.

The Japanese market is in transition," says Mr Richard Gaul, head of corporate communications at group. "We think imports could reach between 20 per cent and 30 per cent of the market. That would be 'normal' for an industrialised country with a strong car industry." Such ambitions seem plausible. Imports into Japan are booming and registrations of imported cars were 27 per cent higher in the first nine months of this year than in the same period last year. By contrast, registrations of domestically produced cars have increased only marginally. However, foreign manufacturers

still have a long way to go before imports reach what Mr Gaul regards as "normal" levels. Sales of foreign-produced cars, excluding models made by Japanese manufacturers overseas, still account for only about 7 per cent of the market. Importers have experienced similar surges in the past, only to see sales fall back soon after. Sales of foreign cars captured more than 4 per cent of the market when the "bubble economy" reached its peak in 1990 - only to see sales sink back to their 1988 level in 1992.

But Mr Peter Woods, the head of Rover, the UK carmaker now owned by BMW, in Japan, is one of many foreign carmakers who is optimistic that this surge will continue. "The difference this time is that our sales are built on solid demand rather than windfall speculative earnings, he savs.

One factor has been the strong yen, which has let foreign manufacturers reduce prices and offer additional features at no extra cost. Even prestige marques, such as Mercedes-Benz and Volkswagen's Audi subsidiary, have been able to cut the differential between their prices in Japan and those in their domestic market.

"The gap between our prices in Germany and Japan is now down to between 3 per cent and 7 per cent on the new E Class range," says Mr Dieter Zetsche, the Mercedes-Benz board member for passenger cars. "Our cars are still dearer than mark-up compared with Germany has never been smaller."

Accepting lower margins should

help Mercedes-Benz raise its sales by more than 5 per cent to about 35,000 units this year in spite of the disruption caused by the change of its most popular model, he says. While prestige marques, such as

Mercedes-Benz and BMW, have always attracted wealthy Japanese, the biggest change in the past two years is that demand has spread downmarket. Rover, which has 102 dealers.

expects to sell about 25,000 cars this year, almost one third more than in 1994. Almost half its registrations will be of the venerable Mini, which has a cult status in Japan, and the slightly bigger Rover 100. But Mr Woods says mid-range models, such as the Rover 600, will also do well. The Japanese are becoming more internationally minded thanks to travel and communications. More and more are willing to try foreign

products." he savs. VW has enjoyed a similar upturn. although it is still feeling the after-

shocks of its decision in the early 1990s to take over the distribution of its cars in Japan. The failure to agree a gradual transition with its local importer led to an acrimonious dispute, from which sales are only now recovering. VW has 179 outlets and raised its registrations by almost 29 per cent to more than 33.500 cars in the nine months to

the end of September. But some big European manufacturers, such as Peugeot-Citroën and Renault of France, are still finding Japan a hard market. Fiat, the Italian carmaker which is enjoying a strong sales recovery in Europe, has not even exhibited at the Tokyo Motor Show for the past two years because of its dismal performance in Japan.

r Paul Layzell, who heads BMW in Japan, underlines the importance of commitment in building sales in Japan. "We set up our own spare parts and vehicle preparation centres years ago to cater for our dealer network . . . to symbolise our long-term presence in Japan we built our own exclusive headquarters in 1991." Such plan-ning has paid off. BMW expects its sales to go up by more than 21 per cent to 35,000 units this year.

According to the leading importers, a foreign car company must be ready to spend heavily over a long period to succeed in Japan. This means investing lavishly on advertising, sponsorship and public rela-tions to familiarise the public with new brand names. "You cannot come here and just blitz the market and expect instant results. Japan requires time and commitment," says one executive.

It also means investing in fixed assets: an independent dealer network is essential for success. BMW was the first to break with tradition by creating its own sales organisa-tion instead of using a local agent. Almost all the other top importers, subsidiary of GM, have followed. By contrast, most of the laggards have stuck with local partners. Working with a Japanese company is valuable to gain experience. But the leading exporters say independence is crucial for sales to take off. 'An independent dealer network brings you closer to the market and lets you understand more quickly and clearly what customers are say-

ing," says Mr Woods. Setting up a network is slow and costly. One leading importer says: "First you have to set up a number of wholly-owned flagship city-centre outlets, where land prices are too high for a private dealer to invest, to exhibit your goods and show potential dealers you're serious. Then you may find an existing dealer representing a domestic brand who may be tempted to take your franchise for his new show-

room. Gradually the ball starts rolling." Japanese dealers are notoriously conservative. Most are pressurised by the domestic car industry not to switch allegiance. Few would risk taking on a foreign franchise unless they thought the manufacturer had the commitment and resources to last the course.

Finally, hiring top-quality staff is crucial in a highly serviceorientated car market. The expectations of Japanese motorists would make most Europeans or Americans envious. New cars are delivered to the door, a home pick-up service is expected even for servicing.

But recruiting top-flight staff becomes easier only once a brand is established. "No top Japanese manager would work for a foreign car manufacturer unless he thought it had a future," says Mr Richard Murray, the president of Inchcape Peug-eot Japan. "Recruitment only starts getting easier once you're making

Most of the top importers are now reaping the rewards of their investments in Japan. And some of the US manufacturers now voicing optimism about the future appear to be

instance has worked hard to recruit dealers for its chain. The company has opened 53 new outlets in the past 18 months. But it has not shied away from political strong-arm tactics through Washington to persuade Japanese manufacturers to allow their dealers to represent imported brands, "Ford has made a serious effort and has done well. but opening this market is still extremely difficult and meeting resistance from various bureaucracies." says Mr Alex Trotman, Ford's

Chrysler, the smallest of the Big Three US carmakers, is following the Europeans most closely. In June, it paid \$100m to buy control of its jointly owned distribution company. It is now recruiting new outlets to raise its network of 118 dealers to 200 by the end of next year. It plans to have 500 by the end of the century.

The company has also invested heavily in adapting its cars to the local market, spending \$180m to convert four of its best-selling products for right-hand drive.

But GM, by contrast, has decided not to set up an independent sales network and plans to continue its long-standing relationship with a local distributor. At the Tokyo Motor Show it exhibited the first of the US-built Cavalier mid-range saloons which are to be sold by Toyota bearing the Japanese company's badge under a deal negotiated last year. A senior GM official in Tokyo admits the arrangement was only a half-way house. "But at least it will bring us that little bit closer to the customer," he says.

But only by developing their own sales networks, choosing their models carefully and adapting them sympathetically to local conditions will the Big Three be able to live up to their grandiose expectations for Japan. Once the market is open, no amount of political arm-twisting through Washington will be enough to persuade Japanese motorists to buy cars they do not want.

· OBSERVER

Moralising minorities

As if further to infuriate his political opponents, Poland's president elect, Aleksander Kwasniewski, has chosen Roman Catholic Spain for a brief rest after the trials and tribulations of his recent lengthy election campaign. It's an ironic choice. After all. Kwasniewski is taking a breather from Poland's wrathful Catholics. They are finding it difficult to accept that a former communist -albeit a youthful and not very important one - will be top dog for the next five years.

At such times of personal crisis, Lech Walesa - still for the moment stdent – takes himself off to Poland's most famous Catholic shrine at Czestochowa. There at the weekend Pather Szczepan Kosnik, in charge of the place, called Walesa Poland's most noble son. Buoyed up by this, Walesa told a pilgrimage of coalminers that the election had been won by those "who did not have the moral right to hold power in Poland". Kosnik made it clear that

Kwasniewski would not be accorded the same sort of welcome. "Czestochowa will not accept people whose symbol is the hammer and sickle, who support the civilisation of death, abortion and atheism. The gates of the monastery will remain closed to them even though they might

reach for the highest posts in the land," he thundered. Maybe Kwasniewski will return from his holiday having picked up a few Spenish tips on how to deal with politicking priests.

Stalled in Manila Manila's traffic authority has admitted that its harebrained scheme to limit car usage in the congested Philippines' capital has collapsed under the weight of general derision. It aimed to restrict all vehicles from peak hour trave) on rotating days, based on

the last figure of the numberplate. Nobody took any notice. So a new scheme is being introduced, under which all private cars with numberplates ending in odd numbers will be banned on Mondays, Wednesdays and Fridays, while those with even number endings will be barred on Tuesdays, Thursdays and

Saturdays.

Except that cars carrying three or more passengers will be altogether exempt from the han. This has enormously cheered the city's thousands of street children. As hired extras to make up passenger numbers they will be in business every day of the week.

Big game hunter Robert Fleming, the UK merchant bank, has begged

another trophy name for its South African business. Having recruited Sir Robin Renwick, former British ambassador in Pretoria, Fleming's South African offshoot - Fleming

Martin - has now hired Sydney Maree, the black South African athlete who broke the world 1.500m record back in 1983. Maree - who took out US. citizenship in order to participate in the Olympics - was recruited in New York to help broaden SA

equity sales to US institutional restors. But it soon became clear that his skills were better employed back in South Africa, where he stills emoys hero status. Together with Renwick and Adam Fleming, he will spearhead Fleming Martin's efforts to win the race to grab the most hicrative bits of South Africa's privatisation

Hope Maree shows more staying power off the track than he did in the Olympics. He only held his world record for seven days when Britain's Steve Ovett snatched it

Building bricks

Tansu Ciller, Turkey's prime minister, is Sarajevo bound today. helping move the Bosnian peace process forward. Ottoman Turks once ruled the Balkans and converted Bosnia's southern Slavs to Islam; Turkey has long felt a special affection for the region. Cilier is also taking along some

of Turkey's renowned civil engineering contractors with her, eager to get to work on repairing the shattered city. They bring some impressive credentials. One Turkish consortium rebuilt the so-called White House - Moscow's parliament - on time and on budget after the Russian army nearly demolished it during the violent uprising against Boris Yelisin

Another company has won the contract to re-build Grozny, the flattened capital of Chechnya, but has temporarily withdrawn. complaining less of the difficult working conditions than a lack of payment.

Legless in Lumpur ■ Malaysia's police have been busy enforcing the country's new drink-driving laws. The other night the boys in blue picked up their first foreigner, crawling along at 3am in the fast lane of one of Kuala

Lumpur's main highways. First reports said simply that our man was from an island. Then from iceland. Then, finally, from Ireland. Police say he had forgotten where he was. Nor did he seem to have much knowledge where he was going to. He certainly did not know where he had been.
If this wild colonial boy persists

with such spirited behaviour, he might very well find himself going back - rather fast - to wherever it was he came from.

Financial Times

100 years ago German enterprise in China

Shanghai: It is understood that the object of the German commercial mission, headed by Herr von Brandt, formerly German minister at Pekin, in trying to acquire the arsenal arsenal ironworks at Han-Yang, is to develop the iron industry in those regions to such an extent that the respective establishments may serve as a nucleus of industrial schemes conceived on a much vaster

50 years ago

scale, and for which German

capital has been secured in

United Havana From the Lex column: I am quite unable to resist the temptation to recall my conclusion over the United Havana scheme given in this column in September. "I cannot help feeling," I wrote, "that a great deal of time. money, paper and ability have been wasted to achieve practically nothing." The recent announcement that the net surplus on working account in the year to 30th June last had fallen from £392,052 to £69,171 is surely full justification for my remarks. It looks as though a revolution will be necessary to breathe reality into even the revised capital.



FINANCIAL TIMES

Tuesday November 28 1995



Juppé announces measures to ease burdens on smaller businesses

French hypermarkets face curbs

By Andrew Jack in Paris

Tough measures to control French out-of-town hypermarket developments were announced yesterday by the government as part of a package to help small and medium-sized companies.

Mr Alain Juppe, the prime minister, unveiled a range of regulatory changes, tax cuts and incentives to help the companies, which he said were largely responsible for creating new jobs, and described as the "guardians of the essential values of harmony of our country".

Mr Jean-Pierre Raffarin, minister for small and medium-sized business, said: "We have to free the entrepreneurial energy that has been restricted for a long time by big organisations both public and private."

Under the plan, the threshold at which new retail developments require approval by regional dropped from 1,000 sq m to 300 sq m, and any sites exceeding 6,000 sq m will be subject to a public inquiry. Hypermarkets are stores larger

than 2,500 sq m. The composition of the commissions will also be changed to include small business represen-

The fines and legal redress available to the state competition commission will also be substantially enhanced in an effort to cut cies, such as those practised by "deep discount" retailers.

The measures come in response to growing pleas from small shopkeepers and enterprises years that they are been squeezed out of business by the low prices and high demands placed on them by large retailers. Mr Juppé's plan - outlined at the annual conference of the CGPME, the national federation of small and medium-sized businesses - included a reduction of 1 per cent in electricity bills and a

reduction in a series of government-imposed charges including a 50 per cent cut in the tax paid when a family-owned company is passed between generations of

Under some circumstances. FFr50m (\$10m) will also be able to benefit from a reduction from 83 per cent to 19 per cent in the reinvested in the enterprise.

The annual FFr700bn in government contracts available for tender will be made more accessi ble to small and medium-sized business through a series of mea-

There will be a range of initiatives to reduce the level of red tape and give companies the right to refuse official requests for information which duplicates information already provided.

Paris backs small

Call by leading Russian bankers to scrap sell-offs

By Chrystia Freeland in Moscow

A serious row erupted yesterday among four of Russia's biggest banks, raising questions about the government's controversial privatisation programme and the treatment of foreign investors.

The presidents of three of Russia's top banks - lnkombank, Rossiskyi Kredit and Alfa-Bank yesterday issued a public statement urging the government to halt the 'ill-prepared and questionably organised" privatisation

They also suggested that Mena-tep, one of Russia's top ten banks, had manipulated the sys-

The banks' statement alleges that Menatep has pledged to pay the government \$1.1bn for shares in more than 60 enterprises. including Yukos, one of Russia's

leading oil producers. The rival bankers contend that Menatep has less than a tenth of the promised sum at its disposal. They say that instead of using its own money Menatep plans to use the resources of the Ministry of Finance" to fund its investments and has already reneged on paying the price it offered in previous privatisation auctions.

Mr Konstantin Kagalovsky, vice-

Continued from Page 1

one that has rather less rhetoric

Officials close to Mr Kinnock

said last night his remarks were

designed to help Mr Tony Blair.

leader of Britain's Labour party.

maintain unity on Europe by

emphasising that employment

and investment should be taken

and rather more substance".

Kinnock in split over Emu

president of Menatep, said the By Tony Walker in Beijing three rival banks "know they

Mr Kagalovsky, who compared the statement to the political denunciations of the Stalinist era, accused Alfa-bank of being "swindlers" who were bitter because their plans to act on behalf of western investors had been thwarted.

cannot win the [privatisation] auctions and so they are com-

Western investors are barred from bidding for many of the most attractive companies on offer in the current round of privatisation, but Mr Kagalovsky said Alfa-bank had hoped to represent western companies secretly in the auctions.

The verbal battle has offered a rare public glimpse of the fierce, and usually concealed, struggle for control of valuable stateowned assets which is dominating Russia's political and eco-

The competition intensified this autumn, when the government launched a controversial privatisation scheme, which critics say amounts to a giveaway of some of Russia's most valuable assets to privileged insiders.

According to the scheme, avestors bid for the right to denied the allegations and manage the state stake in enterlaunched a fierce counter-attack. prises in exchange for giving the government a loan.

The goal was to keep the left on board and to insulate Mr Blair

against Tory charges that he is

Mr Kinnock's speech was

But it is likely to fuel the row

about how much leeway commis-

sioners should have in expressing

described yesterday by his aides

soft on Europe.

as private.

China tax policy changes could hit foreign investors

China plans to introduce sweeping new tax policies for for-eign-funded ventures, but the timing has yet to be decided, a senior Chinese official was

quoted as saying yesterday.

Mr Sun Zhenyu, deputy minister of the Ministry of Foreign Trade and Economic Co-operation, said the new policies would be "launched in the future, though the time for instituting the new tax system is still under deliberation'

This is the most direct statement yet from a Chinese official that a phasing out of tax breaks for foreign-funded ventures is on the way. But Beijing is being careful not to commit itself to a timetable because of concern about frightening away new Foreign business has been

unsettled by reports that China plans to begin removing from April 1 duty-free privileges on imports of equipment for new projects. This is seen as the first step in a general overhaul of preferential tax policies for foreign

Mr Sun said it would be "necessary for China to eliminate tax relief policies (on equipment imports) following the drastic cuts in tariffs next year". This was a reference to last week's

lower its tariffs from 30 per cent to an average of 24 per cent to 25 per cent, against 15 per cent for all developing countries.

Foreign business says the proposed tariff cuts will not compensate for the removal of tax exemptions on equipment imports and some companies are reviewing investment plans as a

Mr Sun said present corporate tax rates for foreign-funded ventures would remain unchanged for the time being, but this was not an open-ended commitment. Under present policy, foreign-funded joint ventures pay 15 per cent corporate tax in China's special economic zones, 24 per cent in some 400 areas "open" for investment, and 30 per cent elsewhere. Chinese state enterprises

pay tax at 55 per cent. China is reported to be considering moving to a 30 per cent national corporate tax regime, with local taxes on top of that, but various ministries involved in a review of the tax laws are still far from reaching consensus.

Mr Sun indicated new tax policles would discriminate in favour of priority areas for investment such as high-technology induscates China will seek to use the tax reforms more effectively to distribute investment funds.

Works councils proposal

Continued from Page 1

desirable to establish general legal standards in this area at European level, the next step will inevitably be to consider whether it is necessary to main-

tain a piecemeal approach." Mr Flynn argues the extension of works consultation is needed to simplify the legal situation, make the existing law more coherent and ensure a pragmatic and balanced approach.

He admits he is "aware of the misgivings an initiative of this kind may cause among certain member states and social part-ners" over the principle of subsidiarity. But Mr Flynn believes such arguments should not take precedence over "the unquestionable need" to extend worker con-

their personal views on central planks of EU policy. into account for monetary union. FT WEATHER GUIDE

Europe today

I aw pressure south-west of ireland will direct unstable air and showers across the UK and Brittany, Portugal will have outbreaks of rain, Spam will be cloudy but dry with plenty of sun along the east coast. A lingering front from the Benelux to Switzerland will cause some rain, but most of France and Germany will have sunny spells. A disturbance will cause snow on the higher elevations of the southern Alps and rain in Italy, Bosnia, Albania and western Greece, Sardinia and Sicily will have sunny spells. High pressure will cause settled conditions in the eastern Mediterranean with very low temperatures in central Turkey during the right and plenty of sun on the

Five-day forecast

Northern and central Europe will be settled and mostly dry during the next couple of days owing to high pressure over Scandinavia and the Baltics. Low pressure in the western Mediterranean will cause unsettled conditions with abundant rain in Portugal, the eastern Pyrenees and in southern Italy, Albania and Greece. Later, rain will spread into Spain and western Turkey. The British Isles will be mainly dry from Thursday.

TODAY'S TEMPERATURES

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Constant improvement of our service. That's our commitment.

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THE LEX COLUMN

Short cut to growth

The case for a cut in German interest rates is becoming irresistible. Thursday's Bundesbank council meeting will take place against the background of a rapidly slowing economy. The government has already admitted that the third quarter will show no growth. Exports are suffering from the strength of the D-Mark and investment intentions are being scaled back. Rising unemployment has continued to depress consumer spending. Con-sensus forecasts for economic growth have been lowered to around 2 per cent for 1996 against 23 per cent this year. Yesterday, Deutsche Bank's economists downgraded their 1996 estimates to just 1.8 per cent.

The argument for a cut is strengthened by the inflation outlook. The November figures, out yesterday, showed the annual rate down to 1.5 per cent. This leaves plenty of room for an easing of the 3.5 per cent dis-count rate; the money markets are already discounting a half-point reduc-tion. The international background is also favourable, with much of the developed world facing sluggish growth and low inflation. A British rate cut is expected after today's Bud-

get and the US may cut next month. The only catch is the Bundesbank's typically cautious argument that it needs more time to evaluate the impact of the last rate reduction in August. It is also true that it likes to catch traders on the hop and may therefore not cut if the market expects it to. But that is hardly good grounds for delaying an economically sensible

BTR/Minorco

BTR's disposal of its UK aggregates business, Tilcon, looks well-timed. Today's UK Budget will presage a bad year for public spending on roads. Yet this seems at odds with the £330m that Minorco is paying for Tilcon, which represents around 20 times 1994 net profits and an 83 per cent premium to net assets. Even once its mineral reserves are taken into account, it looks pricey compared with other recent deals, such as the sale of Charter's aggregates division to RMC. Minorco is wedded to the aim of increasing its industrial minerals division to offset cyclicality elsewhere, but it is proving a costly strategy.

The deal should at least allay investor concerns over BTR's debt levels, once it completes the £2bn buy-out of minority shareholders in BTR Nylex. BTR has emphasised that, after more German interest rates

than £1bn of disposals since 1993, its restructuring programme is almost over. But non-core businesses such as US aggregates, Dunlop Slazenger and its Taiwanese petrochemicals and plastics division represent another fibn of annual revenues. A further £1.2bn is due to come in from warrant conversions by 1999, leaving a newly appointed chief executive, Mr Ian Strachan, with plenty of firepower for further acquisitions.

Of course, BTR's short-term performance could be dampened by the impact of falling polymer prices and a slowdown in Australian housing starts. But the Tilcon deal represents a further push to improve the quality of earnings, which should help underpin a recovery in the share price, after another year of underperformance.

Czech Republic

The Czech Republic's entry to the Organisation for Economic Co-opera-tion and Development today is a symbolic triumph. The country does have plenty to celebrate - its stable currency and restrained inflation made it, earlier this month, the first post-com-munist country to achieve an "A" rating from Standard & Poor's. But equity investors are unlikely to be cracking open the champagne: Prague's PX-50 index has halved since it began last year.

The reason is that the country has a competitiveness problem. Czech unit labour costs, in dollars, rose 90 per cent between 1992 and 1994. The result is a fast-growing trade deficit. The textbook answer would be to devalue, but this looks unlikely. The govern-ment's priority is to keep inflation

down to help its application to join the EU: this has led it to keep interest rates high, and the currency strong.

Without a devaluation, Czech com panies will have to become more efficient to compete in export markets. Having inherited relatively high stan-dards of living and low external debts from the communist era, the republic never had to go through the same shock therapy as Poland. Czech businesses have been slow to close uneco nomic operations and shed surplus nomic operations and shear strongs staff unemployment is by far the low-est in the region. This is not sustain-able. The recent raiding party by Stratton, the US investor which has snapped up big stakes in eight Czech companies, suggests that if nobody else is willing to restructure Czech businesses outsiders will.

Kvaerner/Amec

Amec's chances of fending off Kvaerner's cash offer of 100p per share are shrinking, more as a result of a botched defence strategy than because the Norwegian company has put a par ticularly compelling case. Amec's aborted bid for Alfred McAlpine has backfired. The bid plan may well, as Amec claims, have pre-dated Kvaer ner's dawn raid last week, but the appearance of a panicky, knee-jerk reaction does nothing to bolster confidence in the management.

Amec still has some chance of convincing shareholders to turn down Kvaerner's offer in its defence document, if it can convince them that earnings are about to rebound. With an annual turnover of around £2bn, Amec still has a strong position within its industry, and is at least making better returns than some others on its civil engineering business.

Kvaerner's own case is not wholly convincing. Its stock has performed dismally for the last two years, partly due to a large loss on an oil project. Amec's civil engineering expertise does fit well with Kvaerner's international ambitions. But hopes of selling Amec's housing business for £160m may not be easy to achieve; there are several other such businesses for sale.
All this matters little to Amec share

holders, since the offer is in cash. Kvaerner's purchase of a further 2 per cent stake yesterday suggests that the chance to take the money and run may prove irresistible to many long suffering shareholders.

Additional Lex comment on restructuring provisions, Page 24

These announcements appear as a matter of record only November 1995

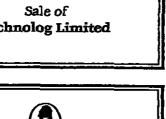


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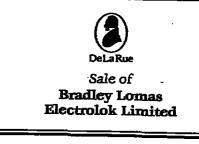
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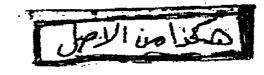




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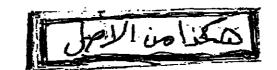
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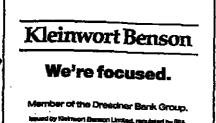
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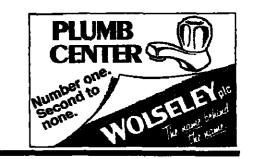


FINANCIAL TIMES

COMPANIES & MARKETS

OTHE FINANCIAL TIMES LIMITED 1995

Tuesday November 28 1995



IN BRIEF

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Lufthansa static at nine-month stage

Lufthansa, the German atrline, reported stagnant pre-tax profits before extraordinary items at DM506m (\$364m) for the first nine months. The results came in spite of the airline being hit by the strength of the D-Mark against other currencies, resulting in a net revenue loss of DM230m. Page 20

French insurer forecasts reduced losses Groupe des Assurances Nationales, the state-owned French insurer, said it would be able to contain losses for 1995 to "several million francs", compared with losses last year of FFr5.3bn (\$1.1bn). Page 20

Heavy trucks turn on to downward path A sharp downturn in net orders for heavy trucks in August and September seemed a sure sign that the two-year-old boom in North American road hauliers had come to an abrupt end. However, analysts say any cyclical decline is likely to be more moderate than in the past. Page 21

Japanese banks' ican problems persist Japan's long-term credit banks and trust banks. among the largest financial institutions in the world, said that in spite of strong first-half operating profits they had made little inroad into their enormous burdens of non-performing loans. Page 22

Mintendo lifts payout despite sales alum Nintendo, the Japanese video games company, lifted recurring profits and its dividend in the first half of the year in spite of a slump in sales. The company raised its dividend by Y15 to a full-year payment of Y100, making it the highest payout offered by a listed company in Japan.

Kvaerner launches £375m bid for Amec Kvaerner, the Norwegian ship building and engineering group, launched a hostile bid for Amec, the UK construction group. The bid is expected to value Amec at about £375m (\$593m). Page 24

udi Arabia to hold oil production stable Saudi Arabia has decided that the quest for higher oil prices should take precedence over carving out a greater share of the world's growing oil market. The kingdom, which is the world's largest oil exporter, is said to be content with its present production level of 8m barrels a day. Page 27

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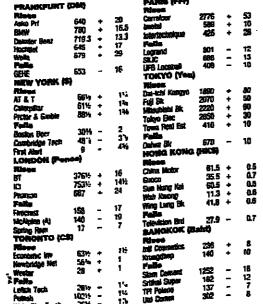
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Chief price changes yesterday



Minorco buys UK aggregates unit

Minorco, the international natural resources group, yesterday bought BTR's British aggregates business for £230m (\$521m). The deal accelerated the UK industrial conglomerate's withdrawal from non-manufacturing activities.

The company, which has sold businesses

with sales of £2.5bn in the past four years, claimed the sale of Tilcon Holdings signalled its determination to concentrate on

fewer product areas.

Mr Alan Jackson, chief executive, said:
"We're pretty much out of distribution and this is another step in focusing on indus-trial manufacturing." Although he declined to name other

businesses likely to be sold, he predicted BTR would make "significant proceeds" from further disposals. Such funds would

it comes to using machinery. The bucket on the world's biggest

mining shovel, built by Ger-

many's Mannesmann Demag, is

Huge tracked excavators can

resources industries.

industry.

The venture, which will have annual sales of about DM300m

(\$214m), is the latest cross-border

link-up to reshape the heavy end of the construction equipment

According to London-based Off-Highway Research, about 100

large mining shovels (excavators)

were sold in western Europe last year. Worldwide, Demag esti-

mates the market for mining

shovels weighing more than 150

tonnes is worth about DM400m a year, excluding spare parts. Although the market is rela-

tively small, margins are high -

it is not unusual to pay well over \$1.5m for a machine. But the price associated with developing

and marketing the machines, and

keeping them operational during their service life, is also high.

These costs, coupled with the need to offer a full package of machinery, have forced other plant manufacturers into mar-

In 1993, Hitachi Construction

Machinery, Komatsu's Japanese

rival, forged an agreement with

riages of convenience.

investment in six broad areas: ceiling systems, batteries, papermaking equip-ment, packaging and plastics, automotive components and engineering products. The disposal candidates are thought to

include Tilcon's US arm, which is not being sold to Minorco, and the sports goods and Taiwanese chemicals businesses. Minorco said it was not interested in buying Tilcon US but hinted at more acquisitions in the UK and continental

Mr Peter Burnell, the director responsi-ble for the industrial minerals division and European mining, said the group would consider issuing paper to fund such deals thereby diluting the 68 per cent stake held by the Anglo-American De Beers

group of South Africa.
"Outside shareholders often complain

the market would welcome having more equity available," he added.

Minorco plans to integrate Tilcon with its European industrial minerals activities, which contributed \$24m to first-half operating profits of \$358m.

By adding Tilcon's 200 UK sites to its aggregates business, Minorco said the industrial minerals division would be the group's second largest profits contributor behind Terra, its US agribusiness arm. Last year, Tilcon made operating profits

of £24m on sales of £232m. Some City of London analysts questioned the strategy of buying Tilcon at a time of volatile demand from the construction and roadbuilding industry. But Minorco said earnings from the industrial minerals side should offset the cyclical nature of its gold and base metals director of the group's industrial mineral division, predicted the Tilcon acquisition would be earnings enhancing from the

The deal - which follows the \$44m

acquisition last week of KNL, the east German aggregates group - is nevertheless expected to push Minorco's net borrowings up from \$500m at the halfway stage to about \$1.2bn at the year-end. The impact on BTR's balance sheet,

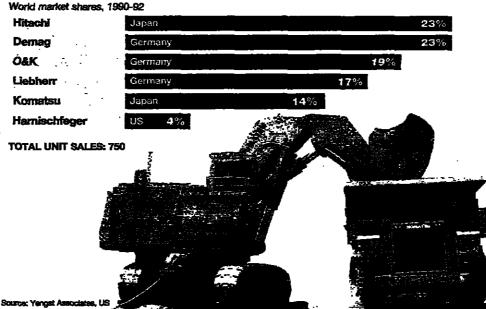
meanwhile, will not be clear until December 12, by which time shareholders in BTR Nylex - its 63 per cent owned Australian subsidiary - must decide whether to take cash or paper as part of the group's £2bn minority buy-out BTR shares rose 3p to 331/4p.

Lex, Page 18; CRA, RTZ outline unusual

link-up, Page 23

A scratch beneath sector's surface reveals growing alliances

Sales of excavators over 90 tonnes



Powerful forces rom Siberia to Latin America, the mining industry thinks big when bulldoze through heavy machinery big enough to scoop up a small

shift 50 tonnes of materials in one scoop, dropping it on to North America. Both parties market and service Hitachi's big hydraulic mining shovels and equally gargantuan dumptrucks. But the forces bringing equip-Volvo's dumptrucks and largement suppliers together are as powerful as the machines they wheeled loaders.

Earlier this year Liebherr, the That is why, earlier this German construction machinery group which makes mining shov-els, acquired Kansas-based Wismonth, Demag and another big name in heavy engineering, Komatsu of Japan, said they would join forces to build and market eda. Liebherr now offers its customers Wiseda's large heavy excavators, used mainly dumptrucks. by the mining and natural

Demag and Komatsu argue that their alliance, which is to be equally owned, reflects the consolidation taking place among the companies' clients.

"The mining industry, from Australia to Siberia, is consolidating all the time," said Mr Axel Wippermann, Demag's chief executive. "The client wants to buy from one dealer - he does not want to go running around to a dozen different places."

or Demag, an important element in the alliance is improved distribution. The German company - along with Liebherr and Orenstein & Koppel (O&K), another big German producer - is an acknowledged mas-ter at designing and building mining shovels. But, it says, Mannesmann's distribution network would not have brought it close enough to its clients in the

mining industry.

According to Mr David Phillips, managing director of Off-Highway Research, it is unlikely that Demag could have continued successfully in the sector without a strong partner to increase its share of the market.

Belgian-based VME (now called Volvo Construction Equipment) Demag will argue that in Kom-atsu it has found the partner it to form a joint venture, Euclid-Hitachi Heavy Equipment, to make rigid-type dumptrucks in needed. Through Komatsu's ser-vice and distribution network,

Demag Komatsu will have an impressive presence, especially in Asia, where the company expects considerable growth.

For Komatsu, the deal brings access to the much larger mining shovels made by Demag. Komatsu makes two large excavators, 100 and 160-tonne units, which are used as mining shovels. Demag's largest shovel weighs

Mr Satoru Anzaki, Komatsu president, says: "In the past our clients have often said we should include bigger hydraulic shovels in our range of products. It would have been possible to develop them ourselves, but as soon as we realised there was interest [on the part of Demagl, we appreciated it would be best for clients if we joined forces."

The agreement between the two partners includes an option under which Komatsu can take majority control, and Komatsu's track record reveals a tendency to increase its stake in joint ven-

Demag is not Komatsu's first partner in Germany. In 1989, the Japanese group bought a major-ity stake in Hanomag, which makes wheel loaders, excavators and crawler dozers.

While Demag insists the new venture with Komatsu will remain separate from Hanomag, the Japanese may well want to fold their German operations together. As Mr Wippermann said: "The rationalisation in [German] engineering has not come to an end yet."

Michael Lindemann, David Traherne and **Andrew Baxter**

Diller makes two bids to further his media empire

By Tony Jackson in New York

Mr Barry Diller, the US entertainment executive best known for creating the Fox TV network, is bidding to expand his empire with offers for two lossmaking US media companies, Home Shopping Network and Savoy Pictures, for a reported total of about \$500m. It is believed the deals will be financed by the issue of shares in Silver King, a TV company in which Mr Diller took a controlling stake in August.

The deals are seen as part of Mr Diller's strategy of establishing a new US TV network.

Home Shopping, controlled by Tele-Communications Inc (TCI), the biggest US cable TV operator, operates a television shopping service. Silver King, a former subsidiary of Home Shopping which broadcasts its programming through a group of 12 TV stations, was spun off from it in

Home Shopping said yesterday that Mr Diller, who is on its board, had been appointed chairman and granted options to buy 15m shares at \$8.50 a share. It also said Mr Diller was in talks with TCL through its subsidiary Liberty Media, to acquire TCI's 80 per cent block of Home Shopping voting shares, in exchange for an undisclosed amount of stock in

Silver King. Savoy Pictures, formed by former executives of Columbia Pictures, went public in 1993. Having made losses of \$40m in the first nine months of this year, it has recently concentrated on TV stations and programming rather



Diller: offers for loss-makers

than film production. Its TV sta-tions division, founded last year. is 25 per cent owned by Mr Diller's former employer, Mr Rupert Murdoch's News Corporation.

A former head of Paramount Pictures, Mr Diller launched the Fox network for Mr Murdoch in the late 1980s. After resigning in 1992, he bought into Home Shopping's chief rival, QVC, then launched unsuccessful bids for Paramount and the CBS TV network. Having been bought out of QVC, Mr Diller staged a comeback with the purchase in August of a 20 per cent stake in Silver King, together with 70 per cent of its voting stock. He was

also appointed chairman. The two deals will more than double Silver King's equity base. Though both Home Shopping and Savoy are loss-making, they generate cash which would help Mr Diller in his expansion plans.

German bourses close to merger

By Andrew Fisher in Frankfurt

Germany's leading stock exchanges - Frankfurt, Düsseldorf and Munich - are close to completing operational merger plans. With final agreement expected around the turn of the

By combining their share pricing, supervisory and share regis-tration activities, the exchanges aim to produce a greater concentration of securities trading and Phhance the status of Germany's financial markets. The smaller Berlin stock exchange has decided to become part of the joint operation, expected to take

effect in 1997. The other bourses - Stuttgart. Hamburg, Ranover and Bremen - are staying outside the amal-gamation. Under the merger plan, the same price will be quoted for leading shares in Frankfurt (by far the largest bourse), Düsseldorf (the second largest), Munich and Berlin.

Shares in the Dax 100 share index will be quoted on these exchanges and on Ibis, the electronic trading system which accounts for 40 per cent of trad-ing in the main 30 stocks.

Other shares below the Dax 100 will only be traded on one of the exchanges. Frankfurt will be the price co-ordinator for the Dax 30 stocks - the main blue chip index accounting for most dealings - with the other exchanges sharing responsibility for the remaining 70 issues in the Dax 100. The agreement provides for

the participating exchanges to press on as quickly as possible with computerised dealings. Bankers have welcomed the exchanges plans as helping to give the stock market a weight and depth which matches the size of the German economy.

These will go some way towards meeting the doubts of foreign investors and financia institutions who question the

Some bankers do not think all of the smaller bourses will survive in a country where equity-awareness is less developed than in other countries such as the US and UK.

Last week, Mr Ernst Welteke, a Bundesbank council member, spoke out in favour of rapid progress towards computerisation of share dealings. "I see no better alternative to open order books in the long term. Transparency for everyone is better than for a few."

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La Caixa expands bank network

By Tom Burns in Madrid

La Caixa, the Barcelova-based institution which this year overtook Italy's Cariplo to become Europe's biggest savings bank, has stepped up its challenge to Spain's retail banking system with its second acquisition in six months of a stake in a regional

bank network. La Caixa said it had paid Banco Alcalá Ptall.7bn (\$97.5m) for 60 per cent of its Andalucian subsidiary, Banco Granada Jerez, which reported net profits of Pta781m last year.

In April La Caixa paid Pta45.8bn for 80 per cent of Banco Herrero, the main financial institution in the northern Asturias region.

"Private-sector banks are bound to feel uneasy with this

strategy," Mr José Sevilla, bank-ing analyst of Madrid securities house FG, said yesterday. "La Caixa is snapping up market

Granada Jerez was formed by the merger of two separate banks bought by Alcalé for a total of Pta19bn two years ago. Alcalá, created in 1989 by the Arguelles family, formerly large shareholders of Banesto, put a price tag of PtaSobn on Granada Jerez earlier this year.

La Caixa, which raised thirdquarter net profits this year by 18 per cent to Pta40.2bn, said in January that it intended to dilute its strong presence in Catalonia and in the Balearic Islands, the most prosperous areas of Spain, where it had 1,734 of its 2,394 branches.

With its Herrero and the Granada Jerez acquisitions, La Caixa will have 436 branches elsewhere in Spain becoming second only to the Banco Santander group in terms of the number of domestic hank offices.

The latest acquisition will reinforce La Caixa's position in Andalucia, the largest and the least developed Spanish region. The savings bank has in recent years built up its own network of 109 branches in the area and pursued an aggressive lending

La Caixa has deposits in Andalucia totalling Pta75bn and a loan portfolio worth Pta135bn. Granada Jerez, which has 236 branches, had deposits of Pta149.4bn at the end of last year and loans totalling

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Hoechst puts plant unit on the market

Hoechst, the German chemicals group, said yesterday that Uhde, its plant construction subsidiary with immover of around DM550m (\$458m), was up for sale, but declined to indicate who might be the eventual buyer. However, industry sources said Metallgesellschaft and Krupp-Hoesch were among the main candidates, along with M. W. Kellogg of the US.

Metaligesellschaft, back in profit after nearly collapsing through US oil futures speculation at the end of 1993, declined to comment on reports it was prepared to pay DM650m for Uhde to add to its Lurgi plant subsidiary.

Uhde, with some 3,300 employees, is a profitable company; more than 90 per cent of its business comes from abroad. Turnover has averaged around DM900m in the past few years, with annual differences reflecting the timing of big contract payments. Hoechst's decision to sell Uhde is part of its policy of shedding non-core businesses.

Andrew Fisher, Frankfun Andrew Fisher, Frankfurt

Total sales slip 1.6%

Total, the French oil group, yesterday announced sales for the first nine months down 1.6 per cent at FFr100.6hn (\$20.64bn). In the third quarter, sales dropped from FFr33.5bn to FF733.5bn. Refinery and distribution division turnover was down 5.5 per cent at FFr76.8bn. Exploration and production turnover was up 18.5 per cent to FFr7bn. Chemical sales rose

Usinor Sacilor investment

Usinor Sacilor, the recently privatised steels group, would invest between FFr500m and FFr1bn (\$102m-\$205m)in a factory belonging to its Ugine unit at Isbergues in the Pas-de-Calais region, said Mr Francis Mer, chairman. The group would continue to improve productivity at the rate of FFrIbn a year for the next few years, but he warned: "We must stop thinking that improved productivity comes chiefly through job cuts." He also said he wanted to bring Usinor Sacilor's debt level down to a marginal level in coming years. People," he said, "should pay as much attention to the group's self-financing capacity as to its net profit level in judging its performance."

Mr Mer said the group's fourth quarter output would be lower, because of a reduction in stocks by customers after heavy buying in the first halves of 1994 and 1995. In 1996, "output should reach a plateau" and increased demand could come from China, which may seek more imports after using most of the enormous stocks built up in 1993 and 1994, he said in an interview with Investir, a weekly.

AFX News, Pari

Akzo Nobel sees savings

Mr Cees van Lede, chairman of Akzo Nobel, the Swedish-Dutch chemicals group, told an analysts' meeting the company expects annual savings of about Fl 200m (\$126m) from the merger of Akzo and Nobel Industrier. The savings are about in line with synergy advantages put at between Fl 150m and Fl 200m at the time of the merger, he said.

Lufthansa shrugs off adverse effects of strong DM,

Lufthansa, the German airline, yesterday posted virtually static pretax profits - before extraordinary items - of DM506m (\$357m) for the first nine months.

The carrier was hit badly by the strength of the D-Mark against other currencies, resulting in a net revenue

have been reflected in a super result," said Mr Jürgen Weber, chief executive. The company warned it expected to lose a further DM100m in revenues during the last three months because of currency related problems.

Sales rose 4.7 per cent to DM14.2bn. Lufthansa warned, however, that comparisons with the first nine months of 1994 were misleading "If the currency rates had not because various business areas, spoiled our business performance, the including the cargo and technical ser-

vices activities, had since been spun off as separate companies.

Overall, the exchange rate problems in the first nine months had cost Lufthansa DM420m, the company said. However, the strength of the D-Mark meant the company saved DM190m in the purchases of goods and fuel abroad, leaving a net revenue loss of DM230m. Lufthansa earns about half

its revenues in foreign currencies. To counter the effect of the strong D-Mark, the company had raised

prices for tickets and other services, but said it had only limited scope to do this because of international

In the medium term, Lufthansa said, services would be moved abroad to reduce the effect of the strong D-Mark. Already part of the company's billing was being done in India to save personnel costs, and in future aircraft would be serviced at the Irish airport of Shannon and not in Germany. The company had also reached

mitting it to employ 10 per cant of the cabin staff outside Germany.

Lufthansa carried 30.9m passengers in the nine months, an 8.9 per cent gain on the same period a year earlier. The capacity utilisation rate for passengers improved 0.8 per cent to

71.3 per cent, the company said. Operating expenses were 2.9 per cent lower than forecast, helping Lufthansa cut its net debt by DM1bn to

GAN says restructuring will lead to sharp cut in losses

Groupe des Assurances Nationales, the state-owned French insurance group, yesterday predicted it would be able to contain its losses for 1995 following the financial restructuring of the past two

Mr Jean-Jacques Bonnaud. chairman, said in an Interview he believed the losses could be held to "several million francs", compared with losses last year of FFr5.3bn (\$1.08bn). His comments come ahead of the findings of a new audit of

the company's financial posi-tion, which the ministry of eco-nomics has commissioned from Morgan Stanley, the US investment bank. However, ministry officials are believed to share Mr Bon-

naud's belief that the most serious problems caused by past losses have now been resolved and that future provistons will be far smaller. As part of the restructuring, GAN received a recapitalisa-

tion earlier this year of FFr2.8ho, and has agreed a programme of asset sales. GAN has been targeted by the French government for pri-vatisation, but the sale is unlikely at least until 1997, after the sell-offs of two other insurers: Assurances Générales de France and Caisse Nationale de Prevoyance.

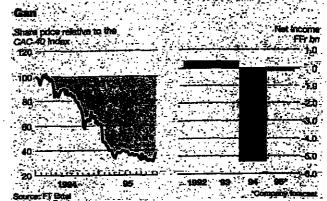
GAN's problems are far more

challenging than those at its two rivals, largely due to the group's heavy exposure to the property market through UIC, a property development subsidiary which it acquired through CIC, a banking network.

Mr Bonnaud took personal charge of restructuring UIC, and has brought it directly

under the control of GAN. He has raised the possibility of an eventual partial sale of CIC to a third party, and is believed to want the purchaser to become a substantial and long-term shareholder in GAN, which would help to preserve the links created between the

insurer and its bank. Mr Bonnaud also predicted the group's insurance activities would be largely profitable this year, at about FFr800m. He expressed his hope that that state would provide a further injection of FFr2bn-FFr3bn ahead of privatisation.



US buyer offers clean sheet to inkjet printer maker

Imaje's two-year search for commitment is over, says Christopher Price

nkjet printing, one of the fastest growing industries of the 1980s, has been under a cloud during the past year as some of leading companies have been hit by profit

warnings and losses. Last Friday, Domino Printing Sciences, the biggest inkjet manufacturer in the UK and Europe, issued its second profit warning in 10 weeks because of technical problems. Another UK group, Linx Printing Technologies, dived into the red this year as sales faltered.

It is with some relief, then, that Mr Albert Journo, president of Imaje, Europe's second biggest inkjet printer maker, details the sale of the French company to Dover Corporation of the US. The deal ends a two-

year search for a long-term investor for the group, which was caught up in the problems

of Crédit Lyonnais, the troubled French bank and one of its main shareholders. Dover will give us the financial muscle for both acquisi-tions and organic growth," says Mr Journo, who is remain-

ing at the company's helm. Imaje had been among the fastest rising of the inkjet groups during the 1980s, when the market was driven by a combination of new technology and legislation. The printing industry took advantage of the growing popularity of bar codes with manufacturers

while sell-by dates on food were being ushered in by legis-

The company's problems began in 1992, when the recession hit trading, a situation made worse by the French franc's strength. "We went from a situation of 30 to 40 per cent growth a year to just 8 or 4 per cent in 18 months," Mr Journo says.

The group lost FFr60m (\$12.8m) in 1992 and laid off a third of its workforce. "We had good products but our marketing was poor," Mr Journo

A restructuring in which banks swapped their debt for

equity followed, with Crédit Lyonnais taking a 22.5 per cent stake. In the meantime, imaje had recovered from the worst of the recession, posting operating profits of FFr197m on sales of FFr795m in 1994.

However, it soon became obvious that the structures in place were unsatisfactory. "The hanks were not in for the long-term," says Mr Journo.
"We needed to find a long-term
stable shareholder." The situation was aggravated by the desire of the French bank to sell its investment as soon as

A list of potential candidates - from venture capitalists, to

institutional investors, to a trade sale – was drawn up and finally yielded Dover. The listed US group, which had sales of more than \$3bn last year and specialises in buying small to medium-sized industrial groups, was attractive to Imaje because of the organisation's autonomous structure.

"We believe Imaje is now well and truly turned round," says Mr John Pomeroy, president of Dover Technologies, the subsidiary company in which Imaje will operate. "We are long-term investors in industry and with our support we believe Imaje will continue to progress."

gest acquisition and one of its few overseas purchases. "We are opportunistic acquirers and we are also keen to expand into Europe," Mr Pomeroy says. He adds that additional investment will be available for Imaje should it be required. That could be the case as Imaje continues to battle for market share in the increasingly mature European market expand in emerging markets and establish a presence in the US. There is also the threat from new technology, with laser printing beginning to make inroads into the market, and the shift towards solvent-free ink products, especially by food companies.

French group is Dover's big-

All of these securities having been sold, this announcement appears as a matter of record only.

3,750,000 Shares

LaSalle Re Holdings Limited

Common Shares

750,000 Shares

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Ukraine hosts battle for nuclear scraps

he first tender for a Ukrainian nuclear fuel plant closed last month. Although it is a small contract worth about \$100m - the stakes are high for the compa-nies bidding, because it will provide an entry to one of the few markets still interested in expanding its use of nuclear

Moreover, the country is unusual in that it wants to purchase nuclear fuel which is In ample supply worldwide.

By next year, the former Soviet republic wants to produce fuel rods, used to power nuclear stations. Ukraine has large uranium deposits and an installed nuclear capacity of 12.8m MW, but is dependent on expensive and low quality Russian supplies. Four companies have been

invited to bid in a closed tender, to set up a joint venture with the government. The include Westinghouse of the US; ABB, the Swiss-Swedish concern; a consortium pairing Siemens of Germany and the French nuclear company, Framatome; and the current Russian nuclear fuel supplier,

All are proposing initially to invest about \$100m. The Ukrainian government will provide land, labour and some construction materials.

The plant would assemble nuclear bundles for rods specifically suited to the country's Soviet-built reactors. The rods

CREGEM Finance N.V.

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U.S. \$100,000,000

Floating Rate Notes due 2003

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the six

that the Rate of Interest for the six month period ending 28th May, 1996 has been fixed at 5.4375% per amum. The interest accruing for such six month period will be U.S. \$27.64 per U.S. \$10,000 Bearer Note, and U.S. \$2764.06 per U.S. \$100,000 Bearer Note and U.S. \$2764.06 per U.S. \$100,000 Bearer Note on 28th May, 1996 attainst presentation of

Uzion Bank of Switzerland London Branch Agent Bank

May. 1996 against present Coupou No. 6.

23rd November, 1995



would be enriched elsewhere: Westinghouse, for example, has teamed with British Nuclear Fuels, which would convert the uranium to nuclear

The tender's result is expected by the new year. Initial production could start in 1996, with the plant completed in three to four years. Ukraine has neither the

means nor the need to con-struct a full-cycle nuclear fuel enrichment plant which would cost \$2hn. Mr Phil Evison, the Westinghouse representative in Kiev, says doing the work abroad was safe and inexpensive. "We can demonstrate a proven record of success," he

A contract to build the fuel plant would give the winner a foothold in Ukraine, possibly opening doors to other lucra-

Other work is in the offing. As the west considers plans to close the Chernobyl station,

Ukraine wants to finish three nuclear reactors and modernise existing nuclear, hydro and fossil fuel plants. Repair and refueling work, as well as

safety monitoring, could sus-

tain a strong western presence.

Billions of dollars in western

credits, aid and investment could finance the work. "Outside Asia, no one's building nuclear plants," says Mr Serif Kaynar, country man-

ager for ABB.
"Fuel is only a part of it. There are many opportunities: this is a big, big market, equivalent in size to Italy." Ukraine has the 10th-largest power gen-eration capacity in the world.

he World Bank has also invited tenders for modernising Ukraine's hydro-electric plants. The programme will be funded by a \$114m loan approved this year to help overhaul the energy

Energy, together with agri-

culture and the metals sector, have attracted a lot of foreign interest. However, investment has been slow to follow, A technology transfer agreement between Ukraine and the US was signed only in February, after the country joined the Nuclear Non-Proliferation

This enabled Westinghouse to move ahead with a jointventure project in Kharkiv with Khartron, a nuclear missile guidance system factory now trying to make Ukraine's nuclear power stations safer. Westinghouse has so far invested only \$8m in the

ABB has been the most aggressive, investing \$60m since independence in 1991. But Mr Kaynar says the Ukrainian operation turnover is only \$30m, paling in comparison with ABB's \$300m business in neighbouring Poland, which has moved further ahead with

economic reform. The engineering companies trade accusations about one other's competence in local media. They also complain that corruption and weak laws are making investment difficult.

However, according to an energy analyst in Kiev: "They're all vendors, competing in what is now a small market and it's not surprising that they're picking on each

Matthew Kaminski



Yasuda Trust Asia Pacific Limited

Floating/Fixed Rate Notes due 12/18/02

NOTICE IS HEREBY GIVEN that pursuant to the terms of the Fiscal Agency Agreement made as of the 18th December 1992, between Vasuda Trust Asia Pacific Limited (the "Company"). The Yasuda Trust and Banking Company, Limited (the "Guarantor"), Vasuda Bank and Trust Company (U.S.A.), as fiscal and principal pay-Company, Limited (the "Guarantor"), Yasuga Bank and Trust Company (U.S.A.), as iscal and principal paying agent, and registrar, The Yasuda Trust and Banking Company, Limited, London Branch and The Chase Manhettan Bank, N.A. as paying agents, the Company has elected, pursuant to Section 5(b) of the Terms and Conditions of the Notes, to redeem the engine U.S.\$50,000,000 outstanding principal amount of the Company's Floating Rate Guaranteed Notes due 2002 (the "Notes") on December 18, 1995 (the "Redemption Date") at the price of 100% of the principal amount thereof plus interest accrued thereon to the Redemption and the Company of the Principal amount of the Barbarontine Drine will be made Labor transportation and talk. Date? I at the price or IV-7% of the principal annum thereof plus marks accrued thereof to the Recemption Price?). Payment of the Recemption Price will be made upon presentation and surrender of the Notes, at the below-listed paying agents. The December 18, 1995 interest will be paid in the usual manner. Interest on the Notes will cease to accrue from and after the Recemption Date.

On and after the Redemption Date, the sole right of the holders of the Notes shall be to receive payment of the Redemption Price less any deductions for missing coupons.

Payment will be made at either of the following paying agencies listed below:

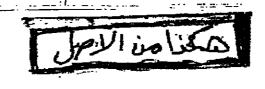
The Yasuda Trust and Banking Company, Limited London Branch 1 Liverpool Street London EC2M 7NH

The Chase Manhattan Bank, N.A. Woolgate House London EC2P 2HD

Payment pursuant to the presentation of the Notes for redamption made by transfer to a United States Payment pursuant to the presentation or the Motes for recomption made by transfer to a United States dollar account maintained by the payee with a bank in the United States, may be subject to reporting to the United States internal Revenue Service (IRS) and to backup withholding of 31% of the gross proceeds (including premium, if applicable) if a payee falls to provide a paying agent with an executed IRS form W-8 in the case of a non-U.S. person and executed IRS form W-9 in the case of a U.S. person. Those backber with any ractioned to provide their accounts Townwar Identification Maintain and who fail in the case. holdes who are required to provide their accurate Taxpayer Identification Number and who fail to do so may also be subject to an IRS penalty of U.S.\$50.00. Accordingly, please provide all appropriate certification when presenting the Notes for payment.

YASUDA TRUST ASIA PACIFIC LIMITED By: YASUDA BANK AND TRUST COMPANY (U.S.A.) as Fiscal and Principal Paying Agent

Dated: November 28, 1995



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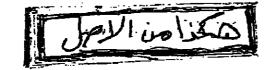
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INTERNATIONAL COMPANIES AND FINANCE

AMERICAS NEWS DIGEST

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SmithKline Beecham in Argentine venture

Smithkline Beecham, the Anglo-American healthcare group, has formed a joint venture with Drogneria Americana for the creation of a pharmacy benefit manager company in
Argentina. Drogueria Americana, a privately-owned busine
is a pharmaceutical wholesaler in Argentina and has a
presence in the fast developing PBM market.

The joint venture company, called Diversified Sistemas de Salud (Diversified Health Care Systems), will play an important role in helping improve the efficiency of the healthcare system in the Argentine managed-care market, which is the most developed in Latin America, SmithKline

The new PBM agreement is in line with SmithKline's corporate long-term vision of moving from selling pills to providing total healthcare solutions, the company said. SmithKline recently moved into the South African managed healthcare market with the purchase of the South African Total Support Management Group of companies in Pretoria The Argentine prescription drug market is the 11th largest market in the world and the second-largest in Latin America. Sales in 1994 were \$3bn AFX, London

Wells Fargo offer lodged

Wells Fargo formally lodged its takeover offer for First Interstate with the Securities and Exchange Commission yesterday, and said it would fight to persuade shareholders in the embattled Los Angeles bank to reject a rival offer from First Bank System.

Wells also sought to ease concerns that its offer would take longer to complete than the First Bank System bid. A delay in Wells' offer would reduce the chances of the San Francisco-based bank emerging the victor from the first contested bank takeover battle in the US for nearly a decade.

Wells plans to file a proxy solicitation statement with the SEC in the next week, in which it would ask other First Interstate shareholders to reject the First Bank bid. The bank said the proxy actions could take place during the time it took First Bank to get regulatory approval for its own offer.

It added that it believed it could complete a takeover of First Interstate in the second quarter of 1996, within the same time frame as that proposed by First Bank.

At yesterday's prices. Wells Fargo's offer for First Interstate was worth about \$142% a share, some \$7% a share higher than First Bank's own all-stock offer. Richard Waters, New York

Caribbean airlines in alliance

BWIA International Airways of Trinidad and Tobago has bought a 29 per cent share in Leeward Islands Air Transport, a commuter airline which operates in the eastern Caribbean islands, and which is being privatised by the 10 Caribbean governments which own it.

The price of the transaction was not disclosed. LIAT, based on Antigua, operates a fleet of nine de Havilland Dash-8s and six Twin Otters. The governments which own LIAT are assuming its debts to allow the privatisation.

A consortium led by Mr Ed Acker, a former chairman of the defunct Pan American Airlines, last year bought a 51 per cent stake in BWIA from the Trinidad and Tobago government. "The alliance between BWIA and LIAT will enhance revenues for both carriers, which will benefit from using common hubs in Trinidad, Antigua and Barbados," said Mr Edward Wegel, BWIA's chief executive. Canute James, Kingston

Oshawa Group again lifts profit

Oshawa Group, the eastern Canada food distributor, posted its 4th consecutive profit increase because of steadily improving quarter ended November 4 was C\$12.6m (US\$9.3m) or 33 cents a share, up from C\$10.7m, or 28 cents, a year earlier, on revenues of C\$1.450n, up from C\$1.39bn. The small drug store operation posted a loss, as did property.

Nine-month net profit was C\$40.00, or C\$1.06, on revenues of Robert Gibbens Nine-month net profit was C\$46.3m, or C\$1.22 a share, up C\$4.75bn against C\$4.6bn.

Computer booster from Amdahl

unveiled its new design for the Millennium Global Servers and Spectris storage sub-systems that boosts the computer systems' capacity and performance while reducing their size

The Millennium servers are based on complementary metal oxide semiconductor technology and the Spectris sub-systems are designed using a redundant array of independent disks, the company said.

US truckmakers prepare to step on the brakes

A sharp fall in orders indicates an abrupt end to the boom in N American trucking, writes Laurie Morse

A orders for heavy trucks in August and September seemed a sure sign that the two-year-old boom in North American road haulage had come to an abrupt end. Although production of Class 8

trucks, the workhorses of the sector, is expected to peak at a record 240,000 units this year, a late-summer rash of cancellations of truck orders signalled the start of a slide. Analysts say that any cyclical decline is likely to be more moderate than in the past, and that most heavy truck and engine producers have restruc-

tured and are better positioned

to weather the lean times. But

investors, hurt by deep reces-

sions in the trucking industry over the past two decades, continue to be cautious. Wall Street has been discounting the share prices of group leaders like Detroit Diesel and Paccar since 1991 or 1992, says Mr Chris Mecray, a transport equipment manufac-turing analyst for Alex Brown, the Baltimore-based brokerage

Scios Nova

plans to buy

back shares

Scios Nova, a US biotechnology

group, yesterday announced a share buy-back programme. Mr Richard Casey, chairman,

said the decision to spend \$6m

on repurchasing shares was

based on the "belief that at current prices our common

stock does not reflect the

future potential of our research

and development pipeline or

the value of our other assets."

biotechnology sector, where companies have raised more than \$3bn this year in their effort to turn scientific ideas

into medical products. The pro-

Such a step is rare in the

By Daniel Green

counted this group [of companies] way too early," Mr Mecray says, noting production levels continue to rise three years later. However, people are looking for proof that these companies can perform in this environment and still make

The US economic recovery helped fuel a flurry of fleet rebuilding over the past two years, putting pressure on truck and engine manufacturers that had weathered the last recession by closing produc-tion lines and laying off workers. Reductant to invest in significant retooling, producers worked at overcapacity, and maintained record order backlogs. Those order backlogs peaked

at 224,516 units in March, representing a year's worth of output, but by October had thinned to just 124,979. Now, truck assemblers like Chicagobased Navistar and Freightliner, the group owned by Daimler-Benz of Germany, have begun to cut prices in an

US truck and engine manufacturers Share prices relative to the S&P Composite 100

attempt to extend the surge into the new year. Working against them is a slowdown in US industrial production - a leading indicator of truck demand - and a slump in the fortunes of discount retail-

whose operations provide the basic business of fleet hapliers. Demand is diminishing just as the US trucking industry is reaching over-canacity. redundancies. Cummins

Two years of record truck production have not only rebuilt old fleets, but for the

first time in two decades added new capacity. The result has been a 5 per cent decline in average cross-country freight rates, a drop almost equal to the gain seen as the North American economies expanded

in the early 1990s. Analysts say falling freight rates prompted many truckers and truck retailers to cancel orders for new trucks this autumn. In August, cancellations reached a record 16,584 units, and remained high in September, leaving net orders negative for the first time since deregulation devastated the heavy truck business in

Though net order rates for beavy trucks turned positive again in October, the severity of the cancellations was enough to shake many truckmakers into taking a close look at their order books. Yet only one publicly-traded company -Cummins Engine - has announced cost reductions or

expects to take an unspecified

charge to fourth-quarter earn-

cent of its worldwide workforce.

The company did not pinpoint a reason for its slowdown, but analysts say it may be related to sales weakness at Ford, one of the diesel enginemaker's primary customers.

Other companies, like Freightliner and Mack, are held by large conglomerates. and do not publicly disclose profit downturns or order

Mr Frank Prezelski, director of research at Ladenburg, Thal-mann and Co, said the industry may be better off than order numbers might suggest. "Even if there is a 20 per cent decline in demand next year, it would still be the third-best year in industry history," he

"It is very difficult to fore cast, but barring a fairly significant economic recession, we could end up with a one-year blip, with production down slightly in 1996 and flat in 1997 - and then see things come

CanPac reshape clears way for sale of Laidlaw stake

By Robert Gibbens in Montreal

Canadian Pacific's corporate overhaul, due to be completed next May, will speed recapitalisation of the railway and prepare for the possible sale of its property unit and its stake in Laidlaw, the big North American waste manage-

ment group, analysts say. CP has been transformed in the past five years. Cominco, its mining and metals arm, and Avenor, the forest products group, were sold off during the recession. CP is being realigned into a holding company with six stand-alone operating subsidiaries: CP Rail based in Calgary, CP Ships, Pancanadian Petroleum, Fording Coal, Marathon Realty,

and CP Hotels. Almost 1,500 railway operations may be further reduced or administrative jobs will go. Shareholders owning 86 per cent of CP's existing preferred shares - who blocked plans to spin off Marathon to shareholders in 1969 - will swap into CP common stock on the basis of 4.263

preferred for one new common. CP is taking combined write-offs of almost C\$1bn (US\$738.5m) on its rail and property operations, and analysts now expect a final 1995 loss of about C\$1.85 a share. However, CP stock rose to a 52-week high of C\$25.50 because of lower rail operating costs and annual dividend rate up 50 per cent to 60 cents

CP Rail's loss-making Eastern Canada

merged into rival Canadian National's eastern network.

1990-1981.

The restructuring will be completed at next May's annual meeting, analysts say, when CP president Mr David O'Brien will in full control following the retirement of Mr William Stinson,

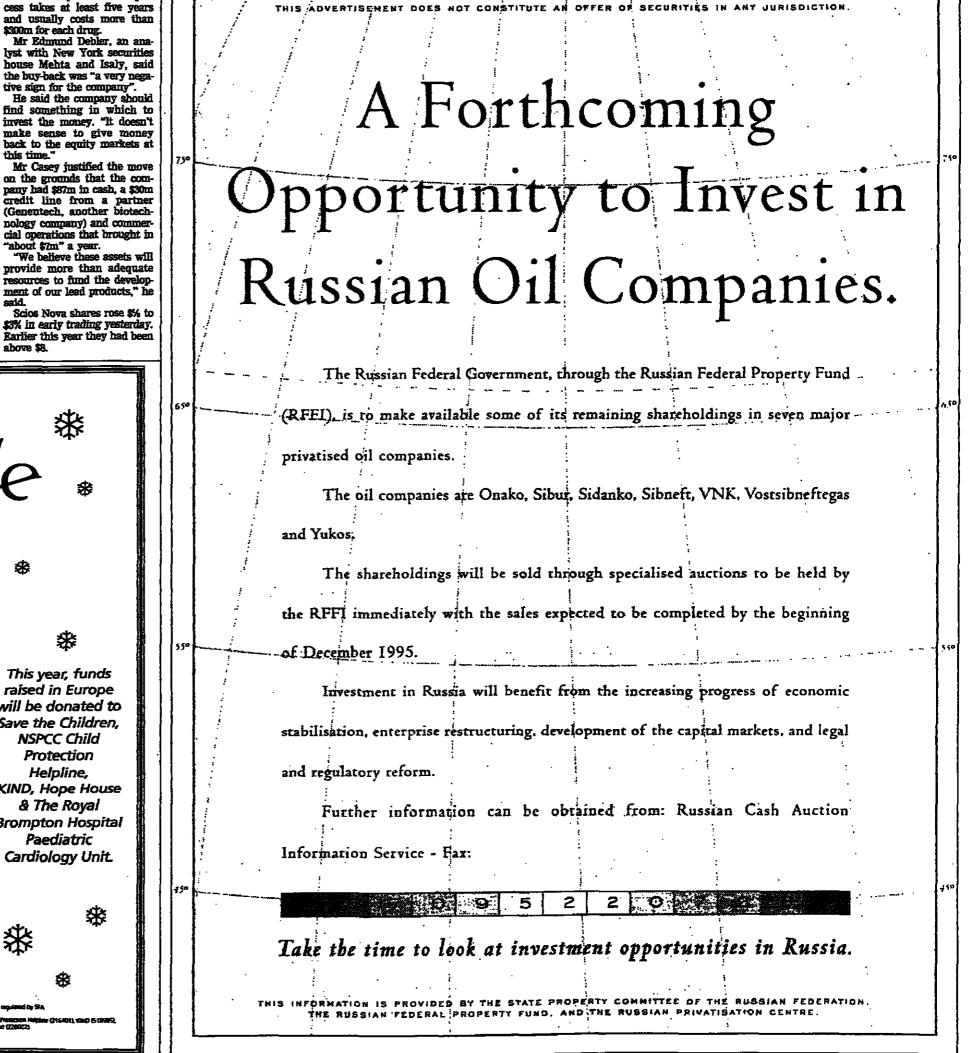
the long-time chief executive.

Earnings could reach C\$1.95 a share in 1996, says Mr Peter Von Ond, analyst with Midland Walwym, Mr John Young. analyst with Richardson Greenshields Canada, is more cautious, saying improvement in CP Rail will be offset by a lower contribution from Pancanadian Petroleum in the near term, because of weak oil and gas prices. He

puts 1996 earnings at C\$1.45 a share. though he is more bullish on the longer term outlook. The heavy CP Rail writedown will raise its debt ratio and a recapitalisation through the public markets is likely soon, he says.

Laidlaw, already designated a non-essential investment by Mr O'Brien, has top priority at CP. The holding is worth almost C\$300m.

The new CP will be focused on transport and energy, plus property and hotels at the second-tier level, a far cry from the pre-recession conglomerate with broad transport, resource, property and hotel holdings. The future advantage may be a smaller discount on CP common shares in the market.





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will be donated to Save the Children, NSPCC Child Protection Helpline, KIND, Hope House & The Royal

Brompton Hospital Paediatric Cardiology Unit.





THE RTZ CORPORATION PLC **DUAL LISTED COMPANIES MERGER**

The proposal is subject to the approval of the shareholders of both companies a in extraordinary general meeting of ATZ to be held on Wednesdey, 20 Decembe

Copies of the detailed circular sening out the proposels, Cheirmen's letter with Notice of Meeting are available from:

The RTZ Corporation PLC 6 St James's Squere London SWTY 4LD The Company's Trunsfer Office Central Registration Limited I Redeliff Street Bristol 881 697

Union de Banques Suisse

NOTICE OF EXTRAORDINARY GENERAL MEETING

Notice is hereby given that an extraordinary general meeting of The RTZ Corporation PLC I RTZ will be held at The Cutero Excels It Scrinferino Centra-Broad Sanctuary, Westminster, London SWI on Wednesday, 20 December at 11,00 em for the purpose of considering and, if hought fit, passing the following resolutions of which resolution I will be proposed as an ordinary resolution.

ot, and compliance by RTZ with, the following agreements:

(a) the Sharing Agreement between RTZ and CRA;

(b) the CRA Shareholder Voting Agreement between CRA, CRA Shareholder SVC Limited ("CRA Shareholder SVC"), RTZ and The Law Debenture Trust Corporation p.L. ("Law Debenture");

(c) the RTZ Shareholder SVC Trust Deed between Lew Debenture, RTZ and RTZ Shareholder SVC Trust Deed between Lew Debenture, RTZ and RTZ Shareholder SVC Trust Deed between RTZ, RTZ Shareholder SVC ("RTZ Shareholder SVC");

(d) the RTZ Shareholder Voting Agreement between RTZ, RTZ Shareholder SVC, CRA, RTZ, Australian Holdings Limited and Law Debenture; and (e) the RTZ Deed Poli Guarantee to be executed by RTZ pursuant to the terms of the Implementation Agreement dated 3 November 1995 between RTZ and CRA time "Implementation Agreement").

2 Subject to the passing of Resolution 1 above and completion of the implementation Agreement, on fulfillment of the conditions contained therein:

(a) the authorised share capital of RTZ be increased by the creation of one Special Voting Share of 10 pence in the capital of RTZ having the rights ent out in the new Articles of Association of RTZ adopted pursuant to perspect the standard share capital of RTZ adopted pursuant to perspect on Equilibrium Share of 10 pence in the capital of RTZ having the rights set out in the new Articles of Association of RTZ adopted pursuant to a pursuant of the standard share of 10 pence in the capital of RTZ having the rights set out in the new Articles of Association of RTZ adopted pursuant to present and the subject of this resolution; (c) the Articles of Association of RTZ in submitted to the meeting and signed by the Chairman for the purpose of identification be adopted as the Articles of Association of RTZ in submitted or one to the replacement by the new Clause A association of RTZ be altered by the Chairman for the purpose of identification; (e) the Directors be generably and unconditionally authorised pursuant to and in accordance with section 8 of the Companies Act 1985 for a partial of five years from the date of this resolution to CRA Shareholder SVC and the Equalisation Share created by paragraph (a) of the contralis Act 1985 for a partial of RTA (f) pussuant to and during the period of the authority granted under paragraph (a) of this resolution to CRA or any whothy-owned subsidiery of CRA;

(9) pussuant to and during the period of the authority granted under paragraph (a) of this resolution to CRA or any whothy-owned subsidiery of CRA;

(9) pussuant to and during the period of the authority granted under paragraph (a) of this resolution the Directors be empowered to allot the said Equalisation Share for cash as if section 88(1) of the Companies Act 1985 did not apply to such allocurent; and power granted under perspected to all (7) of this resolution the Directors

time appointed for fourting the management of the instance of the chairman of the promoting, but to become, who desires often to about the meaning or to appoint the become, who desires often to about the modified or a point with about of the locking, will receive a place of ITLEs transfer often at 1 Probabil Toront, firsted 351 0071, or least of ITLEs transfer often at 1 Probabil Toront, firsted 351 0071, or least of ITLEs transfer often at 1 Probabil Toront, and, if you can be the first less of the debut (and, if you can be compared to the listen of the debut (and, if you can be compared to the listen of the debut (and, if you can be compared to the listen of the debut (and, if you can be compared to the listen of the debut (and, if you can be compared to the listen of the debut (and, if you can be compared to the listen of the debut (and it is not contained to the listen of the debut (and it is not contained to the listen of the debut (and it is not contained to the listen of the debut (and it is not contained to the listen of the debut (and it is not contained to the listen of the debut (and it is not contained to the listen of the debut (and it is not contained to the debut (and it is no

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INTERNATIONAL COMPANIES AND FINANCE

Nine-month Bad-loan burden restrains Japanese banks income falls JAPAN'S LONG-TERM CREDIT BANKS & TRUST BANKS

By Gerard Baker in Tokyo

at Barito

By Manuela Saragosa

Barito Pacific Timber, the

Indonesian wood products

company which is the world's

largest exporter of hardwood

plywood, recorded a 58 per

cent drop in net income in the

first nine months of this year

as lower sales volumes and prices took their toli.

However, the company,

which has released worse-

than-expected results regu-

larly this year, noted that a "modestly upward trend" in

plywood prices would "serve

as crucial support" for the

company next year.

Share price relative to the Jakarta Composite Index

Barito Pacific Timber

94

Net income in the January

to September period totalled

Rp59.3bn (\$25.9m), compared

with Rp142.3bn in the year

earlier period. The company blamed the decrease on higher

costs resulting from a cutback

in production volumes in

anticipation of weakening

demand this year, and a

Net revenues in the period

totalled Rp605.37bn, down

about 12 per cent from a year

Barito Pacific said that the

average selling price for ply-

wood in the third quarter this

year was \$370.07 per sq metre, higher than that of the previ-

ous two quarters, confirming

"slow yet steady price recov-

recovery in the company's

earnings depends on improv-

ing demand in Japan, its main

that Apkindo, the Indonesian

and remained inflexible in the

from Malaysian exporters.

decline in revenues.

1993

Source: FT Extel

Pacific

Japan's long-term credit banks and trust banks, among the largest financial institutions in the world, said yesterday that despite strong operating profits they had made little inroad into their enormous burdens of non-performing loans.

Using for the first time a wider definition of those bad loans, most of the banks revealed big increases in their total non-performing loans and demonstrated they still have a long way to go before eliminating the problem.

The 10 banks were reporting

for the six months to the end of September and, like the city banks which reported last week, most are expecting to make big provisions for bad loans in the second half of the financial year.

The three long-term credit banks, whose principal historic role in the postwar period has been as providers of a steady and low-cost flow of funds for Japanese industry, reported a surge in operating profits in the half-year period, compared

1995-96 full-year Operating profit change (Ybn) y-on-y perform. profit (Ybri) profit change loans (Ybn) (forecast) y-on-y 50.0 11.11 (-28.0) 1,348.0 (-7.4)25.8 Industrial Bank of Japan 130.3 (+51.9)Long-Term Credit Bank (-6.6) _(+59.5) 101.1 of Japan Nippon Credit Bank 1,308.5 3,968.8 1,200.7 1,348.0 (-0.1) (-18.0) (+187.5) (+100.6) 96.1 **327.**5 (+6.2) (+16.3) 28.7 20.0 24.0 (-24) (-232) (+24.0) (-3.9) (+6.9) 10.7 13.6 Mitsui Trust (-2.7) 20.0 1.226.4 (+3.5) (-30.1) Sumitomo Trust 1,485.5 (-24.0) (-13.8) 35.6 28.7 Yasuda Trust 351.9 (-5.4) (+1.1) Chuo Trust 131.9 Vippon Trust 24.5 (-17.7) 104.1 6,299.5

buted the improvement to big Bank, whose balance sheet has capital gains on trading of govinterest rates declined sharply during the period. Lower short-term interest rates from looser monetary policy

increased the gains. But recurring profit, before tax and extraordinary items, was only slightly higher as banks were forced to step up bad loan provisions. Most impressive was Nippon Credit

for some time been the weakest of the three. It registered record operating profit, almost three times the corresponding

figure last year. But under new accounting procedures, the three banks also reported for the first time the value of restructured loans on their books. In the past, like the city banks, they have been required only to report as non-performing loans to bankrupt borrowers and those where interest payments are more than six months overdue.

But they are now under pressure from the authorities and investors to publish estimates of their other non-performing loans - those less than six months past due and those where interest rates have been cut to keep a borrower afloat. The new figures almost dou-bled the previous estimates of the banks' bad loans.

only banks in Japan permitted to operate pension funds and other trust banking accounts, operating profit was also nigher, although the structure of their balance sheets means they tend to benefit less from falling short-term interest rates. With the exception of Toyo Trust, recurring profit was mostly flat. The trust banks also gave estimates of their restructured loans, which were higher than expected.

Electricity to the state

Most of the 10 banks have substantial exposures to the country's bankrupt housing loan companies, figures now also included in the bad loans total for the first time.

A decision to liquidate these lenders is likely to be made next month, and all banks will then have to decide how to handle the write offs.

A growing number are expected to opt to write off the loans in the current financial year in an effort to clean up their balance sheets for good. But the banks said yesterday a decision would not be made until after the full extent of the losses were known.

Koor ahead 59% in third term

Koor Industries, Israel's biggest and most profitable industrial concern, yesterday reported a 59 per cent jump in net income for its third quarter to September 30. Net income for the quarter

was US\$33.5m, or \$2.42 a share, compared with \$21m. or \$1.64. a year ago. Revenue for the third quarter increased from \$665m to \$789m and operating income rose from \$40.4m to \$62.3m over the same period. The results come only two weeks after Koor raised \$120m in a successful global share offering in the US and Europe which was oversubscribed almost three times. The company's American Depositary Shares, worth one-fifth of an ordinary share, are listed on

the New York Stock Exchange

and quoted on SEAO in

London.

Koor shares on the Tel Aviv However, analysts say a Stock Exchange have risen sharply in the past two days of trading, closing yesterday at Shk281.20, up 4.3 per cent on last week's close of Shk269.67. export market. Earlier this year there were complaints In an interview Mr Benny from Japan and South Korea Gaon, chief executive, said the results vindicated the company's strategy of turning itself Association of Plywood Manufacturers, had adopted a into a multinational concern monopolistic sales strategy and concentrating on its core face of growing competition



Benny Gaon: reaping benefits of Israeli-Arab peace process

structure. He also said the results underpinned growing international investor interest in Koor and in Israel and the economic boom under way as a result of the Israeli-Arab peace

We are going to maintain profitability and continue to upgrade the value of the share by bringing additional businesses to Koor which are synergetic with our core operations," he said.

The company would focus on making acquisitions outside Israel, he said, particularly in East Asian countries such as Indonesia, Burma, Vietnam, es: chemicals, telecom- India and Sri Lanka – all marmunications and electronics, kets which have become share. Operating income rose energy and building and infra-increasingly open to Israeli from \$192.3m to \$238m.

companies since the peace process started two years ago. "The dividends of the peace

process are going to come from the outer circle of countries in Asia and Europe and not from our backdoor in the Arab world, and we are ready to take advantage of this," Mr Gaon said.

Yesterday's third-quarter results came after an impres-sive second quarter. Koor's nine-month revenues rose 17 per cent to \$2.5bn from \$2.1bn

Net income after nine months rose 24 per cent from \$109.6m - or \$8.04 per ordinary - to 3136.2m. or 39.91 a | mve

Marubeni posts strong advance in first half

Marubeni, one of Japan's higgest trading companies, saw its consolidated net profit jump 36 per cent in the first half to September 30. The company was using US accounting stan-dards, AP-DJ reports from Tokyo.

Net profit went ahead to Y8.27bn (\$81.6m), up from Y6.08bn on revenues which slipped to Y6,880bn from Y7.130bn last time. Marubeni said overall reve-

nues fell short of the yearearlier level under the weight of the yea's rise. Improvements in sales margins, however, more than

offset higher costs on sales

promotions and general

Y15.92bn, up 30 per cent from Y12.24bn. Revenues from domestic operations were up 3.1 per cent to Y3,600bn, or 52 per cent of its entire revenues in the first half. The company said reve-

Consolidated operating profit

gained 7.7 per cent to Y21.87bm; from Y20.30bn a year ago while

pre-tax profit in the half was

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nues from textile and food businesses declined, but strong growth in revenues from metal trading contributed to the year-on-year gain.
Marubeni estimates that for

the year to March 31 1996, net profit will jump 68 per cent to Yi3bn while revenue is expected to shrink 2.6 per cent to Y14.000bn.

David Jones at premium

By Nikki Tait in Sydney

administration.

Shares in David Jones, the Australian department stores group, yesterday began trading at A\$2.09 - a slender premium to the A\$2-a-share offer price. Over the weekend, the offer price was set towards the bottom end of the A\$1.95-A\$2.15 range in which institutional tors were invited to sub-

(US\$516m) for the parent com-

pany, part of the troubled Adelaide Steamship group. Mr Dick Warburton, David Jones's chairman, said he

believed it was too early to judge whether the flotation had been a disappointment. However, he acknowledged that uncertainties hanging over the economy, and the retail sector specifically, plus

the Australian political sit mit bids, raising A\$700m tion appeared to be affecting

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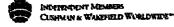
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TO OUR PARTNERS AND STAFF IN HEALEY & BAKER OFFICES EVERYWHERE.

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Envelope A" (Qualifications) opening: 12/27/95, 1:00pm Envelope "B" (Economic offer) opening: 1/05/96, 1:00pm

Envelopes "A" and "B" presentation and opening will take place at: Ministerio de Economia y Finanzas, Palacio de Gobierno, Cuerpo Central, 2º piso, Barrio Civico, 5500 Ciudad de Mendaza,

Specification forms are available at BANCO DE MENDOZA S.A. Cosa Matriz, 9 de Julio y Gestierrez, Secretaria de Directorio, 5500 Mendoza Argentino; BANCO DE PREVISION SOCIAL S.A., Secretaria de Directorio, Az, España y Gutierrez, 5500 Mendoza, Amening from 8:00cm to 2:00pm.

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LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE CHANCERY DIVISION In the matter of London smaller companies investment trust plc

IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HERRESY CRUEN that a Petition was on the 10th day of Novamber 1995 presented to New Majesty's High Court of Justice for (a) the statements of a Schotte of Arrangement and (b) the confirmation of the realism of the capital of the above-named Company from \$1.20,0000 to \$392.6%.

d Petition is discrept to be beard before pisms Buckley at the Royal Courts of Jun and, London, WC2A, J.L. on Wednesday

A copy of the said Potition will be funnished to any suck person sequiring the same by the under-mentioned Solicitors on payment of the regulated

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IN THE MATTER OF THE COMPANIES ACT 1985

AND NOTICE is further given said Petition is directed to be her or rention is directed to be heard before. Register Buckley at the Royal Courts of stice. Strand, London WCZA 2LL on thresday the 6th day of December 1995.

my person requiring the same by the microscopioned Sobritors on payment of the legislated Charge for the same.

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INTERNATIONAL COMPANIES AND FINANCE Nintendo lifts payout despite setback

By Michiyo Nakamoto in Tokyo

Nintendo, the Japanese video games company, boosted recurring profits and its dividend in the first half of the year despite a slump in sales. The company raised its divi-dend by Y15 to a full year payment of Y100, making it the highest by a listed company in

Japan. The dividend increase came in spite of a 19 per cent decline in non-consolidated sales, from Y166.1bn to Y135.2bn (\$1.33bn), and a 43 per cent plunge in operating profits from Y52.3bn to Y30.1bn because of the poor sales of a new video games

Recurring profits, however, rose 25 per cent to Y63.9bn on the back of a weaker yen. Nintendo, which suffered considerable foreign exchange losses in the previous first half, bene-lited from foreign currency gains of Y25.7bn in the first six months of this year.

The company's core video games business suffered from disappointing demand for its Virtual Boy games machine, which it launched in August. Against a sales target of 1.5m units in Japan and the US in the first half, Virtual Boy sold 600,000 units in both countries. Virtual Boy is a stand-alone games machine which uses two screens to offer three-dimensional graphics.

Nintendo said the main factor behind the machine's Virtual Boy's failure so far was the lack of attractive software. It hopes to bring out more software for the machine and has not revised its near-term target of selling 3m units in the first

Nintendo's first-half profits were also hurt by extraordinary losses of Y9.8bn, stemming from the closure of its UK subsidiary. The offshoot was affected by severe price competition in European mar-kets and Nintendo decided that it would be best to leave UK marketing to a local company. The company expects strong sales of promising software to

Dragon Quest 5, which will be launched early next month, has already won 2m orders. However, Nintendo revised

downwards its group sales target for the full year, to Y370bn from an initial forecast of Y380bn, as a result of poor sales of Virtual Boy. Last year sales were Y415.7bn. Recurring profits will be Y121bn, rather than the Y124bn forecast, although this is higher than the Y73.4bn Nin-

tendo made last year. Net profits will also be lower than forecast, at Y59bn rather than Y65bn, compared with lift profits in the second half.

Pakistan lines up telecom sell-off

Sale will be test of privatisation programme, writes Farhan Bokhari

Pakistan begins an inter-national road show this week to refresher week to privatise Pakistan Telecommunications Corporation, the country's main

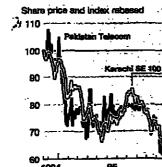
telephone company. Government officials are due to give presentations in the Asia-Pacific region, North America and Europe. They have said that the sale could raise up to \$10bn, but doubt has been cast over this figure, especially after the problems faced by Indonesia.

The Indonesian government earlier this month halved an international equity offering for PT Telkom, its telecommunications company. Bankers blamed lack of demand from foreign investors, particularly the US. for the decision to scale back the size of the offer.

Pakistan wants to sell 26 per cent of PTC and transfer management to private hands by next March. The effort is partly driven by the need to generate foreign exchange to boost official reserves, which have fallen to around \$1.2bn from \$2.28bn in September.

The response to the PTC offer will also be an important test for the country's privatisation programme.

Mr Farooq Leghari, Pakistan president, recently warned Prime Minister Benazir Bhutto's government against



Source: FT Exte

December 20.

By Nikki Tait in Sydney

CRA, the Australian mining

company, and RTZ, the larger

London-based resources group

which owns 49 per cent of

CRA will put their plans for a "dual listed company"

structure to shareholders on

The unusual scheme, which would see operations and man-

agement merge but not involve

either company bidding for the

other, was announced seven

A 350-page document detail-

public cynicism over Pakistan's privatisation efforts. He said: "The government has to ensure that this cynicism is replaced by full understanding of the manner in which state assets are being privatised."

One example of that cynicism goes back to the troubles faced by the government when it sold up to 11 per cent of the company's shares through placements on stock markets in Pakistan and elsewhere. The offer in September last year raised \$900m and was hailed as

But the move generated controversy after revelations that documents for the sale had overstated the number of telephone lines in service. That, in the view of some analysts, exaggerated PTC's potential for growth and profits. Some analysts are also con-

cerned over the recent downturn at the Karachi stock market, Pakistan's largest stock exchange, which has resulted in the PTC shares trading at about 7 per cent below face value. The current price is almost 60 per cent below the high point towards the end of

The PTC offer could also be affected by competition created by the privatisation of other telecoms companies in the near to medium term.

The government, however, is determined to go ahead and has rejected fears of a poor response to the issue. Mr Naveed Qamar, chairman of the privatisation commission, says: "The PTC is a very large company; the opportunity we are giving right now is for a long-term investment. It's not going to be affected by short term problems."

One attraction, he says, is that the offering involves "the entire telephone network of a very large country" - almost 130m people - which could act as a way of entry into south Asia and a gateway into cen-

'attractive" returns to share-

holders it needed to increase

its asset base, notably outside

closer tie-up with RTZ would give CRA shareholders "expo-

sure to an international portfo-

lio of world-class assets" which

it would take CRA a long time

to build on its own. CRA's involvement with cop-

per would be increased because

of RTZ's strength in this area.

while the Australian company

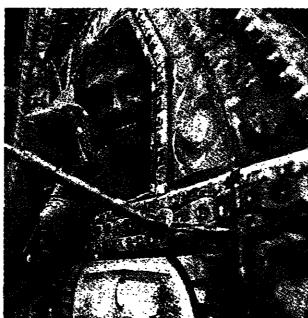
says its large coal operations could gain from RTZ's operat-

ing expertise in the US. Conversely, CRA could help

The document notes that the

Australia.

CRA and RTZ to detail plans for link-up



Pakistan has only 2m telephone connections for 130m people

tral Asia". There only about 2m telephone connections in Pakistan and the potential for expansion is considerable.

Among the various incentives, the government has said that PTC will have a sevenyear "monopoly guarantee" to reassure buyers that the company will not soon be face competition from other operators.

Government officials are also expected to point to the compa ny's present and future profit-ability. The latest accounts for the fiscal year ending in June 1995 show profits rising to Rs16.84bn (\$492m) from Rs16.02bn a year earlier.

ut many analysts are Sceptical. Mr Hafeez Pasha, a former commerce minister and director of Karachi university's institute of business administration says: "The timing is not very opportune and we may end up disposing of our assets at more or less give away prices."

group's belief that to produce develop RTZ's iron ore project nies will receive takeover

in Orissa, India, and its promis-ing Diavik diamond resource in Canada. The Australian

company has experience in

both areas, because of its large

iron ore and diamond operations in Western

The document said no deci-

sion had been made on whether to list CRA shares in

London, and RTZ shares in

However, it did clarify the

takeover situation once the

dual-list company structure is

in place: through changes to the articles of association,

shareholders of both compa-

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Australia,

Australia.

He points out that the capital market is stagnant, resulting in some loss of confidence in Pakistan's economy.

Other analysts also warn about fall-out from Pakistan's recent economic troubles. The government devalued the rupee last month in an effort to recover the loss in foreign exchange reserves.

Moreover, the KSE-100 index on the Karachi stock market has lost more than one-third of its value during the past year as investor confidence has been hit by concerns over the violence in the city. Pakistan's business capital.

More than 1,700 people have been killed, but there are as yet no signs of a political agreement between the government and the Mohajir Qaumi Movement, Karachi's largest political party, which could bring peace to the city and therefore improve the busines

offers if a third party acquires shares and exceeds a specified

control threshold level in

In addition, CRA gets the

added protection that no RTZ-related shareholding can be

sold into a takeover offer for

CRA by a third party without a

joint decision by the sharehold-

If the details are approved

the companies will issue uni-

fied accounts for the year to

They will use UK accounting

standards, with additional

Australian reconciliation state-

either CRA or RTZ.

ers of CRA and RTZ.

end-December 1995.

All of these securities having been sold, this announcement appears as a matter of record only

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ing the new arrangements was sent to CRA shareholders yesterday, emphasising the



Hereite Hels

Offer for Alfred McAlpine is withdrawn after rejection by board

Kvaener launches hostile bid for Amec

By Andrew Taylor, Construction Correspondent

Kvaerner, the Norwegian ship building and engineering group, yesterday launched a hostile bid for Amec, which had its own plans to buy a rival UK construction group snubbed by the target, Alfred McAlpine. Kvaerner's offer of 100p for each Amec ordinary share is expected to value the British group at about £375m (\$592m) when terms for prefer-

ence share holders are announced shortly. Alfred McAlpine meanwhile unanimously rejected Amec's all-share offer which had valued it at £133m. The 2-for-1 offer, which was dependent on the board's support, was with-drawn by Amec. McAlpine's share price fell 19p to 140p red with a notional offer price of 196p, based on Amec's closing share price which yes-

terday rose 2p to 98p. Amec said it was disappointed that Kvaerner had decided to proceed unilaterally

with an offer, knowing it to be unacceptable to its board. The offer of 100p a share under-valued profit recovery prospects following the comple tion of problem contracts and

the award recently of several

Marling Industries, the textile company.

yesterday reported interim pre-tax profits more

than doubled from £1.14m to £2.48m (\$3.9m) and

a further improvement in gearing, from 83 to 58

Operating profits were flat at £3.17m for the

six months to September 30 although last year's

period took in a £1.24m loss on disposal of

continuing operations. Turnover rose slightly

Mr William Rollason, finance director, said

the group had maintained margins at 9.8 per

cent and had a "comfortable" interest cover of

performance had been "encouraging, as all sec-

By Thierry Meyer

from £31.9m to £32.5m.

per cent.

large contracts in Asia. Kvaerner said yesterday it would not increase its offer

unless a rival bid emerged. Its offer will not be extended beyond 1pm on December 18. The offer was 32 times Amec's 1994 earnings, 36 times forecast earnings for 1995 and 24 times the 1996 figure, based on analysts' pre-tax profits

and £26m next. The price of Kvaerner's B shares, however, fell yesterday by a further NKr3 to NKr200 having already declined by more than 30 per cent this

forecasts of £20m for this year

Mr Erik Tonseth, Kvaerner's chief executive, said a takeover would create one of Europe's largest process engineering and construction groups, specialising in fabrication for the oil and gas industries. The combined engineering and construction businesses are expected to generate sales of more than £3.5bn this year.

This would place a merged group among the top seven of European construction companies behind Bouygues and SGE, of France, and Philip Holzmann, of Germany, each of which had construction and engineering turnover of more than £5bn last year. Another

Mixed fortunes for car

market restrict Marling

three companies, GTM Entrepose and Eiffage, of France, and Trafalgar House had sales of more than £3bn.

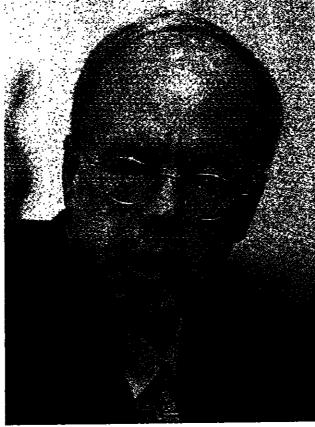
The figures do not include Kvaerner's ship building and shipping interests. They also exclude Amec's house building division which Kvaerner has indicated it would sell if its bid succeeds. Mr Tonseth, who has pledged

to move the group's international headquarters to London. said the combined groups would have the support of a much larger balance sheet, which was essential if they were to compete regularly for

Kvaerner had shareholders funds of £718m at the end of £68.5m at Amec. The purchase could be financed by cash. Gearing would rise from about a third to three-quarters before any disposals.

The North Sea oil and gas businesses of the two companies would be complementary. with Amec strong in the UK and Kvaerner in the Norwe-

Both businesses were seeking to expand their markets outside the North Sea and savings could be made by working together rather than



Brik Tonseth: pledged to move group's HQ to London

in competition, he said. Kvaerner is a leading sup-plier of technology and equipment for the paper and pulp industry, hydro-electric power schemes and waste to energy

yesterday Kvaerner increased its stake in Amec from 12 per cent to 14 per cent. SBC Warburg is advising Kwaerner and and NatWest Markets is advising Amec.

Sharp US advance boosts Vibroplant

By Peter Pearse

increased sharply contribution from US operations enabled Vibroplant. the plant hire group, to report a 14 per cent pre-tax profits rise in the six months to Sep-

Production of webbing will start next December at a joint venture facility in China, where On flat turnover of £34.8m (£34.2m), profits advanced to £3.68m (\$5.81), against £3.22m. the first client will be Volkswagen. Production Figures last time were restated is also to start next spring once refurbishment to comply with FRS 5 and work has been completed on Marling's plant in changes in the treatment of Canada. Total investment in both projects eases. Pre-tax profits from the Healthcare was boosted by higher sales of US side, which Vibroplant wants to sell, jumped to £2.31m Mr David Abel Smith, chief executive, said the Unipant, a single-sized stretch brief for inconti-(£784,000). This compares with

a pre-tax fall in the UK operations from £2.43m to

Mr Jeremy Pilkington, the chairman whose family controls 51.3 per cent of the equity, said the US performance would help the sale of American Hi-Lift. The performance benefited from the levels of capital expenditure, he

Mr Pilkington said the sale process was in "the final stages", but did not expect any announcement until "the other side of Christmas". The money raised would make the group cash-positive.

LEX COMMENT

Noboa

may bid

for Geest

bananas

Geest, which last week finally admitted that its banana busi-

ness was up for sale, will have

to give the Windward Islands

the chance to counter any

Under the terms of its con-tract with the Windward

Islands, which was renewed in

April, Geest is required to give

a minimum of 30 days forma

notice of an offer. The Wind-

ward Islands Banana Develop-

ment Company (Wibdeco) can

Fyffes, the Dublin-based fruit and vegetables company that has formed a joint ven-

ture with Wibdeco, has already sent Geest its formal

offer. The Windward Islands

government has received no formal notice about any other

The front runner is under-

stood to be Noboa Corporation,

an Ecuadorean group which

has a small European presence

in the Bonita brand, marketed

through Pacific Fruit in Ant-

werp. A price tag of £130m (\$205m) is thought to be under

discussion, although the Fyffes

joint venture offer is unlikely

to be anywhere near that high.

6p to 148p yesterday, giving

the entire group a market value of £106.3m. This puts the group on a historic p/e of 15 if exceptionals are excluded, a

Mr David Sugden, chief executive of Geest, and Mr Michael

Dowdall, chairman, were in the Windward Islands at the

weekend to try to head off con-

cern. Geest's contract, which

covers about 20,000 small

growers in the islands, has

The Windward Islands 20V-

ernment said it would take

"all appropriate steps" to pro-

tect its growers' interests. It is

concerned by the possibility

that a so-called dollar banana

group such as Noboa, which

has strongly criticised the EC

banana regime, might get hold

of Geest, the UK market

leader, which has shipped

bananas from the islands for

more than 40 years.

another five years to run.

little higher than Fyffes.

Geest shares added a further

then match it

potential buyer.

By David Blackwell

Provisions

Restructuring has become such a way of life for UK companies that investors no longer raise an eyebrow at the huge provisions that accompany such exercises. This month alone, a handful of companies, including Arjo Wiggins Appleton and Lloyds Bank, have announced plans to set aside a total of

Cutting costs and increasing efficiency is laudable. But a "big bath" restructuring provision, taken un-front, enhances reported earnings later on, as costs bypass the profit and loss account. Even worse, the smooth upward trend in earnings in subsequent years often disguises the cash drain of an ongoing

New proposals from the Accounting Standards Board aim to stop this. Provisions for future operating losses will no longer be allowed. Providing for reorganisation will be possible only if the company has a detailed plan in place and has irrevoca-bly committed itself to the restructuring - for instance, by having announced it. A board decision, which can be quietly

revoked, will no longer be enough. Companies may oppose the plans as a threat to their flexibil-ity: early public declarations could certainly complicate relations with employees and suppliers or help competitors. The simple remedy is not to announce a provision until all the plans are in place. Industry's secret agenda may well be to preserve the ability to massage profits upwards. But losing such an option is a price worth paying if, as a result, investors place worse faith in company assumes. place more faith in company earnings.

DIGEST

Lees plans split of GKN top jobs

GKN, the automotive components, (industrial services group, is to split the role of chairman and chief executive, with effect from 1997. Sir David Lees, who has been chairman and chief executive since 1988, will become non-executive chairman at the end of next year. The company hopes to name a new chief executive before May's annual

Although Sir David has hinted be would prefer a successor to emerge from within the company, one of the leading candidates is understood to have ruled himself out. Mr Trevor Bonner has made it clear that he wants to continue as managing director of the automotive and agritechnical products division, GKN's largest. Another possible candidate, Mr John Parker, the chief

executive of Babcock International and a non-executive director at GKN, has also indicated he does not want the job. Analysts, however, said the search for a chief executive was unlikely to have any impact on GKN's operations. Tim Burt

Sears disposes of Olympus

New Ideas

Newport

individual needs.

Sears, the retailer, is selling one of the UK's best-known sports retailers, Olympus for about £20m (\$32m) to a private company formed by Mr Philip Green, owner of the Xceptions and Owen Owen retail businesses, and Mr Tom Hunter, who runs the Sports Division chain.

It is planned to merge the lossmaking Olympus's 123 high street stores, 53 concessions, and 22 out-of-town superstores with the 45-store Sports Division to form Europe's biggest independent sports retailer, with 250 outlets and £250m annual Neil Buckley

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understanding of businesses and other

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tors are now profitable".

amounts to \$3.75m (£2.37m).

In the seat belt webbing business, where Marling retains a 20 per cent world market

share - 48 per cent in Europe - VOA, the Dutch

manufacturer, had slower growth because of the

mixed fortunes of the European car market

and a steep rise in raw material

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where:

"P" = RRF 10,000 or RRF 100,000 (the principal amount of each Note)

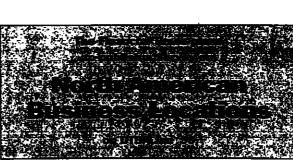
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4:00 pm (Paris time), as shown on Reviers Screen on September 18,
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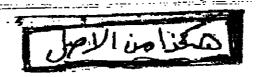
on Tuesday, March 12th.

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FINANCIAL TIMES

expectations with £45m

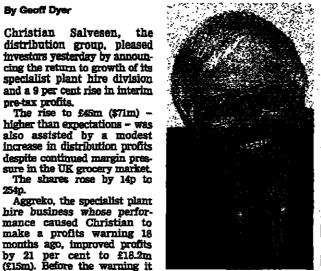
Christian Salvesen, the distribution group, pleased investors yesterday by announcing the return to growth of its specialist plant hire division and a 9 per cent rise in interim

pre-tax profits. The rise to £45m (\$71m) higher than expectations - was also assisted by a modest increase in distribution profits despite continued margin pressure in the UK grocery market. The shares rose by 14p to Aggreko, the specialist plant

make a profits warning 18 months ago, improved profits by 21 per cent to £18.2m (£15m). Before the warning it had been viewed as driving force behind group earnings. Commenting on the turnround at the business, which hires out power generation and temperature control equipment, Mr Chris Masters, chief

executive, said: "These figures prove that it is in no way an ex-growth business. He said that information technology systems had been installed to allow it to manage the business properly and to increase utilisation rates.

In the US, which makes up 50 per cent of the division's profits, a record amount of machinery had been on hire over the period and the division had won a contract to supply equipment to the Atlanta from earnings of 10.84p.



Chris Masters: 'plant hire not an ex-growth business

Olympic Games next year. Business levels in the UK were also well up, aided by the hot summer weather. Distribution profits rose to

\$22.8m (£21.7m) on turnover of £223.5m (£190m). Mr Masters said the UK grocery market, still the group's largest, would continue to be difficult. Margins were also

under pressure in the German food distribution market. However, the group had seen a "healthy" increase in new business in France and the

The interim dividend is 3.5p

Spring Ram recovery hit by poor housing market

the Yorkshire-based kitchens, bathrooms and furniture group which plunged into heavy losses two years ago following a decade of exceptional growth, has run aground, writes Patrick Harverson.

Yesterday the group warned that a combination of the UK housing slump, rising raw materials prices and restruct-

The recovery at Spring Ram, uring costs would leave its annual results "well below" market expectations. It also warned it might not propose a final dividend at the vear-end.

The news saw Spring Ram's share price plunge 7p, or 30 per cent, to 17p. At the height of Spring Ram's profitability in 1992 the shares were worth

Exhibition of machinery

graphics, publishing and electronic publishing

International paper, paper

International biennial wood

International exhibition of

mational knitwear and ciothing exhibition

2nd international exhibition

for lifts, related components

International exhibition of

gift articles, fancy goods,

perfumery items, costume

ellery and smokers'

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components for furniture

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ne machinery and

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CONVERFLEX

22-27 15° INTERBIMALL

22-27 15" SASMII.

esma

Lift '96

Salvesen beats | The hangover after the party

required to support the

Ironically, firms are also

hamstrung by property costs. Many expanded in the late

1980s and signed long leases at

high rents which are impossi-

ble to shed. Earlier this year

Herring Baker renegotiated its

main leases, which reduced its

rents but gave rise to an

£870,000 exceptional charge.

amount of work available.

Simon London finds shaky foundations underpin chartered surveyors

The wine-bars of Mayfair estimate that there is about 25 the fourth largest firm of char-in central London, the per cent more capacity than is tered surveyors, with annual habitual haunt of the UK's commercial estate agents. will be unusually glum this Christmas. Chartered surveyors enjoyed the good life in the 1980s when the property market was at its peak, but now face the biggest squeeze for a generation.

Surveying firms are laying off staff, merging with their competitors and going out of business against a background of falling fee income and often

The latest move came on Friday with the announcement that Herring Baker Harris, which floated in 1988 as Herring Son & Daw, may be subiect to a reverse takeover by Lambert Smith Hampton.

At its peak in 1992, following merger with Baker Harris Saunders, the company was valued at more than £20m. Before Friday's announcement, its market value had dwindled to less than £2m.

Surveying firms earn fees by acting as agents in property transactions and providing prossional services such as valuations and rent reviews.

Agency income has declined across the industry this year because relatively few property transactions have taken place. Indeed, the level of property investment activity is as low as at the trough of 1992. Professional fees are being squeezed as rival firms compete for business. Many in the industry

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RESULTS

FEC Pep

High property costs were one Surveying firms are responding to this pressure in a number of ways. Some are expanding while others

are chasing new sources of business

factor behind the collapse of Colliers Erdman Lewis, which fell into receivership in October. The firm has now been acquired by Conrad Ritblat, the quoted chartered surveying firm chaired by Mr John Ritblat, who also heads British Land, the UK's third largest

property company. Surveying firms are responding to this pressure in a number of ways. Some are expanding in attempts to create larger organisations with lower costs and higher margins.

Lambert Smith Hampton recently merced with another rival. Connell Wilson, to create

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such as consultancy work nies contract out the manage ment of their premises. It is negotiating with British Gas to take on the utility's facilities management work in return

tered surveyors, with annual

Chesterton, the largest firm,

has expanded rapidly by buy-

ing small regional practices. It

argues that only large compa-nies will be able to afford to

invest sufficiently in informa-

. Firms are also chasing new

sources of business such as

consultancy work. Chesterton

is pursuing facilities manage-

ment contracts - where compa-

tion technology and training.

fee income of about £30m.

onrad Ritblat has caused a stir among its contemporaries by assembling a property invest-ment portfolio of its own as well as advising clients.

for an equity stake.

"We recognise the need for a service business to have solid foundations. What better base than a property portfolio?" says Mr Philip Lewis, execu-

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Ian James Gould and John David Travers

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in Angust, the company paid 210.5m for a portfolio of 160 pubs from Allied Domeco. It already owned four office buildings, including its City of London headquarters, and now has gross assets of about 240m. Mr Lewis added that the pubs deal also served to

cement the firm's relationship with Allied Domecq, an important client. "We won't touch anything which jeopardises our relationship with clients." Despite the recent consolidation, though, the industry remains fragmented. Chesterton, which employs about 1,350 staff, estimates that its share of the UK market for property

advice is less than 5 per cent. Industry leaders believe that more mergers are inevitable unless the commercial property market returns to the exceptionally high levels of activity seen in the late 1990s.

However, the barriers to consolidation are formidable. Firstly, many surveying firms are professional practices rather than limited companies: A consensus is required among all of the partners in the firm before a merger can go shead. Second, harriers to entry are low. Every merger spawns new small companies as professional staff leave to set up their own businesses. The bottom line is that there is not enough work to support the UK's 70,000 chartered surve

Platin Charles the about the ors. Until the market picks up peppendition! or surveyors drop out, the nurs Sour going will remain hard. gan Barra S. 1991 had become substitute and other de material contraction parties. And the present president our is meaning carrier and contain.

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stationery, paper and cardboard products, articles for school and fine arts 24-28 34° SALONE DEL GIOCATTOLO '%

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MACEF I'RIMAVERA '96 International Exhibition of Tableware, Household and Gift Items - Silverware -Gold - Watches

23-25 MIFLOR '96 Floriculture, Plants and Gardening Accessories. International Exhibition Locchiarella, South Pavilion

28 Feb. BIT '96 3 Mar. International Tourism Exchange

MODA IN International clothing, textiles and accessories

13-16 FLUIDTRANS COMPOMAC 15th International biennial exhibition of Power Transmission Systems and Control and Engineering Design Equipment



14-17 69° MIPEL market

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oil output.

Saudi Arabia puts oil price before market share

.Saudi Arabia has decided that the quest for higher oil prices should take precedence over Jany ambition to carve out a greater share of the world's prowing oil market

r The kingdom, which is the eworld's largest oil exporter, is cald to be content with its present production level of 8m barrels a day. This is in spite of public protests from Saudi officials that producers outside the Organisation of Petroleum Exporting Countries are capcturing the lion's share of the growth in the world oil market et the expense of Opec produc-

At last week's Opec meeting in Vienna Saudi Arabia said tittle about non-Opec produc-

nated discussions within the group over the past year. The ge to other Opec states from Mr Ali Naimi, the new Saudi oil minister, was that closer adherence to the 24.52mbarrels-a-day production ceil-ing remained the group's best option for boosting net reve-

Saudi delegates suggested that \$1 to \$2 a barrel could be added to the present oil price if Opec over-production estimated at 400,000 to 1m barrels a day, was reined in. The kingdom's longer-term

price goals also appear rela-tively modest when viewed against the official Opec target of \$21 a barrel for the Opec basket of seven crude oils. "We could live" with oil prices in the \$16-\$20 range for the benchmark Brent Blend, a

Saudi official said. Opec last week claimed that some non-Opec producers had accepted the need to share the growth in the global oil market among the world's exporters. But Saudi officials are said to be sceptical about any short-term solution. Although they predict a slowdown in non-Opec output next year, they believe there is little that Opec can do, short of engineering a politically difficult price

collapse, to prevent interna-tional oil companies from expanding production. Saudi officials also believe that attempts to persuade key non-Opec producers such as the Norwegians, the world's second largest oil exporters, to co-operate in stabilising the market are doomed to failure unless Opec falls into line with its ceiling.
The tough talk last week between Saudi Arabla and Venezuela, a founder member of Opec and at present the most serious quota violator, caused some analysis to wonder whether the group's core of big producers was in danger of melting down. Certainly Saudi officials made little attempt to

hide their anger at Venezuela's

persistent quota violation. Some delegates said that the problem of Venezuelan over-production, which in large part is a reaction to the severe shortage of foreign currency faced by the Sotuh American country, could soon be eased if it succeeded in negotiating a new agreement with the International Monetary Fund

ment could be available some

One such, and the furthest

leading mining company. Investment to date tops \$21.5m

and plant construction is due

to start before the year's end.

Puquio Norte's 2.9m tonnes

of alluvial gold reserves aver-

age 2.43 grams a tonne: it is

planned to process 1,500 tonnes daily. Officials say this will be

the first fully mechanised min-

ing operation in the non-tradi-

Also in Bolivia's eastern pre-

Cambrian shield is the much

talked-of Don Mario prospect,

co-owned by Gencor Billiton

and Bolivia's Emusa mining

group. The joint venture, La Rosa, has spent \$8m since mid-

tional area of San Ramon.

system unworkable, say ana-

Even if he does, however,

there are some who see the

seeds of Opec's long-term destruction in the decision by

Venezuela and other member

states to rely on foreign compa-

nies to maintain or boost their

The prospect that there may

soon have to be internal com-

pany quotas for member states

as well as national ones would

probably make the present

time in the first quarter of next year, although there is still a long way to go before any deal is finalised. In addition Venofficial He contends, however, zuela's President Rafael Caldera, a critic of the IMF, may not be able to bring himself to

Others are not so sure. Mr Robert Mabro, head of the Oxford Institute for Energy Studies, compares Opec with "a tiger that for the last 10 years has been either asleep, in a coma or dead".

As long as the oil markets remam uncertain about its status, they will continue to give the Opec "tiger" a profit of around \$8 a barrel. "At some stage the market might feel confident enough to twitch the tiger's nose with a stick," says Mr Mabro, but only when it can "smell the stink of

So is Opec a dying institu-tion that no longer reflects the

Reserves also contain about 2

rebels plan rival realities of the world's oil industry? "The market cares about Opec and it doesn't care export federation about Opec," admits one Saudi that it will prove relevant in

the long term.

seeking to bring the rebels back into the fold, said Mr Joaquim Libanio Leite. "A proposal was made [last week] which will be put to all

A group of Brazil coffee

exporters were expected vester-

day to formalise the establish-

ment of an association that

they felt would represent them

better than the current federa-

tion, a representative of the

group's said, reports Reuters

The group has fallen out

with the Brazilian Federation

of Coffee Exporters (Febec)

over its (Febec's) plan to ration

exports as part of an interna-

tional scheme aimed at reduc-

At the same meeting, how-

ever, members were to hear a

proposal from Febec, which is

from Rio de Jaeiro.

ing world stocks.

tion," Mr Leite said.

our members. Febec's wish is

Brazilian coffee

that there is no new associa-

from the Febec line when they refused to sign a private sector plan that divided out exports internally and set taxes to be deposited in a promotional fund. The scheme was to coincide with a global producer scheme to limit supply and force consumers to drawdown

The dissidents support the international export retention plan but do not accept the imposition of internal

on exporters. Initially 36 exporters refused to sign the Brazilian plan. called Programa Cafe do Brasil. Now, however, there were 41 member firms, Mr Leite said.

Ten members of the new association, expected to be called the Brazilian Association of Coffee Exporters, have already handed in their resignations as board members of

Bolivia's gold acts as a magnet on prospectors

Like many of its Latin American neighbours Bolivia is in the grip of gold fever, writes Sally Bowen

ike many Latin Ameri-can countries, Bolivia is in the grip of gold fever. «Exploration companies are sprospecting the length and breadth of the country, finding opromising deposits in many, so far undeveloped areas.

At last month's well-atstended mining conference in / La Paz. a large percentage of the 300 overseas participants represented gold mining ventures. Some, like RGC, American Barrick and RTZ already thad Bolivian exploration subsidiaries up and running; others were scouting for potential partners and concessions. Gold, of which Bolivia at

PENNINE JOHNSON

present produces 14 tonnes a year, is now the chief export earner and optimists say output could easily double in the next few years. "If you want to get into basic exploration and get in cheap, this is the only place to be," says Mr Charles Bruce, a consultant with long experience in Bolivia.

Canadian juniors need no convincing: they are already in Bolivia in force, sometimes linked up with local partners,

already scrapping over promis-ing deposits. Eaglecrest Explorations of Vancouver, for example, in association with Bolivian-based Excalibur, believes it has made the larg est gold find for as decade.

It has claimed 7,000 hectares in the San Simon area of the Beni department and says that the main deposit - known and worked since the time of the Jesuit missions - has undeniable reserves of over 1m troy ounces. So far Eaglecrest ha explored only a tenth of its total claim area, but financing for forthcoming trenching and drilling is secured, according to company president Mr Victor Lahmer.

The San Simon region, less than 50km from Bolivia's eastern border with Brazil, is remote and rugged. Some small-scale extraction is under way by Brazilian "garimpei-ros" (unlicensed miners) who smuggle gold back across the border apparently with the connivance of local authorities. Excalibur and Eaglecrest say they have invested some

\$600,000 so far in exploring the

zone and have budgeted \$2m this year. Development costs are estimated anywhere between US\$200m and \$800m.

advanced of these new yentures, is the Puquio Norte Numerous other companies are exploring potentially rich concessions. Da Capo RTZ and Comsur, Bolivia's

since colonial times.

'If you want to get into basic exploration and get in cheap, this is the only place to be'

resources, also of Vancouver, has been disputing Eaglecrest's San Simon claim but, meanwhile, is concentrating on Amayapampa, south-east of Oruro on the western edge of the eastern cordillera. Da Capo has pre-feasibility studies

under way and says it is looking at 1m-ounce project. Preliminary exploration reports from across the national territory indicate a number of important finds to be confirmed. Many of these are in areas not traditionally considered gold-rich, although some deposits have been known and desultorily worked

per copper. Company officials hope the further \$10m they will spend in the next nine months will boost reserves to 40m tonnes. Initial projections are for 150,000 ounces of gold a year. However, optimistic Mr Oscar

Kempff, La Rosa's managing director, says output could eventually be almost three times that - which would take it past Battle Mountain's Kori Kollo, at present Bolivia's leading and Latin America's second-biggest gold producer. Mr James Stewart of Canada's Takla Star, which concentrates on nickel back home. calls the company's Orkho Piña gold deposit on Bolivia's

border with Chile "one of the most exciting projects I've seen: Bolivia has the potential to become the Nevada of South America". Canada's Corriente Resources and Barrick Gold,

meanwhile, are quietly enthu-

siastic about their respective

southern concessions of Tasna of ore with between 1.5 and 2 and Mestizo. grams of gold and 40 to 60 Kori Kollo remains far and grams of silver a tonne.

away Bolivia's greatest gold mining success story so far. Located near Oruro and the largest gold producer in Latin America last year, it has now been overtaken by Peru's Yanacocha. But output is up again this year and should top 335.000 ounces. Potential investors seem con-

tent with Bolivia's investment and tax regimes. The mines ministry is moving ahead with legislation designed to clear up some gripes: procedures for obtaining mining rights will be simplified and legal guarantees for concession holders strengthened.

"I see Bolivia as Peru was some three years ago: with good basic conditions and excellent potential for some exciting discoveries," says Mr Len Harris, one of the region's most experienced miners and the man responsible for devel-oping the fabulous Yanacocha. The Bolivian government is showing the same sort of commitment as we found in Peru."

Queensland mining royalties to rise

By Nikki Tait in Sydney

The Queensland state government yesterday unveiled plans for a new mining royalty regime, which could lead to substantially higher payments for some com-

panies. According to Mr Tony McGrady, state minerals and energy minister, the increase should not be sufficient to affect production or investment decisions in Queensland. The state at present has several large projects either getting under way or in the final stages of feasibility studies, including CRA's Century zinc project, and the development by MIM and Savage Resources

of the Ernest Henry deposit.

Century said, however, that

the changes could more than double its royalty costs and that it was "concerned about both the size of the impact and the implication of changing the ground-rules".

Under the new regime, base and precious metal mining companies would have the choice of paying a fixed 2.7 per cent royalty, or a varying rate, ranging from 1.5 per cent to 4.5 per cent depending on prevailing metal prices. There would then be substantial royalty discounts for companies undertaking downstream processing in Australia. Excluding MIM's Mount Isa mines, the current royalty is the greater of 2 per cent of gross sales proceeds or 5 per cent of profit (above threshold levels).

2 Of the type of character make mice run about (7)

4 A county in Virginia? (4)

3 It's popular to perform - fast or slow (8)

broadcast on the air (5.5)

9 Saint's to carry ash, say, and cry-baby is the one to clean

up (6,7)

14 It's needed for the cast to climb into tree and perch (7,3)

5 Do a ram-raid badly and it's

COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE IX ALUMINIUM, 99.7 PURITY (\$ per tonne)

| - 3 | Close | 1673-74 | 1708-9 |
|-----|--|--------------------------|----------------------|
| • | LIGAINM | 1679.5-80.5 | 1713-14 1718/1701 |
| | High/low AM Official | 1677/1675 1400-10 | 1442-45 |
| | Kerb close | (400-10 | 1700-1 |
| | Open Int. | 224,882 | |
| | Total daily turnover | 39,577 | |
| | THE ALUMINIUM ALL | OY & per tonne | <u> </u> |
| | Close | 1405-15 | 1448-50 |
| | Pravious | 1400-10 | 1443-45 |
| | High/low | | 1450/1445 |
| | AM Official | 1400-10 | 1442-45 |
| | Kerb clase | 4645 | 1445-50 |
| | Open int. Total daily turnover | 4,045 1,387 | |
| | • | - | |
| | I LEAD (S per tonne | | |
| | Close | 761,5-63.5 | 734-35 |
| | Previous | 785-87 759/758 | 734-35 740/725 |
| | High/low | 757-58 | 790-31 |
| | AM Official Kerb close | 101-30 | 733-34 |
| | Open Int. | 32,209 | |
| | Total daily turnover | 6.758 | |
| | MICKEL (S per tor | Yne) | |
| | Closs | 8480-90 | 8900-605 |
| | Previous | 8625-35 | B745-60 |
| | High/low | 8500/9495 | 8740/8550 8630-40 |
| | AM Official | 8495 -9 7 | 8600-10 |
| | Kerb close | 44.263 | - IO |
| | Open int. Total daily turnover | 17.875 | |
| | IN TIN (5 per torme) | | - |
| | | 6415-25 | 6445-55 |
| | Closa Previous | 6390-400 | 6415-20 |
| | High/low | | 6470/6425 |
| | AM Official | 6420-30 | 6450-60 |
| | Kerb close | 40 407 | 6445-55 |
| | Open int. | 18,127 8,049 | |
| | Total daily turnover a ZINC, special high | | tonne) |
| | ZINC, special rig | | 1083-84 |
| | Close | 1039-40 ` 1033.5-34.5 | 1063-64 |
| | Previous | 1038/1037 | 1071/1058 |
| | High/low AM Official | 1037-37.5 | 1061-62 |
| | Kerb close | | 1061-2 |
| | Onen all | 81,598 | |
| | Total darly turnover | 34,503 | |
| 3 | E COPPER, grade / | (5 per torvie) | |
| - | Close | 2985-88 2985-90 | 2752-53 2751-53 |
| | Previous | 2905/2968 | 2763/2740 |
| | High-low | 2966-67 | 2753-55 |
| | AM Official Kerb close | | 2746-47 |
| | Close int. | 172,123 | |
| | Total dask turnover | 48,290 | _ |
| | - LUC AN Official | C/\$ rate: 1,550 | 5 |
| | s sie Chebul 173 | ELECT (MOIO | |
| | Spot. 1.5505 3 nather 1.5 | 477 B miller 1.544 | I SMARE I SAME |
| | | | |

PRECIOUS METALS E LONDON BULLION MARKET (Prices supplied by N M Rathschild) E actuby SFr actuby \$ price 383.50-383.90 383 60-384.00 385.20 247.304 441.054 384.60 247.714 444.405

738 45 +0.05 138.50 138.25 508 133.40 -0.05 131.50 129.90 4,065 131.50 129.90 4,065 131.50 129.50 50 127.05 +0.25 - 10 124.50 50 128.25 128.50 50 128.25 128.50 128

Ocy's High 385.60-384.00 Dey's Low 383.60-384.00 Previous Close 383.40-383.60 3 months US cts equiv. \$27.50 \$33.25 \$38.95 9/109 02. 338.50 342.75 347.05 356.90 \$ price 385-386 395,30-397,80 90-92 E aquiv. 247-248

Precious Metals continued ■ GOLD COMEX (100 Troy az.; \$/troy az.) +2.9 - 384.0 2 11 +2.8 385.6 382.9 55,00 40,619 +2.3 386.5 383.9 18,216 42,476 +2.1 388.5 387.0 1,448 9,535 +1.0 381.4 389.9 2,852 19,359 +1.7 - 593 2

PLATINUM NYMEX (50 Troy oz.; \$/troy oz.) 3,499 20,942 E PALLADRIM NYMEX (100 Troy oz.; \$/troy oz.) - 135.00 133.50 232 2,738 +0.00 135.75 135.00 261 3,701 +0.50 136.75 138.00 - 193 M. SELVER COMEX (5,000 Troy oz.; Cents/troy oz.) 520.2 +4.8 - 515.0 5 -

R CRUDE Oil IPE (\$/barrel

18.85 +0.30 18.85 18.90 19.850 23,006 18.81 18.05 18.61 18.40 13.48 18.05 18.62 +0.17 18.42 18.29 129 8.159 16.10 — — 2,606 18.21 +0.18 18.21 18.10 . 76 8,282 24,222 145,784 E HEATING OIL NYMEX (42,000 US galls; c/US galls.) +0.91 51.50 52.58 13,125 22.571 +0.93 53.60 52.50 11,476 47.584 +0.85 53.05 52.55 3,402 26,738 +0.85 51.50 50.90 1,384 11,286 +0.85 40.90 46.10 260 4,833 +0.53 45.25 47.90 20 4,184 158.75 +1.25 158.75 157.75 158.75 +1.50 158.75 157.25 157.00 +1.00 157.00 158.00 155.00 +1.00 155.00 154.50 153.25 +1.00 153.00 152.50 151.25 +0.60 151.50 151.50 8,782 25,395 4,086 25,016 1,011 7,477 339 5,539 136 1,877 75 1,165 MATURAL GAS MINEX (10,000 pm8kr; \$/mm8kk) 2.060 -0.033 2.120 2.065 24,279 44,583 1,832 -0.016 1,960 1,920 8,065 20,225 1,810 -0.014 1,830 1,800 3,175 14,446

T.810 -0.014 1.830 1.710 -0.004 1.720 1.710 -0.008 1.722 1,710 -0.004 1,720 1,700 1,139 10,748 1,710 -0.008 1,722 1,718 564 8,077 1,718 -0.006 1,725 1,715 538 8,108 41,287146,248 E UNLEADED G | 51.25 | +1.15 | 52.40 | 54.00 | 14.541 | 13.115 | 53.55 | +1.31 | 52.50 | 52.10 | 9.519 | 22.294 | 53.00 | +1.16 | 53.20 | 51.55 | 5.079 | 13.465 | 52.55 | +1.15 | 52.55 | 51.80 | 22.79 | 8,775 | 55.35 | +1.20 | 52.65 | 51.80 | 24.62 | 3.671 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 | 52.55 |

اري آختور

GRAINS AND OIL SEEDS -0.85 132.25 132.25 495.50 -5.75 504.50 495.00 2,309 19,294 493.50 -4.00 502.50 492.00 5,581 50,816 457.25 -0.25 461.50 486.50 352 5,013 414.50 +1.00 418.00 418.50 589 18,613 417.00 +3.00 418.00 415.00 84 3,092 425.00 +1.00 425.00 424.00 74 1,031 Dec May Jei Sep Duc Total 859 19,513 84 3,092 74 1,031 8,973 98,896 MAIZE CBT (5,000 bu min; cents/56to busheli) 324.75 -3.25 329.00 324.90 10.894 83.833 332.00 -2.25 335.50 331.50 15.994 251.538 332.75 -2.00 338.00 332.50 2.693 65.94 251.53 327.75 -2.50 337.85 -2.50 327.75 -2.50 337.85 -5.50 544 10.138 Ces Var May Jel Sep Ces Total

118.00 - 118.00 118.00 3 30 116.00 -2.05 117.90 115.75 30 911 118.15 -2.10 120.15 118.00 25 763 119.00 -2.10 120.50 119.75 20 238 119.00 -1.50 - - 7 111.00 -2.00 - - 27 75 1,224 W SCYASEANS (ST (5,000bs suc; cente/60b bushet) 677.50 -2.00 684.00 676.75 8,288 87,200 686.00 -1.75 686.25 885.00 2,048 43,038 890.00 -2.00 886.50 889.25 624 13,276 881.25 -2.50 686.75 681.50 906 18,800 888.50 -0.50 688.00 882.50 50 1,282 673.00 -2.50 675.00 673.00 32 1,479 24.90 -0.12 25.07 24.74 3,069 15,137 25.09 -0.09 25.24 24.82 4,744 32,004 25.40 -0.11 25.55 25.25 1,969 19,919 25.73 -0.08 26.23 25.55 1,139 85,35 25.90 -0.06 26.02 25.75 568 8,872 28.00 -0.06 26.02 25.83 14.3 1,798 71,868 90,833 E SOYABEAN MEAL CET (100 tons; \$/ton) 208.2 -0.8 210.5 207.9 6,739 21,145 210.1 -0.9 212.7 209.9 4,515 31,491 212.5 -0.8 214.8 212.5 4,069 22,386 212.4 -0.5 214.4 212.3 274 8,154 213.2 -0.1 215.0 212.8 367 9,385 211.5 - 213.5 211.5 48 1,085 16,165 103,389 Dec Jass Harr Hay Jul Ang Total

BARLEY LCE (2 per tonne)

270.0 255.5 285.0 325.0 +5.5 257.5 252.0 49 1,139 6 1980 1599 1540 1523 1355 1478 -3 +23 +21 +16 +20 +23 629 221 1,182 1,237 627 84 Close Pres 1999 1707

POTATOES LCE (E/torme)

FUTURES DATA All fatures data supplied by CMS.

Tear
There wax surong, active demand last week reports the Tea Brokers' Association. Better Assaciation. Better Assacia water tifly firm to dearer, with plainer some stightly easier. Brightest Burundia and Kenyas were issently competed for, showing substantial gains and coloury mediums were generally fully firm. The few Ceylons on offer met strong competition and gained 20-30p or more. Children good demand at firm to dearer case. Quotations: best available: 196p-242p/ leg, good; 145p-173p/leg, good medium; 118p-135p/leg, medium; 88p-115p/leg, low medium; 78p-86p/leg, highest price malised this week was 242p for a burundi pf.1.

MEAT AND LIVESTOCK SOFTS III LIVE CATTLE CME (40,000ths; cents/fbs E COCOA LCE (E/tonne 890 2,983 7,392 829 4,725 35,092 854 925 14,999 975 493 6,022 985 325 26,374
 44.550
 - 44.875
 44.550
 1.288
 7.190

 47.175
 - 0.075
 47.500
 47.050
 919
 11,394

 47.525
 - 47.900
 47.450
 334
 5,095

 53.125
 + 0.100
 53.400
 53.050
 208
 4,188

 52.950
 - 0.075
 53.300
 52.950
 75
 2,228
 -85 -53 -50 -50 -50 -49 -61 1316 1320 1342 1351 1385 1408 1354 1310 92 1.136 152 3,784 102 8,421 5 7,125 5,489 78,286 Feb Mer Mey Jel 53,350 -0.775 54,450 53,200 1,356 5,520 \$3.550 ~0.750 54.500 \$3.500 54.600 ~0.800 55.750 54.400 56.025 ~0.900 56.750 55.850 53.600 ~0.450 54.350 53.600 E COFFEE LCE (5/torme) 2508 278 714 2193 1,856 14,851 2053 1,048 8,827 1980 272 4,002 1925 45 1,582 1905 54 455 5 45 1,582 5 54 455 3,506 30,274 LONDON TRADED OPTIONS Strike price \$ tonse MALUMINIUM (99.7%) UME 114.90 +47.75 117.90 114.90 1,937 1,704 111.95 +49.90 113.40 111.80 9,828 17,388 110,10 +1.85 111.25 110,00 598 109,50 +1.25 110,00 109,00 74 108,75 +1.75 109,50 108,75 18 1800 . COFFEE (ICO) (US cents/pound)

TR SUGAR '11' CSCE (112,000ths; cents/lbs)

85.55 -1.29 87.00 85.30 2,593 3.208 85.30 -1.58 86.70 85.20 6,355 24,500 85.38 -1.42 86.90 85.20 1,027 8.855 85.42 -1.07 88.10 85.40 1,218 6.903 80.25 -0.05 78.85 78.75 23 1,468 77.25 -0.15 77.40 77.05 458 7,843 11.700 85.45

122.55 -1.30 123.85 122.00 449 17.970 125.90 -0.90 125.90 124.80 260 5.845 128.30 -0.70 123.60 127.70 92 1.523 130.50 -0.60 - 706 131.05 -2.15 - 150 623

TORANGE JUICE NYCE (15.000lbs; cents/fbs)

Open interest and Volume data strown for contracts traded on COMEX, NYMEX, CBT. NYCE, CME and CSCE are one day in arreers.

Nov 24 month ago 2175.7 2098.8

Nov 23 month ago year ago 188.40 180.48 177.82

INDICES

T REUTERS (Base: 18/9/31=100)

CRB Futures (Bess: 1967=100) Nov 24 Nov 23 month age 241.31 241.54 E GSCI Spot (Bess: 1970=100)

■ COFFEE LCE 245 213 183 1900 875 900 925 Deb Jan - 5 25 22 10 -353.3 -1.8 255.9 253.4 717 14.730 343.4 -1.5 346.0 343.4 418 5,670 334.7 -1.6 337.0 334.5 409 3,658 305.1 -0.7 307.0 305.0 433 2,972 287.6 +0.3 289.0 297.0 336 1,580 286.5 -0.3 287.7 286.5 238 287 LONDON SPOT MARKETS CRUDE Of FOS (per barrel/Jan) \$17.07-7.08 10.97 +0.11 11.02 10.94 10.882 81,487 10.80 +0.13 18.82 10.78 1,347 21,822 10.29 +0.07 10.33 10.29 787 14,298 10.20 +0.08 10.23 10.19 1,789 17,142 10.06 +0.04 10.10 10.05 450 10.047 8.96 +0.04 10.03 9.98 67 1,148

III OIL PRODUCTS NWEprompt delivery CF (torme) Premium Gasoline Gas Oil Heavy Fuel Oil Naphtha Jat tuel 0171) **966 87**92 Gold (per troy cath) Silver (per troy az) Patinum (per troy az.) Patindium (per troy az.) +0.10 +1.35 \$133.15 125.0c Copper

Lead (US prod.) Tin (Kuala Lumpur) Tin (New York) 41.75c 15.98n 304.5c +0.02 124.57p 119.48p Cattle (live weight)†
Sheep (live weight)† 100.130 +1.00 Lon. day sugar (raw) Lon. day sugar (wte) +12 Barley (Eng. feed) Meize (US No3 Yellow) Wheat (US Dark North) €123.5 C105.5w Unq Rubber (Dec)♥ +0.25 +2.5 429.5m Coconut Oil (Phil)§ Paim Oil (Malay.)§ Copra (Phil)§ \$740.0v Soyabeans (US) Catton Outlook'A' Index

No.8,930 Set by ARMONIE

CROSSWORD

1 in a strong position against leading coach company (2.4.6) 10 Γd lit my fuse with apprehen-

sion (7) 11 Consideration is rejected in this store (7)
12 Part of the Peru rally occurs

in the country (5)

18 It's compelling to analyse crevice, but there's nothing in ft (5) 15 Around noon, in church, a log 16 Communist is wrong to turn back (4)
18 Fight for breath while the

doctor comes round (4)
20 Asks for a lift from the gang?

That could be painful! (10)

22 Raging tiger can be responding to a stimulus (8)

24 To discharge slowly into the river is acceptable, Penny (5)

26 The pirate shows an offensive manner, they say (7)

27 The pirate shows an offensive manner, they say (7)

28 Follow the Northern Line (5) manner, they say (7) 23
27 Tracery found in the French 25
garret (7)
28 Traditional ceremony producing satisfactory fertiliser (4,8)

Solution to Saturday's prize puzzle on Saturday December 9.

JOTTER PAD Talk to Existent for a letter feet 0800 99 77 55

Prices boosted by German rate cut speculation

By Richard Lapper and Antonia Sharpe in London, and Lisa Bransten in New York

International bond markets enjoyed another good day yesterday amid mounting speculation that the Bundesbank will move later this week to cut interest rates.

Fresh German economic data provided further signs that inflationary pressures are easing and the strength of the dollar buoyed European currencies against the D-Mark, providing a fillip for the high yielding markets.

"Germany is providing the window - the dollar is opening the door," said Mr Graham McDevitt, global bond strategist at Banque Parihas

■ News of a larger than expected fall in German import prices gave the market a good start yesterday, and bunds later extended their gains in the wake of unchanged cost of living figures from Bavaria.

corresponding German govern-

ment bond, well above the orig-

inally forecast spread of

around 165 basis points, and

the coupon was 7.25 per cent,

higher than the projected 7 per

Despite Colombia's painstak-

ing efforts to differentiate itself

from other Latin American

692 104% of 7.07 112 is 7.12 69 5.7.24 112 is 7.24 112 is 7.24 115 is 7.24 116 is 7.24 116 is 7.24 116 is 7.22 94 12 is 7.22 94

market up further, with the December 10-year bond contract at Liffe touching a high

of 98.50, before settling at 98.42. Speculation has been getting quite acute for a rate cut on Thursday (at the Bundesbank Council meeting]", said Mr Graham McDevitt of Banque Paribas.

Reporting a big increase in enquiries from investors, Mr McDevitt said: "A lot of people have missed the boat on this rally. They were sitting the year out but now more and more of them are looking to get involved. This rally is going further than people thought," he said.

UK government bonds were helped by Germany and the strength of sterling, but the decisive factor in the gains made were positive expecta-tions about today's budget. Analysts expect the chancellor to deliver a relatively tight fiscal package allowing the government to ease monetary policy, with many expecting a cut in interest rates next month. The December long gilt con-

tinued its strong recent run, closing at 1104, after touching a new contract high of 110%. Short-dated paper also made strong gains, with yields on one-year paper down by 17 basis points and the December short sterling contract up 0.06 to close at 93.54.

GOVERNMENT BONDS

The hig question for the markets is how much good news is discounted in prices. Mr Simon Briscoe, chief UK economist at Nikko Europe, argues that the market still has to come to terms with lower inflationary expectations and with longer term changes in the character of economic policy-making.

"Policy is not dictated by politics in the way it used to be," said Mr Briscoe, arguing that on a "one-month to threemonth horizon the market has further to go".

Elsewhere in Europe, the highlight was another strong performance by the high-yield-ers, with Spanish, Swedish and Italian bonds all making headway on the back of currency

Sweden again performed well, with the 10-year yield spread over German bunds contracting by 7 basis points to 249 points. Spain's 10-year yield spread over Germany narrowed by six basis point to 398, while on the same measure Italy came in by 14 basis points to 523 paints.

The Italian market was also helped by the Treasury's suc-cessful operation to retire L3,000bn of short-dated debt. It said it intended to resume bond buy-back operations "rel-atively soon", following yesterday's well-received debut. The Treasury aims to buy

back bonds below the levels at

Ireland's first securitisation,

which it issued them. It would also concentrate on areas of the yield curve where bonds where bonds where bonds the yield curve where bonds.

When soon to be distorted as were seen to be distorted or misaligned and on issues maturing in the usually heavy

months of January and March. Yesterday the December 10year bond futures contract rose by more than a point - even though the amount of bonds bought back was tiny compared with Italy's L1,900,000bn worth of outstanding govern-

ment bonds. "Although the sums involved are small, the market approves of the government using priva-tisation proceeds to pay off debt liabilities," said Mr Julian Jessop, international economist at HSBC Markets.

■ German rate cut speculation and signs of weakness in the US economy also sent Treasury prices higher in early trading. Near midday, the benchmark 30-year Treasury was up A at 107% to yield 6.229 per cent. At the short end of the

NEW INTERNATIONAL BOND ISSUES

Both anecdotal evidence and new data supported the belief that the US economy was slowing. Press reports indicated

that sales were weak last weekend - traditionally the start of the holiday shopping season in which stores make about 40 per cent of their annual sales. Meanwhile, the National Association of Realtors said existing home sales slipped by 1.9 per cent to 4.1m in October after a series of sharp gains in the summer and early autumn.

Economists had expected home sales to have held steady at about 4.2m. Discussion of German mone-tary policy also boosted the dollar against the D-Mark. In

early trading, the US currency was changing hands at DM1.4370 compared with DM1.4194 late on Friday. The dollar also gained against the yen, rising to Y101.75 from Y101.52.

Terms emerge for Granada facility

By Conner Middelmann

Details of Granada's £2.5bn three-year revolving credit facility to finance part of its £3.28bn hostile bid for hotel group Forte have emerged. Although the arranging banks – ABN Amro Bank, Bar-

SYNDICATED LOANS

clays Bank and Chemical Bank declined to comment on the terms, other bankers said the UK television and leisure group would be paying an interest margin of 37.5 basis points over the London inter-bank offered rate (Libor).

The commitment fee will be 15 basis points before the bid is declared unconditional; after that, it would rise to 20 basis points, dealers said.

The interest margin is significantly above the 18.75 basis point spread Granada is paying on a £630m facility it arranged earlier this year.

Acquisition-related financings tend to command higher interest rates than plain-vanilla corporate credit facilities. especially when they back a hostile bid.

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MARKETS REPOI

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EXCHANGE CROSS R

BASE

Meanwhile, the UK government's decision last week to refer agreed takeover bids for two regional electricity companies to the Monopolies and Mergers Commission has led National Power and PowerGen to rethink the jumbo loans they had arranged to help finance the deals. An MMC decision is not expected before

next March. National Power's £2.5bn credit lapsed as a result of the referral: it had been launched into general syndication last Wednesday. The loan, priced at 12.5 basis points over Libor, had been arranged by NatWest Markets and Chemical Bank PowerGen is still debating what to do with its £2.55bn facility, which consists of a £800m tranche to cover working capital needs and a £1.75bn tranche to finance the acquisition of Midland Electricity. The loan has been fully syndicated.

so if PowerGen pulled it, the

company would lose a portion

of the fees it has already paid

UBS seen as front-runner for Irish Treasury role

-- Low coupon yield -- - Medium coupon yield -- - High coupon yield -- Nov 27 Nov 24 Yr. ago Nov 27 Nov 24 Yr. ago Nov 27 Nov 24 Yr. ago

7,81

8.41

to banks.

By Antonia Sharpe

The Irish National Treasury Management Agency is to appoint a new liability management adviser for its 1£30bn of debt. J.P. Morgan has held the position since the agency was set up five years ago. Mr Paul Sullivan, a director of the NTMA, said it had decided to re-submit the contract for tender in view of the considerable advancement in banks' debt-liability-skills in

About eight banks, including J.P. Morgan, HSBC, Lehman Brothers, Merrill Lynch and

8.30

2.79 3.54

believed that UBS is the favourite to be awarded the contract. A decision is likely tobe announced by mid-December and the contract will start at the beginning of next year.

Mr Sullivan said the winner would be required to advise the NTMA on the appropriate mix of currencies, the maturity structure and the interest duration of its debt portfolio. as well as market risk. It would create a henchmark

for Ireland's domestic and foreign debt liabilities and prosoftware to show where the NTMA stood against it.

7.82 7.85

Nov 27 Nov 24 Yr. ago

1.61 3.34

Colombia D-Mark deal smaller and more generous than forecast By Conner Middelmann and Antonia Sharpe credits, dealers said that inves-tors demanded higher rewards for buying the republic's The Republic of Colombia's bonds. The deal was not helped by long-awaited D-Mark debut the emergence of three Latin materialised yesterday, but it was smaller and more gener-American issues in the D-Mark ously priced than expected. sector last week, all paying Instead of the planned DM200m offering. Colombia

INTERNATIONAL issued only DM150m of five-**BONDS** The paper was priced to yield 200 basis points over the

coupons of 10 per cent or more and with yield spreads of between 465 and 565 basis points over German government bonds.

Nevertheless, joint leads Deutsche Morgan Grenfell and SBC Warburg reported solid demand from institutional investors and also some retail

The D-Mark sector also saw two floating-rate issues: DM300m of seven-year paper for SGZ-Bank via Merrill Lynch and Trinkaus & Burk-hardt, and DM300m of notes for Grundkreditbank through DG

WestLB tapped the budding South African rand market again, with a R250m issue of five-year bonds which saw strong interest from German and Benelux retail investors according to lead manager West Merchant Bank. Fujitsu, the Japanese elec-

since 1993: \$600m of five-year "The market for equity-warrant issues is smaller than it was a few years ago, but inves-

tronics manufacturer, issued

the largest cum-warrant bond

| Borrower | | % | PIROS | | * | bp be | DOOK INTRIPE |
|--|--|---------------------------------------|--|---|---------------------------------------|--|---|
| US DOLLARS Fu[tsule) Banco ABN Amro | 800 95 | 3.125 8.75¢ | 100.00 99.874R | Dec.2000 Dec.1997 | 2.25 1.009 | | Nildro Burope ABN Arro Hoars Govett |
| ING Benk, Sao Paolo Branch(b) | 50 | (b)1)8 | 99.802R | Dec.2008 | 1.00R | +840(WI 2yr) | ING Barings |
| D-MARICS DePla Bank(c.e) SGZ-Bank Instanct; Grundknadtbank | 1km 300 300 | 5.25 (d) (a) | 101.56 99.20 100.03 | Dec.2000 Dec.2002 Dec.2000 | 2.00 0.20 0.10 | 3 | Byrl-lypo/ByrLB/Crorz/DG Bik Merrill/Trinkaus & Burkhardt DG Benk |
| Republic of Colombia(I) | 150 | 7.25 | 100.00R | Dec.2000 | 0.75R | +200(9%-00) | |
| GUILDERS Nederlandse Waterschapsbank | 250 | 6.00 | 99.61R | Jen.2000 | 0.225R | +10(5) | ABN Armo Houre Govett |
| TALIAN LIRE Telecom-Argentina(f) | 100bn | 14.00 | 99.77R | Dec.1997 | 0.625R | | BCV JP Morgan Securities |
| SOUTH AFRICAN RAND WestLB Finance Cureção | 250 | 14.00 | 100.00R | Dec.2000 | 0.1257 | | West Merchant Bank |
| RUSH POUNDS European Investment Bank | 45 | 7.00 | 101,711 | Dec.2000 | 1.875 | ; : | Kredietbank |
| Final terms, non-callable unless equity warrants. ‡ Floating-rate n Callable & puttable on 5/12/97 & c) Oeffentische plandbriel. DM1tr launched 16/11/95 was incressed | ote. #Semi- 99 at 100.0 7 launched | ennual cou 6% and pa 17/11/95 v | ipon. R: fix ir respective ras increas | ed re-offer p sty. b1) 814% ed to DM2br | rice; fees to 5/12/9 n. d) 9-mi | shown at re-of 17, then 9%% to it Libor flat. e) | ffer level. a) Fixing: 4/12/95. b) o 5/12/99 and 9%% thereafter. 3-mth Libor +15bp. fj LS00bn |

tors are ready to take up good due to be launched next week. quality names," said a syndicate manager at lead manager Nikko Europe.

Price Indices UK Glits

Up to 5 years (22)

5-15 years (22) Over 15 years (8) Irredeemables (6)

6 Up to 5 years (1)

UBS has arranged the I£140m 10-year offering which is likely to be priced to yield about 20 to 25 basis points over hish gov-

FT-ACTUARIES FIXED INTEREST INDICES

123.15 149.09 167.45 190.42 144.52

189.02

Man Day's Fri Nov 27 change % Nov 24

148,38

194.62 188.49 188.49

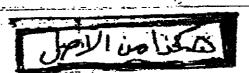
The proceeds of the deal called Ulysses, will meet a compensation order made by the European Court to supple ment social security payments dating back to the 1970s.

· 9.72 5 yrs 11.73 15 yrs

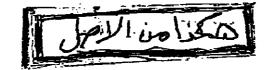
| WORLD B | OND | PRIC | CES | | | | | | | | | | | | | |
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| | _ | | Red | N | Day's | | Week | | Strike | | | ALLS | | | PUTS - | |
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MARKETS REPORT

Dollar rallies on talk of fall in German rates

The dollar yesterday rallied sharply on intensified speculation of a cut in German interest rates when the Bundesbank council meets on Thursday.

Equity, bond and currency markets were all buoyed by these rumours, which helped the dollar rise two prennigs on the day to a seven week high of DM1.4375. It later closed in London at DM1.4358, from DM1.4165 on Friday. Against the yen it closed at Y101.91, from Y101.845.

The main loser was the D-Mark, which lost ground across the board. The most significant beneficiary was the Swedish krona, which contin-ued the rally that has seen it rise by around 16 per cent on a trade weighted basis since hitting a low in April this year. Apart from generalised D-Mark weakness, the krona benefited yesterday from a Swedish newspaper report which suggested that the

EXCHANGE CROSS RATES

59.92 20.58 47.30 1.849 18.35 46.67 19.72 24.16 45.18 25.52

Lotest

AIR INTEREST RATES

Corts of Tox dep. (£100,000)

LONDON MONEY RATES

7¹8 - 3

93.54 93.77 93.83 93.76 93.62

finance ministry was pursuing a secret target of SKr4.30 against the D-Mark as a central parity for re-entry into the European exchange rate mech-

The krona closed in London at SKr4.553, from SKr4.595. Sterling had a steady day in the run-up to the budget today, with losses against the dollar more than offset by gains against the D-Mark Against the dollar it finished at \$1.5517. from \$1.5608, while against the D-Mark it closed at DM2.2279 from DM2.2108.

that the dollar was driven higher by heightened expectations of a cut in German interest rates, though less agree-ment as to why the foreign

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exchanges had taken so long to cotton on to what bond markets had known for some time. "In a market where volumes

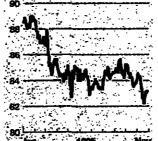
remain thin, interest rate hopes have been sufficient to push the dollar higher," said Mr Neil MacKinnon, chief economist at Citibank in Lon-He said German fundamen-

tals, in the form of M3 money supply growth, low inflation and signs of faltering growth, favoured a rate cut, but cautioned that "the Bundesbank has a good track record on wrong-footing the market." There was scepticism among market professionals as to how much attention should be paid to a dollar rally that had taken place on low volumes amid thin trading conditions. Many observers believe no durable rally is possible until a budget

deal in the US is agreed. The technical picture, how-ever, holds out some hope. Mr Brian Marber, an independent analyst based in London, reck-

Sterling Trade-weighted index, 1990=100

CURRENCIES AND MONEY



ons that "the impasse is about to end." He said that a close in London above DM1.4282, the case yesterday, would confirm the "head and shoulders" pattern, which is a classic reversal

Mr Marber believes the dollar made a major low in early March, "and will eventually reach DM1.70 or higher." He said the current chart forma-

DOLLAR SPOT

tion "is a bottom for the dollar,

not a rally gone wrong."

A corollary of this judgment is that the dollar is also on the point of commencing a strong rally against sterling. This, said Mr Marber, could be inferred from the recent breakdown in the relationship between D-Mark/£ and D-Mark/

■ Market reaction to the Swed-

ish story was that while SKr4.30 against the D-Mark might be achievable in the short term, it was unlikely to be prove sustainable. Mr James McKay, international economist at PaineWebber in London, said his analysis of the competitive position of Swedish industry indicated that SKr4.50 was a more appropriate level, especially consider ing the pressure Europe's "high-yielding" currencies were likely to experience once German interest rates started

to rise again, probably in 1997. Mr McKay said the krona's

rally, especially since September, had been fuelled by a "fundamental reappraisal of the policy credibility of the central bank and government. Fiscal policy, for example, has tightened by eight per cent of GDP over the past three years, while real short term interest rates are well above those in other high-yielding countries. like Spain and Italy.

MONEY RATES

Over reight

■ The Bank of England provided £635m assistance towards clearing a £650m market shortage. Three month LIBOR eased further to 678 per cent, while futures prices rose across the board. The June 1996short sterling contract is discounting an interest rate of

| | R CURRENCE | <u> </u> |
|---|---|---|
| Nov 27 | 2 | \$ |
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from F 1-3 month

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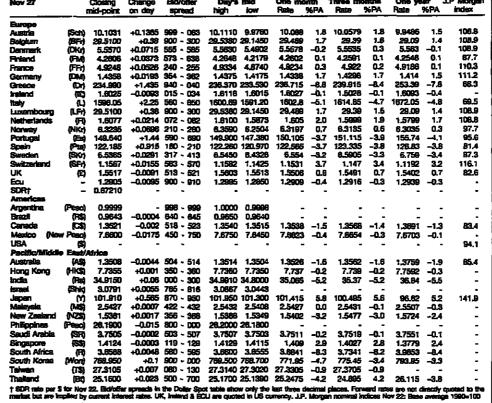
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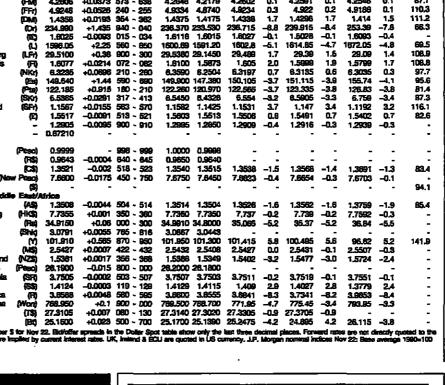
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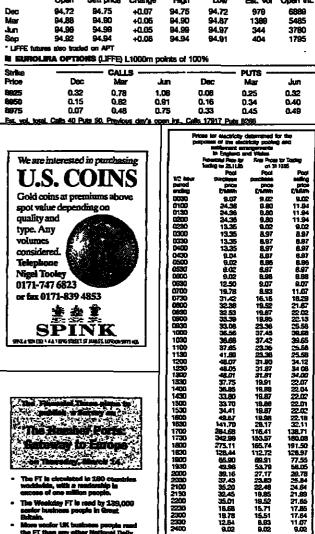
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Open

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Open

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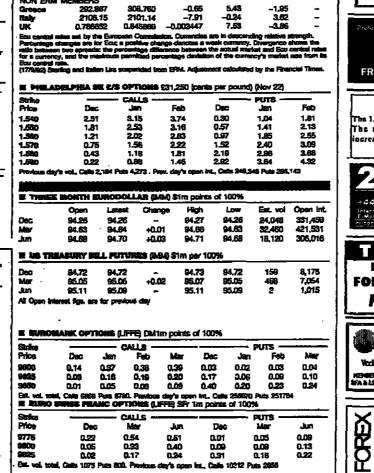
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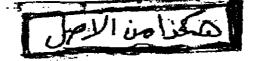
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LONDON STOCK EXCHANGE

FT-SE 100 hits all-time high ahead of Budget

By Steve Thomps **UK Stock Market Editor**

The UK stock market brimmed with confidence after another scintillating performance fuelled by hopes of a market-friendly Budget today.

Dealers said share prices had raced ahead just before the close of trading as marketmakers, thought to have been running small short trading books ahead of the Budget, decided to close their positions.

They were influenced not only by the prospect of a "good" Budget, but also by another burst of strength on Wall Street, where the Dow Jones Industrial Average was making rapid progress. And there was the ment by renewed takeover speculation across the various sectors.

in the background, there was strong support for equities from international bonds. The prospect of a series of international interest rate cuts was said to have driven bond markets higher.

Gilts closed almost a point ahead, with some traders taking the view that the Budget could well be followed by a rate cut in the UK. German bunds were similarly higher, lifted by increasing hopes that Thursday's Bundesbank Council meeting could see a reduction in German rates, a move that would be followed by a cut in French

additional boost to market senti- interest rates. It was significant, marketmakers said, that German equities surged yesterday.

At the end of the trading session the FT-SE 100 index was exactly 25 points higher at 3,649.0. The performance of the market's second line stocks, measured by the PT-SE Mid 250 index, was much less impres-

The Mid 250 index finished a mere 1.5 firmer at 3,944.3, burdened by underperformance from a number of utilities stocks - which were unsettled by lingering fears of potential windfall tax impositions in the Budget - plus a steep fall in Allied Colloids and a downgrade in Associated British Ports.

prominently in the two main market indices, were under pressure. with dealers expecting the chancellor of the exchequer to increase the tax on insurance premiums.

The FT-SE 100 began the session around 5 points ahead and drifted back during early trading before embarking on a strong upsurge over hinchtime.

With Wall Street coming in broadly higher, and moving up to record levels, London's momentum gathered pace, eventually driving the Footsie to a new intra-day peak of 3.649.0.

The latest takeover news, which saw Kvaerner, the Norwegian ship-

sure amid fears that the bid

may turn out to be a

protracted battle. Sentiment

was further damaged by

reports that Granada will be

among the hardest hit by com-

petition from the new Channel

5 television station. The shares

surrendered 12 to 639p in turn-

AB Ports came off sharply

following a sell note from UBS

which takes the docks leader

to task on accounting grounds.

The broker argues that AB

Ports' accounting techniques

have inflated profits over the

past five months. It suggests that on a more prudent basis

the company barely broke even

over the period.

The stock fell 10 to 272p in

2.6m traded, the heaviest vol-

ume in the shares since May.

Amec, the construction

group at the centre of a tan-

gled takeover triangle, closed 2

This is 2p short of the value

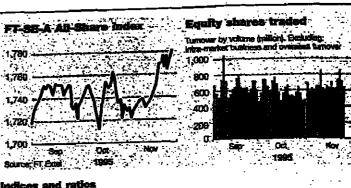
nigher at 98p in 12m traded.

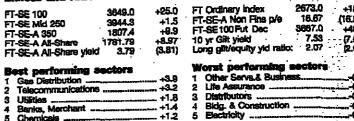
over of 2m.

insurers, which also figured building and engineering group, bid for Amec, the construction and engineering company, added spice to the day's events. There were a number of takeover rumours circulating in the market towards the close, adding to the general mood of

> South Wales Electricity was another hig winner, on hopes that the long-awaited offer from Welsh Water will materialise this week.

Turnover at 6pm was 746.3m shares, with non-Footsie stocks accounting for 53 per cent of the total. A sudden burst of activity lifted turnover in British Gas to 85m shares, or 11 per cent of the overall market total.





+40.0 +39.5 +37.0

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HE BURO STYLE FT-SE 100 MIDEX OPTION (LIFTE) \$10 per full index point

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FUTURES AND OPTIONS

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IN FT-SE 100 INDEX FUTURES (LIFFE) \$25 per full Index point

IN FT-SE MED 250 INDEX FUTURES (LIFFE) £10 per full index point

Open Sett price Change

3667.0

3691.0 3694.0

3950.0

Pearson rises on sale talk

Media conglomerate Pearson shot forward in afternoon trading as a return of disposal and takeover speculation exacerbated an already tight market in the stock. The shares rose 24 to 667p, an 18-month high.

The stock was helped in early trade by relief that the ists, the Hollywood studio.

from Goldman Sachs, which

couple of buyers started to

day of a potential asset disposal. However, the alleged BSkyB comments might have been mischievous. One senior analyst said: "We had a visit to BSkyB on Friday and the executive they are talking about was not even there."

ous gas purchase contracts helped the shares, which have been trading around their three-year low, to bounce 91/2 to 246 2p. Also Ms Clare Spottiswoode, the industry regulator, was said to be having talks at one UK investment bank.

However, some dealers and analysts were bemused by the late leap in trading volume. Blocks of 9m shares were shown on the electronic quotation system, priced at 2541-p, some 8p above the prevailing mid price. The trades appeared to represent little more than technical dealing but they boosted overall recorded volume in the stock to 85m shares, the highest since the company was privatised by the

government at the end of 1986. Sentiment at telecoms giant BT, which has been in the doldrums for almost two years, continued to recover yesterday following a buy note from at least one top broker.

Last week's appointment of a new chief executive has cheered the market at a time when some brokers, taking the view that the shares are attractive on technical grounds, were in the throes of improving their stance.

Robert Fleming, which moved from sell to hold on Friday, has now decided to turn full circle with an outright buy recommendation. The shares, which have trailed the market as a whole by 20 per cent over the past 10 months, surged to the top of the Footsie performance charts with a rise of 16 to 3761/2p in 12m traded.

Talk of strengthened management at BT, versus a power vacuum at Cable and Wireless after last week's boardroom departures, led to speculation Nov. 27 Tasta based on Equity shares listed on the London Share Service

linking the two groups. Most leading City telecoms teams felt that persistent rumours of deals between BT and C&W's Hongkong Telecom offshoot had little basis in fact. C&W

added 10 at 462p.

Another significant two-way pull propelled turnover in Vodafone up to 21m as the mobile phones group prepared to take analysts on a globetrotting 12-day tour of its international operations. The

shares firmed 5 to 2221/2p. Hotels group Forte was in the spotlight again as it pub-lished its initial response to Granada's hostile bid. There was talk that Forte may soon announce the disposal of one of its "trophy" assets as part of its defence. Turnover in the bid target reached 9.9m by the close, as the shares hardened ½ to 346½p. The stock was also the most heavily dealt in the

traded options sector.

| _ | Nov 27 | Nov 24 | Nov 23 | Nov 22 | Nov 21 | Yr ago | "High | 1.ow |
|--|------------------------|---------------------------|-------------------|-----------|-------------|-------------|---------|--------|
| Ordinary Share | 2673.0 | 2654.B | 2639.2 | 2656.8 | 2615.9 | 2335.1 | 2673.0 | 2238.3 |
| Ord. div. yield | 4.03 | 4,06 | 4.08 | 4.05 | 4.10 | 4.48 | 4.73 | 4,02 |
| P/E ratio net | 15.85 | 15,73 | 15.65 | 15.71 | 15.65 | 17.62 | 21.33 | 15.35 |
| P/E ratio nil | 15.75 | 15,63 | 15.56 | 15.61 | 15.49 | 17.20 | 22.21 | 15.17 |
| "For 1995, Ordinary FT Ordinary Share I | Share Ind ndex bese | ex since or deta 1/7/3 | empitation 15. | high 271; | 3.6 2/02/84 | i; low 49.4 | 25/5/40 | |

| Open | 9.00 | - | - | | 13.00 | 14,00 | 15.00 | 16.00 | High | Low |
|-----------|----------|-------------|----------|-----------------|-----------|------------|--------|--------|--------|--------|
| 2660.8 | 2656.8 | 2660.6 | 2666.5 | 2664.7 | 2666.2 | 2665.4 | 2665.3 | 2671.8 | 2673.5 | 2655.5 |
| | | | Nov 27 | 7 No | 24 | Nov 23 | Nov 2 | 22 No | ov 21 | Yr ago |
| SEAO ba | ingerias | | 32,58 | 8 33 | ,254 | 29,993 | 32,0 | 92 3 | 0,687 | 22,612 |
| Equity tu | mover i | (Em)† | | - 17 | 85.9 | 1895.8 | 227 | 7.3 2 | 190.0 | 1115.6 |
| Equity be | amainst | • | | - 39 | ,307 | 35,475 | 36,0 | 70 9 | 7,524 | 26,049 |
| Shares to | | | | - 6 | 36.5 | 694.3 | 88 | 5.2 | 760.3 | 541.7 |
| Excluding | inte-nu | ariest busi | ness and | CHEMICAL STREET | a turnove | y . | | | | |

| ■ London ma | rket da | ta. | | |
|--|---------------------|---|--|----------------------------|
| Rises and falls* Total Rises Total Falls Same | 757 462 1,654 | 1995 Highs and loves Total Highs Total Lows | LIFFE Equity option Total contracts Cafe Puts | 29,753 12,468 17,285 |

put on the shares by the cash offer from Norwegian shipbuilding and energy group Kvaerner which owns 14 per cent of Amec and which made an outright offer at the open-

ing bell yesterday. The Kvaerner deal is contingent on the failure of Amec's offer for rival UK construction group Alfred McAlpine. The latter, which yesterday declared itself opposed to the bid from Amec, fall 19 to 140p. Kitchen and bathroom fit-

tings specialist Spring Ram tumbled 7 to a 1995 low of 17p after a profits warning. Hanson, the internationally traded conglomerate, continned its steady decline as con-

cerns grew ahead of the fullyear figures on Thursday. The group's shares were already down by more than 20 per cent over the past six months in comparison with sharply higher UK and US

markets. Yesterday, they lost 3 at 1871/ap as the Footsie reached a new all-time high. Worries about profits from Hanson's Quantum chemicals subsidiary led investors to believe that there is no prospect of a raised dividend. Also, UBS, one of the market's leading bears on the stock is believed to be preparing a neg-

ative report. Prudential, the leading life assurer, was up 10p early in the day following a Sunday newspaper story suggesting it was poised to change its articles of association and release funds from its "orphan estate". The stories are not easily dismissed and there was additional support from ABN Amro Hoare Govett. But after a 50 per cent rise in the share price since January, there was en to be ample scope for profit-taking. Pru closed margin-

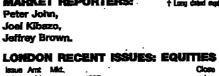
ally easier at 438½p. Legal & General also succumbed to some pre-Budget profit-taking and fell 16 to 702p as the market got wind of one marketmaker trying to offload

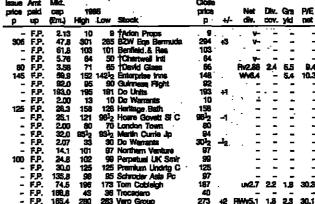
at least a million shares. In the composite sector, concerns that the chancellor will today double insurance premium tax in the Budget was swept aside by hopes of a merger within the sector. Guardian Royal Exchange was seen as a possible candidate

and the shares rose 51/4 to 264p. Profit-taking following Priday's bld talk in Asda Group left the group's shares trailing 2 to 101½p after trade of 8.2m.

The sector has underperformed the market over the last few months on worries about the effects of the price war among leading food retailers. However, Friday's bid talk in Asda brought a spate of buying to leading stocks in the sector which continued yesterday.

MARKET REPORTERS: Peter John,





| FT GOLD MINES INDEX | | | | | | | | | |
|-----------------------|-----------|-----------------|-----------|-------------|-----------------------|-------------|--------------|------------|--|
| | Nov 24 | % obg on day | Nev 23 | Year age | Strone div yield % | 9/E 1950 | 62 y High | jow Low | |
| Gold Miles Indux (34) | 1836.83 | +0.3 | 1832.04 | 1915.97 | 1.53 | - | 2083.68 | 1037.5 | |
| nt Regional Indices | | | | | | | | | |
| Africa (18) | 2372.A1 | +0.1 | 2370.58 | 3167.92 | 421 | 20.63 | 3191.21 | 2272.74 | |
| Acestralizada (6) · | 2275.37 | -0.5 | 2286.56 | 2429,91 | 216 | 25.79 | 2807.57 | 1788.20 | |
| North America (12) | 1625.97 | +0.5 | 1617.77 | 1467.41 | 0.83 | 46.69 | 1831.00 | 1348.18 | |

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group, which owns the Financial Times, was said to have rejected an offer to form a consortium to buy control of Metro-Goldwyn-Mayer/United Art-There was further support

was suggesting that Channel 5 would produce almost £100m of revenue in its first year. Pearson is one of the partners in the channel However, the shares did not begin to move strongly until a

hunt around for stock. This was combined with a rumour that one senior BSkyB executive had been saying Pearson was cheap and biddable. Pearson has been seen as a possible takeover candidate for the past few months. There were also suggestions yester-

Hopes that British Gas will be able to renegotiate its oner-

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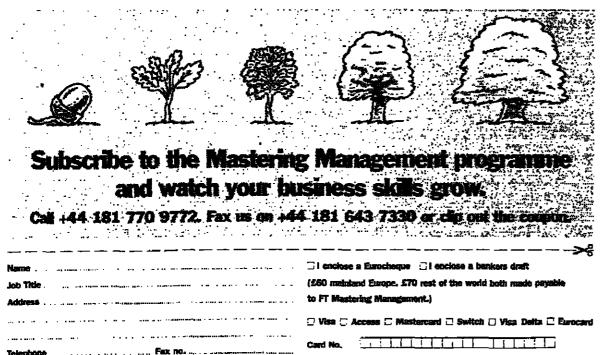
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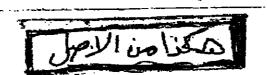
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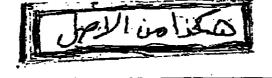
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BEET - 马克拉丁文章

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For information, please call us on: +49-89-1254-4497

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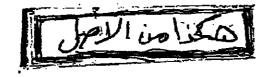
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| FINANCIAL TIMES TUESDAY, NOVEMBER 28 1995 * | |
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| | NASDAQ NATIONAL MARKET 4 pm chose November 27 |
| Continued from proteins page. **Continued from proteins page. ** | March 18 18 18 18 18 18 18 1 |
| AMEX COMPOSITE PRICES | |

Bond market gains push Dow higher

Wali Street

US shares continued last week's rally in early trading yesterday as weak economic news lifted the bond market, writes Lisa Bransten in New

At 1 pm, the Dow Jones industrial average was 40.10 stronger at 5,088.94. The more broadly based Standard & Poor's 500 was 3.17 higher at 603.14, but the American Stock Exchange composite slipped 0.82 to 530.45. Volume on the New York SE came to 200m

As was the case for much of last week, the Dow outperformed the broader markets, rising 0.8 per cent compared with a 0.5 per cent increase in the S&P 500.

The technology-laden Nas-daq composite added 3.04 at 1,033.21 as it continued to make up some of the ground lost last

The bond market was led higher by speculation that the German Bundesbank might lower interest rates on Thursday, and by weaker than expected figures on new home sales in the US.

Also helping bonds was anecdotal evidence of weak retail sales over the holiday week-

The three days after Thanks-giving are considered the start of the holiday shopping season in which stores often make as much as 40 per cent of their annual sales.

Shares in retailers were mixed. Dayton Hudson lost \$% at \$72% and The Limited slipped S% to \$17%, while the

Automotive stocks star in Frankfurt 1.7% rally

A seven-week high for the dollar against the D-Mark lifted FRANKFURT, which added lower CPI indications for November, a surge in bunds, and interest rate hopes ahead of Thursday's Bundesbank meeting, as the Dax index rose 37.05 or 1.7 per cent to an Ibisindicated 2,247.97.

Turnover was DM7.7bn. Lufthansa, which might like a weak D-Mark more than a strong dollar, rose DM4.60 to DM194.60 after flat nine-month profits of DM506m, which matched expectations and which were struck after DM440m of exchange rate losses. Analysis hoped things would be better in 1996.

Automotive stocks took three places in the Ibis top 10, with Continental, the tyremaker, up 65 pfgs at DM21.10, MAN, the truckmaker and engineer, DM10.50 better at DM415 and BMW DM17.80 Mr Christopher Will at Leh-man Brothers said that Conti, not obviously a dollar stock,

had underperformed Pirelli, in Italy, and Michelin, in France.

all year. BMW, clearly a dollar

stock, was weakened recently

steecht Edel

by talk of Rover doing badly in the UK, but it had good German car sales figures on its

ZURICH started to worry as the dollar took it to a fourth consecutive all-time high, the SMI index rising 30.9 to 3,251.0. Zurich Insurance registered put on SFr12 at SFr358 after UBS issued 5m call warrants on the shares. Dealers said a heavy number of call warrants had been issued on Swiss stocks in recent weeks, and

recent bull run might have been driven by these warrants. Meanwhile, CS Research changed its recommendation on Adia "underweight" to "neutral" and the shares rose SFr5 to SFr199. AMSTERDAM saw cyclicals

index to a new closing high, up 8.25 or 1.8 per cent at 475.62. Fokker cartificates featured among the session's best performers, up 60 cents or 7.2 per cent at F18.90, beiped by an announcement that it had secured new orders worth an estimated \$570m at the Paris air show and ahead of tomorrow's emergency meeting with

Hoogovens rose by F1280 or 5.3 per cent to Fl 55.90, while Philips put on Fl 2.30 or 3.9 per cent at Fi 61.00. Nedlloyd rose 40 cents to F136.20 ahead of today's third-quarter figures. Analysts expected results in the range of Fl 17m to Fl 25m,

against Fl 43m in 1994.
PARIS remained worried about the effect industrial action by unions would have on confidence. The CAC-40 index dipped 0.99 to 1,889.76.

FT-SE Actuaries Share Indices THE EUROPEAN SERIES Open 10.30 11.00 12.00 13.00 14.00 15.00 Closs FT-SE Burotrack 100 1459.84 1461.51 1481.80 1460.68 1462.19 1465.40 1466.34 1462.30 FT-SE Burotrack 200 1562.35 1563.07 1863.33 1562.12 1563.50 1565.19 1563.26 1560.61 Nov 29 Nov 22 Nov 21 Nov 20 Nov 24 and financials lift the AEX 1441.45 1552.90 1444.17

der: 100 - 1488.85; 200 - 1988.89 La Alain Juppé, the prime minister, that hypermarkets and large stores would need authorisation to expand or create floor space beyond 300 square metres in an effort to

received. Carrefour, a major retailer, made FFr53 to FF12,776 as analysts said that there had been worries that the government might impose a freeze on the construction of new hypermarkets.

Total dipped FFt3.50 to

FFr309 as the oil group said that it had seen a fall in ninemonth sales. MILAN remained in a hold-

ing pattern, the additional con-straint being today's start of trading in Eni, the energy and

106 - 1459.84 200 - 1500.06 † Pariti index moved forward 52 to 9,070 and the Comit was ahead

Significant active stocks included Fiat, down L13 at 14.885, and Ferfin, off L18 to L1 107, while in the opposite encourage the development of direction, Generali rose L\$35 to small businesses was well L37,100, Mediobanca L203 to L10,350 and Credito Italiano L14 to L1,725.

0.10 at 565.64.

HELSINKI had an FM7 advance to FM228 in Nokia A to balance a drop of FM60 or 16 er cent to FM320 at Kone, the per cent to FM320 at Kone, the lift manufacturer, after a profits warning. The Hex index rose 17.86 to 1,866.50.

Outokumpu put on a further FM1.50 to FM69.50 following its part in the recent West Austra-lian nickel find. Neste, the state energy group, made a good debut, closing officially at

FMS3, against an offer price of FM78, although it slipped to FM80 after hours. OSLO fielded Kvaerner's hostile hid for Amec of the UK with Kvaerner B down NKr3 at NK:200, and the total index up

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Islamic banks and

1.01 at 718.99. ATHENS was relieved by improved hospital reports about Mr Andress Papandreon the premier, and absorbed by press stories that the new Athens casino project was finally on the launching nad The general index rose 10.95 to

VIENNA rose on the dollar, and hoped for a cut in both German and Austrian Interest rates on Thursday; the ATX index added 13.12 at 937.17, with Wienerberger, the building materials group, up Sch70 at Sch2,045 after higher than expected nine-month earnings

earlier this month. ISTANBUL dived 5.4 per cent as further uncertainty ahead of the country's general election later next mouth caused a bout of selling. The composite index fell 2,262.98 to 39,896.48.

Written and edited by William

Nikkei rises 1.8% as Karachi slides to 25-month low

in the mining area, where the metals and minerals index was off 49.47 at 5,192.13 at noon but where golds and precious metals, a little later in midsession, were running 148.94 or 1.5 per cent ahead at 10.360.10.

Mart firmed \$% to \$24%.

Gaining shares in the Dow

included Caterpillar, up \$1% at

\$61%, AT&T, which rose \$1% to

\$66%, and Procter & Gamble,

which was \$1% higher at \$88%.

Walt Disney, another compo-

nent of the Dow, was \$% stron-

ger at \$63%. The company's

new movie "Toy Story" posted record ticket sales over the

Elsewhere, Home Shopping

Network added \$% or 4 per

cent at 29% after announcing

that Mr Barry Diller, the media

executive who helped to build

the Fox Network, would

First Alert, which makes

smoke detectors and other

home safety products, fell \$4%

or 34 per cent to \$9 after the

in fourth-quarter sales would

lead to flat overall revenues for

this year, and that it would take a charge of 8 cents a share in the fourth quarter.

Toronto was mixed, especially

ompany said that a slowdown

become its chairman.

long weekend.

Canada

The noon TSE 300 Composite index was off 3.74 at 4,668.30 with volume, by then, up from 28.6m to 37.8m shares.

Most active stocks were led by iSTAR Internet, the Internet access provider, which made its market debut at C\$22 against an IPO price of C\$12, easing to C\$18 by 1 pm.

São Paulo loses 2%

São Paulo was off 2 per cent by early afternoon as the government appeared to be coming under scrutiny over the award of a \$1.4bn radar contract. The Bovespa index retreated 870.84

to 39,946. Over the weekend, allegations were made concerning irregularities in connection with the award of the contract to a US company. A senate committee has been set up to investigate how the contract

MEXICO CITY was weaker in early trading in the absence of fresh leads. By midsession the IPC index had shed 19.59 to 2.556.40. Brokers said many investors were now taking profits following the market's rise of 15 per cent since the

middle of the month. Early risers included Tolmex, the cement maker, 4 per cent stronger, and San Luis, the miner, with a rise of 4 per cent. Among the fallers, Televisa was off 1.3 per cent.

| | * | shange in loc | aporgad 1. | % efempe in US \$ † | | |
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| | 1 Week | 4 Weeks | 1 Year | Start of 1995 | Start of 1995 | Start of 1985 |
| Austria | +2.26 | +2,65 | -12.05 | -14.23 | -5.91 | -6.13 |
| Belgium | +0.18 | +3.75 | +8.33 | +8.08 | +18.37 | +18.10 |
| Denmark | +0.02 | +0.19 | +2.03 | +0.23 | +11.45 | +11.19 |
| Finland | +1.53 | -4.32 | +3,49 | +2.78 | +15.62 | +15.35 |
| France | +0.11 | +7.32 | -0.70 | +1.78 | +11,75 | +11.48 |
| Септапу | -0.02 | +3,72 | +4.12 | +1.81 | +11.66 | +11.40 |
| Ireland | -0.85 | +6,64 | +23.08 | +19.15 | +24.65 | +24.36 |
| tały | -1.60 | -2,04 | -7.99 | -9.70 | -7,86 | -8.09 |
| Netherlands | +1.83 | +5.43 | +13.72 | +10.69 | +21.37 | +21.09 |
| Norway | +2.57 | +2.17 | +7.77 | -0.63 | +7.73 | +7.48 |
| Spain | +5.13 | +9.90 | +6.05 | +11.76 | +21.59 | +21.31 |
| Sweden | +2.40 | +3.64 | +19.13 | +21.95 | +39.65 | +39.32 |
| Switzerland | +1.97 | +5.95 | +24.28 | +21.59 | +39.75 | +39.42 |
| UK | +0.29 | +3.40 | +18.14 | +17.19 | +17,19 | +16.91 |
| EUROPE | +0.73 | +4.22 | +11.09 | +10.44 | +17.49 | +17.21 |
| Australia | +1.27 | +4.10 | +14.53 | +12.57 | +7.33 | +7.08 |
| Hong Keng | +2.30 | -2.57 | +5.07 | +11.20 | +11.50 | +11.23 |
| Japan | +0.25 | +4.17 | -2.11 | -6.81 | -8.04 | -8.26 |
| Malaysia | +4.59 | -5.30 | -11.09 | -7.59 | -6.95 | -7.17 |
| New Zealand | +0.05 | -1.95 | +4.53 | +10.13 | +12.30 | +12.14 |
| Singapore | +1.66 | +0.31 | -3.36 | -3.53 | -0.20 | -0.43 |
| Canada | +2.28 | +7,99 | +14.77 | +10.74 | +14.99 | +14.72 |
| USA | -0.03 | +3.54 | +33,55 | +30.97 | +31.28 | +30.97 |
| Mexico | +9.34 | +12.99 | +7.18 | +5.34 | -32,27 | -32.42 |
| South Africa | -0.74 | +4.04 | +15.64 | -1.13 | +10.52 | +10.26 |
| WORLD INDEX | +0.42 | +3.69 | +13.77 | +11,35 | +13.24 | +12.97 |

MARKETS IN PERSPECTIVE

Tokyo Wall Street's third consecutive record high on Friday prompted technical buying which contributed to a 1.8 per cent rise in the Nikkei average, writes Emiko Terazono in

The 225 index gained 327.91 at 18,543.14, having moved between 18,230.91 and 18,689.52. The index remained above the 18,500 level in spite of profittaking by institutions.
Volume was 380m shares,

against 277m. Many investors were absent on the last trading day for the November account. The Topix index of all first section stocks advanced 21.58 to 1.463.66 and the Nikkei 300 put on 4.43 at 275.03. Rises led declines by 894 to 207, with 99

In London the ISE/Nikkei 50 index was 2.72 up at 1,252.17. Banks were higher on Friday's earnings announcements, when many of the leading banks revealed details of their bad debts. Traders said some investors saw the announcements as a step towards full disclosure of their problems.

Y2,070 following its announcement that it would post losses for the current year so as to write off losses stemming from had loans, Dai-Ichi Kangyo rose Y80 to Y1,890 and Mitsubishi Bank moved ahead Y60 to Daiwa Bank went against the trend, losing Y10 to Y670

after reports that shareholders had filed a lawsuit against the bank's executives dampened investor confidence. A rally in US high-technology stocks helped semiconduc-

tor related issues and other electricals. Kyocera, the semiconductor ceramic package manufacturer, rose Y120 to Y7,730 and Advantest, a semiconductor testing device

maker, added Y190 at Y5,700. Calls for relocating the Capi-tal from Tokyo to Tochigi or Fukushima by some politicians boosted real estate companies. Towa Real Estate, which owns large amounts of land in Tochigi prefecture, north of Tokyo, firmed Y10 to Y410 and York-Benimaru, a chain store operator based in Fukushima, in northern Japan, put on Y50

at Y3.830. Growing speculation about an imminent cut in the official discount rate helped power companies and Tokyo Electric Power rose Y30 to Y2,650.

In Osaka, the OSE average was up 272.30 to 19,770.54 in volume of 88.3m shares. Nintendo, the video game maker, appreciated Y200 to Y7,760 and Murata Mfg Y80 to Y3,550.

Roundup

Another day of pain saw KARACHI follow a 2.1 per cent drop on Sunday, reflecting heavy short-selling by speculators, with a further KSE index slide of 31.90 or 2.3 per cent to a 25-month low of 1.349.56.

This time, said dealers, there was selling from every quarter, investors fleeing from political economic uncertainty. One trader said the current downtrend could take the index to MANILA was lifted by data

which showed that the economy had grown by 6.8 per cem in the third quarter, compared with a 6.4 per cent advance in the same 1994 period. The composite index surged 51.76 or 2.2 per cent to 2,877.88. Filinvest was a notable cor-

porate story as foreign investors were seen taking a position in the property group, and the stock jumped 30 centavos or 4.5 per cent to 6.90 pesos.

SYDNEY was disappointed by the debut of David Jones the retailing group, which

Bullion price lifts gold shares

The golds sector was assisted by a rise in the price of bullion, while an absence of buyers left industrials weaker. The overall index lost 25.5 at 5.960.9 and the industrials ndex receded 41.1 to 7.593.4.

es Ltd., Goldmen, Sactus & Co. and Standard & Poor's. The indices are compiled to

while the gold shares index firmed 11.3 to 1,298.4. Individual features included Angles, which declined R1 to R218, Vanl Reefs, R4 stronger at R228, and De Beers, finally R1.25 cheaper at R106.25.

invest Land Share price and index rebase 140 · NA

ended the session at A\$1.99 compared with the issue price of A\$2, and against a day's high of A\$2.09, in volume of 13.6m shares. The All Ordinaries index rose 6.4 to 2,157.8 in turnover of A\$358.6m. Nickel companies continued to climb, with Mount Kersey, following a neighbour's discovery of ore deposits last week, dding 80 cents at A\$3.10. Yar darino and Gindalbie Gold. which could also benefit, rose respectively by nearly 100 per cent to A\$0.21 and 25 per cent to 10 cents. TAIPEL encouraged by a

gain of 1.7 per cent on Saturday, added 2.3 per cent on expectations that the ruling Nationalist party would win the majority of seats at next weekend's parliamentary elections. The weighted index advanced 105.23 or 2.3 per cent to 4,769.04. Turnover amounted T\$34.6bn.

Electronics, after recent falls, emerged to lead the gains, rising 26 per cent as a group, with Acer up T\$2.50 to T\$60. HONG KONG dealers said they did not expect a great deal of trading activity this week.

This was reflected in turnover

index rose 35.12 to 9,523.87, off the session's peak of 9,553.06. Some brokers attributed the light trade to an outflow of funds from Asia to other world markets, particularly the US. SHANGHAI'S B share index

retreated on selling pressure in Pudong stocks, which finished at a six-month closing low due to weak market sentiment. The index slipped 1 per cent to 50.08, the lowest level since May 2. SHENZHEN was affected by

news that Chengdu Shudu Mansion had obtained final approval to list some 35m A shares today. The index fell 1.84 to 133.82 in turnover of Yn154m. The B index was little changed, rising 0.31 to 62.97.

BANGKOK investors mostly stayed on the sidelines, waiting for the launch of the government's new rescue fund to prop up the ailing market. The SET

index shed 5.88 to 1,212.41 it turnover of only Bt2.1bm. The government-sponsored

measures, including Bt30km in loans to brokers and investors, were delayed by technical JAKARTA saw Telkom up Rp100 to Rp2,425 after rises in London and New York on Fri-

day. The JKSE Composite index rose 4.00 to 472.93. Still in telecoms, indosat put on Rp275 at Rp7,425 for similar reasons. **KUALA LUMPUR** featured a 15-cent gain to M\$1.85 in Damansara Realty, with trading heavy on speculation about a strategic change in shareholdings. The KLSE Composite

index rose 6.25 to 928.66. SEOUL was boosted by an official decision to punish those responsible for the brutal crackdown on a 1980 uprising in Kwangiu.

The Composite index closed 6.78 higher at 949.23.



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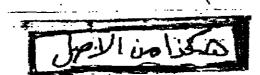
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|-------------------------------|------|--------|--------|--------|---------|----------|------|--------|--------|--------|--------|---------|---------|--------|---------|
| Australia (92)153.60 | -0.2 | 174.59 | 117.75 | 135.36 | 165.67 | 0.0 | 3.98 | 184,18 | 174.70 | 117.18 | 135.36 | 165.67 | 191,01 | 157.95 | 165.22 |
| Austria (27) | -0.2 | 162,94 | 109.89 | 126.32 | 128.24 | 0.0 | 1.33 | 171,93 | 163.08 | 109.39 | 128.35 | 126.27 | 199.28 | 167,48 | 177.22 |
| Belgium (35)198.91 | -0.2 | 188.94 | 127.43 | 146.48 | 142.89 | 0.1 | 3.66 | 199,34 | 189.06 | 126.63 | 146.40 | 142,76 | 201,12 | 164.78 | 166.79 |
| Brace (26)131.64 | -2.3 | 125.32 | 84,52 | 97.16 | 234.28 | -23 | 1.80 | 135.10 | 128.15 | 85.96 | 99,28 | 239,79 | 180,75 | 86.08 | 170.61 |
| Cenada (100)148.44 | 0.0 | 141.00 | 95.09 | 109.32 | 145.55 | 0.0 | 253 | 148.44 | 140.80 | 94,44 | 109.09 | 145.52 | 150.83 | 121.81 | 127.58 |
| Denmark (33)279.98 | -0.5 | 265.95 | 179.35 | 206.18 | 206.89 | -0.3 | 1.55 | 281,39 | 266.91 | 178.03 | 208.79 | 209.53 | 295.99 | 236.61 | 246,72 |
| Finland (25)214.50 | 1,2 | 203 75 | 137.41 | 157.96 | 190.12 | 1.3 | 1.68 | 211.89 | 200.99 | 134.62 | 155.72 | 187.62 | 276.11 | 171.13 | 183.09 |
| France (100) | 1.1 | 173.20 | 116.80 | 134.27 | 139.35 | 1.2 | 3.15 | 180.33 | 171.05 | 114.73 | 132.53 | 137.74 | 191,17 | 157.79 | 167.14 |
| Germany (59)159.65 | 0.0 | 151.65 | 102.28 | 117.57 | 117.57 | 0.2 | 2.04 | 159.60 | 151.39 | 101,54 | 117.29 | 117.29 | 167.74 | 135.30 | 139.39 |
| Hong Kong (55) | -0.1 | 344.80 | 232.40 | 267.16 | 360.24 | -0.1 | 4.05 | 363.29 | 344.80 | 231.15 | 266.00 | 380.75 | 392.39 | 277.40 | 845.40 |
| reland (16) 256.47 | 0.1 | 243.62 | 164,30 | 188.88 | 224,20 | 0.1 | 3.41 | 256.14 | 242.97 | 162.97 | 188.25 | 224.09 | 260,87 | 195,34 | 199,75 |
| italy (58)69.20 | -0.7 | 65.74 | 44.33 | 50.96 | 82.37 | -0.7 | 1.83 | 89.70 | 66.12 | 44.35 | 51.23 | 82.91 | 82.71 | 85.45 | 74.47 |
| Japan (483)143.96 | -0.9 | 136.77 | 92.24 | 106.04 | 92.24 | -02 | 0.83 | 145.29 | 137.82 | 92.44 | 108.78 | 92,44 | 184,82 | 136.95 | 151.44 |
| Malaysia (106)445.00 | -0.9 | 422.70 | 285.07 | 327.71 | 435.68 | -0.8 | 1.89 | 449.06 | 425.96 | 285,72 | 330.03 | 439.08 | 561.96 | 396.16 | 497.42 |
| Mexico (18) | -0.4 | 909.01 | 613.04 | 704.73 | 8032.94 | 0.3 | 1.73 | 960.43 | 911.02 | 611.07 | 705.83 | 6012.13 | 2125.20 | 647.81 | 1980.50 |
| Netherland (19)262.62 | 0.5 | 249.46 | 188.24 | 193.40 | 190.14 | 0.7 | 3.43 | 261.26 | 247.82 | 166.23 | 192.01 | 188,77 | 203,99 | 207.60 | 200,73 |
| New Zeeland (14)79.00 | 0.8 | 75.04 | 50.61 | 58.18 | 64.38 | 0.9 | 4.51 | 76.35 | 74.32 | 49.85 | 57.58 | 63.79 | 85.49 | 89.56 | 71,98 |
| Norwey (33)229.11 | 0.2 | 217.63 | 145.77 | 168.72 | 194.48 | 0.6 | 2.15 | 228.73 | 216.96 | 145.53 | 168.09 | 193.38 | 243.79 | 194.51 | 194.79 |
| Singapore (44)371,42 | -0.2 | 352.81 | 237.94 | 273.53 | 241.80 | -02 | 1.68 | 372.29 | 353,14 | 236.87 | 273.61 | 242.19 | 414.28 | 313.94 | 370.38 |
| South Africa (45) | 0.4 | 352.64 | 237.82 | 273.39 | 296.49 | 0.5 | 3.99 | 369.72 | 350.70 | 235.23 | 271.71 | 295.06 | 370.66 | 281.06 | 331,59 |
| Speki (38)160.08 | 1.1 | 152.05 | 102.55 | 117.88 | 147.05 | 1.3 | 3.87 | 158.31 | 150.17 | 100.73 | 116.35 | 145.22 | 160.51 | 124.10 | 140.81 |
| Sweden (47) | 1.1 | 305.86 | 206.28 | 237.13 | 310.19 | 0.7 | 1.94 | 318.62 | 302,24 | 202.73 | 234.17 | 308.17 | 321.99 | 225.80 | 236.55 |
| Settaerland (41) | Ωį | 218.77 | 147.54 | 169.61 | 152,95 | 0.3 | 1.63 | 230.03 | 218.20 | 148.36 | 169.05 | 162.52 | 230.31 | 158.38 | 160.12 |
| Theliand (48)153.56 | 0.2 | 145.87 | 98.38 | 113.09 | 149.62 | 0.3 | 2.72 | 153.18 | 145.30 | 97,48 | 112.55 | 149.34 | 184.55 | 130.15 | 157.10 |
| United Kingdom (206) | 0.4 | 216.36 | 145.92 | 167,74 | 218.36 | 0.6 | 4.04 | 226.83 | 215.16 | 144,32 | 166.71 | 215.16 | 228.33 | 187.07 | 192.95 |
| USA (504)245.90 | 0.3 | 233.58 | 157.53 | 181,09 | 245.90 | <u> </u> | 2,41 | 245.26 | 232.84 | 158.05 | 180.24 | 245.26 | 246,04 | 182.33 | 184.13 |
| Arrerices (550)224.13 | 0.2 | 212.90 | 143.58 | 165.06 | 188.34 | 0.2 | 2.40 | 223.63 | 212.13 | 142.29 | 164.35 | 187.90 | 224.13 | 170.66 | 172.10 |
| Europe (737)198.03 | 0.4 | 188.11 | 126.86 | 145.83 | 168.34 | 0.5 | 3.06 | 197.23 | 187.08 | 125.49 | 144.94 | 165,48 | 199.02 | 163.04 | 167.55 |
| Nortic (136) | 0.7 | 270.23 | 182.24 | 209.50 | 236.98 | 0.6 | 1.86 | 282.43 | 267,90 | 179.70 | 207,58 | 235.60 | 205.02 | 215.79 | 224.42 |
| Pacific Basin (832) | -0.8 | 148.16 | 98.57 | 113.32 | 102.25 | -0.2 | 1.28 | 155.09 | 147,12 | 96.58 | 113.98 | 102.47 | 171,87 | 145.93 | 169.83 |
| Euro-Pacific (1569) | -0.2 | 163.55 | 110.30 | 126.80 | 128.44 | 0.1 | 2.14 | 172.55 | 163,68 | 109.79 | 126.81 | 126.26 | 176.33 | 154,73 | 162.96 |
| North America (604)239.88 | 0.2 | 227.86 | 153.67 | 178,65 | 238,17 | 0.2 | 241 | 239.27 | 226.96 | 152.24 | 175.84 | 238.57 | 239.92 | 178.86 | 180.61 |
| Europe Ex. UK (531)177.67 | 0.4 | 166.77 | 113.82 | 130,84 | 139.25 | 0.5 | 2.50 | 176.98 | 167.85 | 112.50 | 130.05 | 138.53 | 179,46 | 148,45 | 150.20 |
| Pacific Ex. Jepan (349)248.67 | -0.3 | 236.21 | 159.30 | 183.13 | 219,70 | -02 | 3.37 | 240.32 | 236.50 | 156,63 | 183.23 | 220.06 | 266,72 | 211,10 | 242.02 |
| World Ex. US (1780) 173,24 | -0.2 | 164.56 | 110.98 | 127.58 | 130.16 | 0.1 | 2.18 | 173.61 | 164,63 | 110.46 | 127.59 | 129.99 | 178,73 | 155.42 | 164.84 |
| World Ex, UK (2058) | -0.1 | 182.79 | 123.27 | 141,71 | 158.32 | 0.1 | 2.07 | 192.57 | 182,66 | 122.52 | 141.52 | 158.09 | 192,78 | 163.46 | 168.03 |
| World Ex. Japan (1781)224-22 | 0.3 | 212.98 | 143.64 | 165,12 | 208.99 | 0.3 | 2.73 | 223.84 | 212.13 | 142.29 | 164.35 | 208.33 | 224.22 | 178.95 | 182.04 |
| The World Index (2264) 195.52 | 0.0 | 185.72 | 125.25 | 143,98 | 163.38 | 0.2 | 2.27 | 195.57 | 185.51 | 124.43 | 148.73 | 163.09 | 195.72 | 165.92 | 170.23 |
| | | | | | | | | | | | | | | | |



determined rate of return in a short term. Nearly 80 per cent

of Islamic funds are thus

invested in short-term com-

modity trades and trade

finance deals, where in return

for a fee, a middleman - often

a western bank - arranges for

a trader to buy goods on behalf

of Islamic banks and reset!

them at a predetermined

Moslem scholars can find

solace in the fact that market

pressures are now forcing

Islamic banks to reconsider

their focus on short-term deals

and seek longer-term projects.

Two reasons lie behind the shift. The first is that as the

market expanded and newcom-

ers to the industry multiplied,

conventional banks began

offering Islamic banking prod-

ucts, which widened deposi-

tors' choice and made them

For example, by June this year, National Commercial

Bank, Saudi Arabia's largest

institution with \$18.4bn in

assets, had already converted

more than 30 of its 240 outlets

in the kingdom into Islamic

banking branches, with more

conversions on the way. Bah-

rain-based Arab Banking Corp

(ABC), the largest Arab inter-

national bank, also announced

the opening of a new Islamic

do not deal in interest, the

mark-ups charged are directly

linked to market interest rates)

has lowered returns for the

Islamic bank and the western

arranger of commodity trade

The trend towards longer-

term transactions can be seen

on the balance sheet of Saudi

Arabia's Al Rajhi Banking &

Investment, one of the largest

Islamic banks. According to

t the same time, the

drop in interest rates

hanking subsidiary.

demand higher returns.

mark-up.

ISLAMIC BANKING

Consensus still sought on important issues

In three decades. Islamic banking has grown into an industry with \$50bn-\$80bn in deposits, says Roula Khalaf

or decades, devout Muslims who follow the Koran's prohibition against interest were happy to leave their savings in conventional banks without asking to be remunerated.

But as oil money began to flow in the 1970s, and filled many Gulf pockets, the Islamic deposits accumulated. Some of these devout Muslims then decided they could build a business catering for depositors who, like them, shunned interest but accepted profit.

Thus was born the curious concept of Islamic banking, which has since developed into a substantial niche market with between \$50bn and \$80bn in deposits, spanning several Entinents and attracting the attention of western bankers.

Islamic banking began over three decades ago with Mit Ghamr, a small bank which started operations in Egypt. It gained prominence in the early 1970s with the establishment of an Islamic bank in Dubai in 1975 and a year later the Islamic Development Bank in

than 100 banks and finance houses. Interest is banned - at least in name - in the banking systems of Iran, Pakistan and Sudan. Malaysia has implemented a parallel system, with Islamic banks operating alongside conventional ones.

Despite an impressive growth rate estimated at around 10 per cent a year, most banking done in Moslem countries remains of the conventional type. In the countries of the Gulf Co-operation Council. which groups Saudi Arabia, ing in long-term development

Kuwait, the United Arab Emirates, Qatar, Bahrain and Oman, Islamic deposits represent less than 10 per cent of the total available in the bank-

Part of the reason is that no consensus exists among Moslem scholars on the Koran's prohibition against interest. God has permitted trade and forbidden riba," says the Koran. The problem, however, is that riba is interpreted by many Moslem scholars as usury, by others as interest.

Those who insist on the latter interpretation say conven-tional interest-based banking forces users of capital to shoulder all the risk in a project while unjustly rewarding the owners of capital Muazzam Ali, chairman of the Londonbased Islamic Banking and Insurance Institute, says the concept of Islamic banking stems from Islam's teaching that money should not be created out of money but generated by taking risks on produc-

tive investments.

Such a profit-sharing system was encouraged by Moslem scholars as a means of facilitating entrepreneurs' access to funds and helping to develop the economies of Moslem countries. Indeed, Islamic banking is at the heart of a new discipline of Islamic economics. Some Moslem economists have looked at the sorry state of Moslem economies and concluded that neither socialism nor capitalism are suited for Moslem societies. What these countries need, say the economists, is a system of their own a kind of moral capitalism

In practice, however, Islamic banks were soon faced with the sober realisation that depositors, however religious they may be, had little taste for risk-taking and were not likely to stick with an institution that invested their funds in money-losing projects.

that resembles a welfare state.

As a result, instead of invest-

ing agency, Al Rajhi is increas-ingly taking a long-term exposure. In 1994, 38.9 per cent of assets were maturing over one to five years, up from 25.8 per cent in 1992. Assets maturing over more than five years, projects, Islamic banks have meanwhile, went from 9.8 per been forced to mirror conven cent in 1992 to 10.2 per cent tional banking's fixed rate last year. products which provide a pre-

Cyprus-based Capital Intelli-

The trend towards long-term projects, however, has forced Islamic banks to face up to several problems. The first is the dearth of Islamically-correct products. As Peter Bruss, an analyst at Capital intelligence, says, the challenge is that what seems a commercially viable instrument may be religiously unacceptable. "There are two forces moving in an Islamic bank: the financially educated and the religiously educated," says Mr Bruss. 'Management is having to blend these two forces."

Leasing for international aircraft deals and other projectbased finance transactions have gained prominence in the past few years. Al Rajhi, for example, is now engaged on an \$800m construction project sponsored by the Saudi minis-try of education to build girls' schools in the kingdom.

To diversify further, Islamic banks are seeking western institutions to help them design new products that can pass muster with their religious boards, which must approve every transaction. A Harvard University research group is studying the industry and looking at product devel-

Another problem facing the industry is that while going long-term on investments, deposits remain for the most part very short-term. This creates a potential mismatch of assets and liabilities, compounded by the fact that the long-term products are not securitised and there is no interbank market to help fund daily liquidity. "The problem with longer-term finance is liquidity. You need securitisation and more Islamic products will be securitised in the future," says Duncan Smith, head of

Islamic finance at Londonbased United Bank of Kuwait. However, there is little agreement among Moslem

scholars on what can be securitised. Sharia boards in Malaysia, which favour a pragmatic approach to Islamic finance. are happy to see mortgages securitised, a move rejected in the Arab Gulf. Indeed, the main drawback for the development of the industry is the lack of uniformity and standardisation of products. What one sharia board regards as Islamic is considered heresy by

"The lack of central *sharia* authority means you cannot bave standardisation across the market," says Richard Duncan of ANZ International Merchant Banking. "Without standardisation, you cannot have a market. Otherwise, if you want to trade a product, you can only trade it back to people who issued it."

This is why new products sold by ANZ and other western banks have a built-in liquidity facility, allowing the buyers to put back their shares to the stern bank within a speci-

fied period.

ABC has formed a clearing company which acts as a fund that invests in Islamically-acceptable products. Banks can invest their excess balances in the clearing company for two to three days and receive a guarantee from ABC on the principal they put in plus the accrued profit for the period. At a recent conference in Bahrain, sponsored by ABC, Islamic banks discussed the idea of developing the concept further to create an interbank market, although not all sharia boards present agreed with the structure of such a market.

Bankers say that once such a system is set up with the agreement of a few leading banks, other institutions and sharia boards will be encouraged to participate. This, they say, is the only way for the Islamic banking industry to develop further.

"If the industry is to grow. you need solid underpinnings as accepted foundations for this market," says Roy Salameh, executive director in charge of the Middle East at J. Aron, Goldman Sachs's commodity trading arm. "With time, effort and commitment. this will happen; otherwise, the sector will not realise its full potential."



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Funds scooped up by the west

Institutions are busy tailoring products to the Islamic banker's taste

A few years ago, foreign bankers involved in Islamic banking treated it like a secret. avoiding any public discussion of their role in the market. Today, the same western bankers are eager to talk, and, in particular, to tell how different they are from the competitor next door.

Islamic banking has deflnitely gone international, and London has become the hub. Institutions from Citibank to Goldman Sachs to Kleinwort Benson and ANZ Grindlays are now leading operators. Eager to attract the growing pool of funds left in Islamic banks. they are tailoring products to the Islamic banker's taste.

The involvement of foreign banks in the industry dates back to the early 1980s, when funds began to accumulate in Islamic banking institutions in

Because depositors left their funds in short-term current had to invest this liquidity in at the same time circumventing interest. Since they lacked contacts and experience, they turned to western institutions to find homes for their money.

The western banks were quick to accommodate this demand. Since the Islamic banks paid little or nothing at all to depositors in the early days, they were a cheap source of funds for western institutions.

Commercial banks that used to fund themselves at the London interbank offered rate (Libor), for example, could now use Islamic funds at a cost of Lihor minus 1 per cent.

The western bank acted as intermediary, mostly in com-modity trading deals. In return for a fee, the western bank would arrange for a trader to buy goods on the Islamic bank's behalf and resell it at a mark-up. Islamic funds, however, have

gradually become more expenre-adapt their role. As the Islamic depositor became more higher return on his funds, thereby squeezing the Islamic bank's margins. At the same time, more and more foreign banks went chasing after

short-term instruments while Islamic funds, although the ate its product offering from numbers remain relatively

About 10 per cent of Islamic funds are estimated to be channeled through western banks. As a result, bankers say they can raise money from Islamic banks today at only Libor minus 1/8th.

This has led western banks to encourage Islamic banks to enter into longer-term deals with wider margins. At the same time, investment banks, whose funding costs are higher than commercial banks, have

Foreign banks became involved in the industry during the early 1980s

market. "Islamic investment becoming more demanding and price-sensitive," says Roy Salameh, executive director in charge of the Mideast at J. Aron, Goldman Sachs's commodity trading arm. "Each institution has to carve a niche

for itself in order to differenti-

become more interested in the

the other providers.

Adel Ahmed, head of Islamic banking at ANZ International Merchant Banking, one of the first entrants into the market, says there are now three types of Islamic banking products in which western banks are involved:

One-off transactions where western banks originate deals and Islamic institutions take the risk:

■ Deals where Islamic banks appoint western banks to undertake commodity transactions on their behalf and where the western bank guarantees the principal and profit to the

■ Islamic fund management where western banks raise the funds and act as fund manag-With increased competition,

western institutions involved in Islamic banking are now trying to distinguish themselves through various marketing gimmicks, the tailoring of new and more sophisticated products for the Islamic banker, and the provision of a liquidity mechanism that allows Islamic banks to get back their funds within a reasonable time

Citibank, for instance, has

sought to show its commitment to the industry by planning to open a fully-fledged Islamic bank in Bahrain and

funds under management, that into deals that are longe example, through a \$70m leasunderwriting facility, offering to buy back clients' shares if nd no other takers.

Cable's purchase of raw mate-

thus attract deposits directly.

The United Bank of Kuwait a London-based institution and leader in Islamic finance, has this year separated its Islamic banking unit from its main business to reassure clients that funds are never mixed into one pool when invested. With almost \$400m in Islamic

UBK channels nearly half of term than trade finance. For ing fund, UBK clients receive 2 per cent more than in trade fmance deals. The fund invests in low-tech equipment and UBK provides a liquidity

ANZ Grindlays, meanwhile, arranged for Islamic banks to finance part of Pakistan's \$1.9bn Hub power plant in 1993. This year, it created a \$10m revolving trade finance unit for Saudi Cable. The syndicated transaction allows Islamic banks to finance Saudi rials over a period of two

United Bank of Kuwait separated its islamic banking unit from its main business to reassure clients

ANZ says another way for the bank to compete is through finding new markets. Thus it is using its branch network in Bangladesh, for example, to introduce Islamic products to new Islamic investors.

At Goldman Sachs's J. Aron & Co. Islamic banking is coming big business. "It's a natural extension of our commodity trading business," says

Now that the investment bank is established in Islamic finance, Mr Salameh says he will attempt to use the Goldman Sachs origination capabilities to leverage further on commodity-linked deals and asset-based financing and

Already, the bank has used Islamic funds to finance the building of a refinery in Rotterdam. A main area of interest is pre-export financing, where the Islamic bank provides financing for delivery of a product at a later date and J. Aron guarantees to buy the commodity once it is delivered.

We take the commodity price risk and the Islamic bank only takes the risk that the commodity will be delivered."

explains Mr Salameh. Whether Islamic banks should invest in equities has been a source of great debate among Moslem scholars for decades, but has now become more widely tolerated. Although it may seem the

most acceptable of products. equity investment can mean company is leveraged.

Robert Fleming, a newcomer to the industry, has just launched a unit trust with two sub-funds, one to invest in international equities and the other in emerging markets

equities. The trust, to be listed in Luxembourg, will be open-ended and liquid, with weekly subscriptions and redemptions. eventually becoming daily. The trust will have its own sharia advisory board and cater initially to Islamic institutions and large investors and eventually to smaller retail inves-

■ Banking regulation: by James Whittington

Moves to standardise the systems

Outside the Moslem world there has been little enthusiasm for fully-fledged Islamic banks

Islamic banks can pose a presentational difficulty to regulatory authorities in the Moslem world, especially in the Middle East and Gulf. Taken to its extreme, if one bank is recognised as an Islamic institution then all others, by implication, can be considered unIslamic. To enter such a debate in a region where many governments are trying to resist pressures from fundamentalists is a dangerons and futile exercise. But for most Islamic bankers it is a ates along Islamic principles

crucial distinction which deserves attention, especially when it comes to how they are

An example of this difficulty with semantics can be seen in Saudi Arabia where the ruling family's legitimacy is based on its Islamic credentials but the economy and banking system is managed along western practices. Despite the fact that the two largest Islamic banking groups, Dar al Mal al Islami and Dallah al Baraka, are owned by prominent Saudis, they cannot obtain a licence to work in the kingdom. Conventional banks are forced to report interest income as "special commission income" and the only commercial bank which actually operin the kingdom, Al Rajhi Banking and Investment Corporation, conspicuously leaves out the word Islamic from its name to avoid embarrassing its competitors.

With the notable exceptions of interest-based banks.

around the religious ban on interest, known as ribo, in

of Iran. Pakistan and Sudan, where the whole banking system tries to operate along Islamic lines, most monetary authorities have shown little interest in helping develop an indigenous Islamic banking network with its own set of regulations - although few are as uptight as Saudi Arabia is. This poses a dilemma for Islamic bankers who argue that the special nature of their operations contradicts the rules governing the operations The basic objections revolve

Islamic banking which means that banks are supposed to work under profit and loss agreements with depositors. This denies a guaranteed return, which is not a prerequisite for any regulator. But it also rejects any security of deposits, which is essential to any system of banking super-vision. "Islamic banking and conventional banking are mutually exclusive. You shouldn't mix the two. When you do there are always problems," argues Abdel Hamid el

Any difference in the treatment of Islamic banks in most cases is largely cosmetic. They

tional Bank.

Ghazali, a director at the Cairo-based Islamic Interna-

tal adequacy ratios, liquidity provisions, depository reserves, accounting and auditing standards like any other banks.

Moreover, few regulators would allow those in difficulty to collapse for fear of damaging both their credibility and the banking system as a

In Kuwait, for instance, where the regulation of Islamic banks such as the International Investor and the Kuwait Finance House does not come under the central bank but the finance ministry the same principles apply. Although not compelled to follow the central bank's prudential regulations they in effect do and there is a tacit understanding that they would receive the same kind of support as any conventional bank

if they ran into difficulties. "The central bankers' job is to maintain a strong and prodent banking system. As long as (Islamic banks) take risk 10ns they have to follo our regulations," says an official at the Central Bank of Egypt, which is particularly strict on the compliance of Islamic banks. In the Egyptian accounting system the main Islamic financing techniques – Mudaraba, Musharaka and Murabaha – are all lumped together into a conventional balance sheet as assets, which need adequate provisions, and deposits are treated as liabilities. This causes much distress

to Islamic bankers who insist they are financing rather than lending facilities. The Egyptian attitude is

partly an outcome of the biggest regulatory failure of Islamic finance in recent years. In the 1980s so-called Islamic investment houses such as al Ravan, al Sharif, al Saad, and al Hoda Misr collected an estimated \$2bn in deposits from around 600,000 Egyptians who were lured by mises of high returns.

Government-appointed anditors soon found out that the companies had been operating "pyramid" schemes - in other words they had been paying dividends from new deposits rather than from profits generated by legitimate business activities - and in 1988 regulations were quickly tightened. While fraudulent pyramid companies can flourish in any poorly regulated market the fact that these operated under the veil of Islam was particularly damaging.

As a result of the scandal, Egypt's chief religious scholar nt as far as trying to legitimise pre-determined rates of interest to try and marginalise issued a fatwa in 1989 stating that fixed rates of interest give security to small investors. However, the three Islamic banks in Egypt - Faisal Islamic Bank, Egyptian Saudi Finance Bank and the Islamic International Bank - have rejected such reasoning and are lobbying the central bank for special regulations which are overseen by a national Sharia Council. "Unless we are treated differently we cannot

really develop our identity and products," says Abd el Latif, a director at Egyptian Saudi Finance Bank. Despite the large amounts of

Islamic financing which goes on in the Gulf, only Bahrain appears to be taking into account the special needs of Islamic bankers. It already has the highest concentration of Islamic financial institutions, albeit mainly off-shore, and the most recent addition is a wholly-owned Islamic bank being set up by Citibank. The Bahrain Monetary Authority has Sharia advisers to help

Only Bahrain appears to be considering the special needs of Islamic bankers

with the auditing of the banks and a new regulatory system is being worked out to take into account the characteristics of Mudaraba, Musharaka and Murahaha.

Bahrain also plays host to the Financial Accounting Organisation for Islamic Banks and Financial Institutions. Rifaat Ahmed Karim, secretary-general of FAOIBFI, which is made up of Islamic and central banks, along with auditors and accountants, says that the organisation has just completed a comprehensive set of accountancy practices to try and clean up reporting. "Our aim is to standardise accounting and reporting practices

persuade monetary authorities to accept the one system," he

Mushtak Parker, editor of Islamic Banker, argues that out of all the countries which have both Islamic and conventional banks, only Malaysia has gone so far as to offer a separate identity and regulatory system for Islamic banking. Malaysia last year launched the first Islamic inter-bank and cheque clearing systems and its central bank, Bank Negara, has its own in-house Sharlah Council.

Outside the Moslem world there has been very little enthusiasm for fully-fledged Islamic banks mainly because of regulatory concerns. Although London, for instance, remains the capital for Islamic finance deals outside the Moslem world, its closure of the Albaraka International Bank, part of the Dallah al Baraka Group, in 1993 clearly demonstrates its reluctance to mix the two systems. This attitude was summed up by the former governor of the Bank of England, Robin Leigh-Pemberton, who once said acceptable mode of investment, but it does not fall within the long-established and well understood definition of what constitutes banking in this country". Until Islamic bankers

develop their own accounting standards which are compatible with existing regulations. this attitude is likely to hinder the growth and development of a global network of Islamic

■ Glossary: by Farhan Bokhari

What do they mean by that

Islamic finance and economics contain many Arabic words. The following terms are among those used frequently:

■ Halal: practices permitted under the *sharia* – Islamic law.

Those who benefit from interest shall be raised like those who have been driven to madness by the touch of the devil; this is because they say: Trade is like interest' while God has permitted trade and forbidden interest. The Koran, Surah al-imran, verses 130-132.

These are the verses from the Koran which are at the heart of the argument by Moslems in favour of interest-free Islamic

■ Haraam; concepts or practices forbidden in Islam. ■ *Ijara*: leasing on the basis of full risk sharing, without pre-

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determined interest. The individual or company which leases a product is known as

■ Khums: a Shia Moslem concept which requires believers to pay 20 per cent of their net agricultural produce or any other capital gain over a 12-month period toward charity for the poor. The payment under Khums is divided equally in two. One portion is sehm-i-Imam, money that is used to benefit Moslems in general. The other portion is sehmi-saadat and is used to help sayyids - direct descendants of

the prophet Mohamad. Mudarabah: an agreement in which one or more of the partners provides finance while the others contribute entrepreneurship and management to carry on a business. The profits are shared in an agreed proportion. Any losses are borne by the financiers alone in proportion to their

■ Murabahah: asale of goods at a specified profit margin. The term is used for describing

a sale agreement where the seller buys the goods for the buyer and sells them on at a fixed price that incudes a mark-up. The payment has to be settled within an agreed period either in instalments or as a hump sum. ■ Qard-i-hasan: an interest-

free loan. ■ Riba: interpreted to mean interest charged by banks and other lending institutions.

Islamic law forbids this. The word means "increase" or "addition". ■ Sahib-al-maal: the financier, especially in a mudarabah. The

individual or institution which

provides the entrepreneurship and management is the

Sharia: the body of doctrines that regulates the lives of those who profess Islam. Shirkah: a partnership in which two or more people share the financing and management of a venture.

■ Ushr: a Sunni Moslem concept which refers to the payment of 10 per cent of a believer's net agricultural produce to the poor and the needy. Zakat: a term which refers to the payment by Moslems of 2.5 per cent of their net worth toward the end of a 12-month period as part of their religious obligations. The money mainly goes to charities that benefit the poor.

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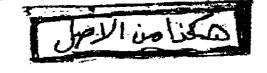
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■ The Guif: by Robin Alien

In search of an identity

It is impossible to assess accurately the importance of Islamic Gulf institutions

Modesty is not an attribute of Gulf-based Islamic bankers. The total assets of Islamic financial institutions, they proclaim, have gone from nothing to between \$80bn and \$120bn in 20 years.

These assets are rising inexorably at an annual rate of 15-20 per cent, they say, and Saudi and Gulf-based customers will provide 60-80 per cent of this growth. Yet there is no evidence to back these assertions

Gulf investors are inevitably an important source of funds in an area where the private sector is still predominantly capital-exporting.

The lack of reliable data from the banks encourages hyperbole from bankers about the size and growth of funds invested "Islamically". In the Gulf there are as many interpretations of what is a genuine islamic financial product – one that does not at any stage rely on income from riba (interest) - as there are Islamic bankers.

25-month

based outside the GCC, and the total asset figure for Islamic banks operating with Gulf money could be \$30bn.

That is still a long way from the extravagant figures claimed by Gulf Islamic bankers. According to one manager of a conventional bank's Islamic unit, even \$80bn is "still less than 1 per cent of total [Islamic] banking assets world-wide".

Demand for Islamic assetbacked financing from GCCmember banks is growing, par-ticularly in the other Moslem countries in the Middle East and Asia which are Gulf banks' natural markets Islamic financial instruments have genuine appeal to Moslem investors dis enchanted with conventional banking methods. Many techniques are reminiscent of traditional merchant banking methods, such as istisna (working capital and pre-production financing), yara (leasing and hire Matloob Khan, senior man-

purchase) and equity raising. ager of KFH's international division, says that no uniform "Islamically-correct" formula has yet been found to structure leasing and other products to take account of inflation, the rising costs of imported equip-

| islamic ba | nks and fina | encial insti | itritions' in | 1993 |
|------------------|--------------------|------------------------------|------------------------------|---------------------------|
| Region | Number of banks | Paid-up cupital (USSm) | Total deposits (US\$m) | Total assets (USSm) |
| Middle East | 8 | 250 | 5,146 | 7,228 |
| GCC ² | 14 | 1,278 | 13,175 | 13,975 |
| US & Europe | 3 | 38 | 654 | 142 |
| South-east Asia | 23 | 108 | 694 | 916 |
| Africa | 24 | 29 | 1,283 | 1,546 |
| Total | 72 | 1,703 | 20,942 | 23,807 |

. or international Association of Islamic Banks

"Leverage of 30-40 per cent is acceptable to some Islamic banks," says Mr Mubarak al-Othman, an investment manager at Kuwait Finance House (KFH). "But sharia committees will always give different opin-

On this basis it is impossible to assess the performance and growth of Gulf institutions that call themselves "Islamic". According to the most recent figures from the International Association of Islamic Banks (IAIB), the global assets of all Islamic banks and financial institutions amounted to only \$24bn at the end of 1993. Total assets of Islamic banks in the states of the Gulf Co-operation Council (GCC) - Bahrain, Kuwajt, Oman, Qatar, Saudi Arabia, and the UAE - were

IAIB's figure of \$24bn excludes the assets of the Jeddah-based Islamic Development Bank, which is owned by more than 40 member governments of the Organisation of Islamic Conference. It omits the Islamised banking systems of Iran and Pakistan, too. These three sources together would add \$53bn to the global

The \$24bn total also understates the real position of GCC banks. The assets of Saudi Arabia's al-Rajhi Banking & Investment Corporation alone stood at some \$8bn at the end of last June.

total, bringing it to \$77bu.

Other Gulf banks including KFH, Dubai Islamic Bank, Qatar Islamic Bank, Faysal Islamic Bank of Bahrain and Bahrain Islamic Bank, have total assets amounting to another \$8bn. Add in the predominantly Saudi-funded assets of the Geneva-based Dar al-Maal al-Islami Trust and other Gulf-funded institutions ment and exchange rate fluctu-

Al-Rajhi is by far the largest Gulf Islamic bank in terms of assets, although it does not have a large international presence. KFH is second-largest in terms of assets. It is majorityowned by the Kuwait government. Most of KFH's operating income comes from traditional murabahah trade financing, istisna and ijara. Much of its leasing income is derived from properties it manages on behalf of individuals indebted to the government. As a result KFH is the largest property owner in the country

Like KFH, Dubai Islamic Bank is the offspring of the trading acumen of the city state that is its home. It is majority-owned by the prominent Lootah family.

The International Investor (TII), the Kuwaiti brainchild of its chairman and managing director Adnan al-Bahar, is still only three years old. Mr al-Bahar is described by one fellow hanker as "an unwavering publicist for the concept of Islamic banking". Til's total assets are only \$68m, with offbalance sheet funds under management of another \$764m. Faysal Islamic Bank of Bah-

rain and Islamic Investment Company of the Gulf are innovative members of the Dar al-Maal al-Islami group. The Islamic banking division of Arab Banking Corporation (ABC) is another innovator. It has set up an Islamic clearing accounts company which it hopes will be the Islamic answer to the Western interbank market. According to Mr Abdelbak el-Kafsi, the executive director of the division, ABC will soon open a whollyautonomous Islamic bank capi-

talised at \$100m.

Islamic Investment Company of the Gulf

Western ethos, Islamic techniques

The Islamic Investment Company of the Gulf (IICG), a small Bahrain tax-exempt company, is a competitive and One Bahrain-based banker describes it as "an innovative broker tailoring new products and doing what many Islamic banks should have done years

Iqbal Khan, IICG's general

IICG is the wholly-owned nent banking arm of the Bahamas-registered and Geneva-based Dar al-Maal al-Islami Trust. The trust was founded by Prince Mohamed al-Faisal al-Saud who is also the chairman of IICG. Prince Mohamed is the elder brother of Saudi Arabia's foreign minister Prince Saud al-Faisal

religious board as a "mirror". It reflects, he says, both the demands of Islamic investors that financing be "interest-free and

asset-backed", and the needs of the bank and its western and Islamic corporate clients. IICG likes to emphasise the speed of its decision-making process. It promises to approve or reject funding

| | n) (US\$m) | ulf (Babrai | my of the Gi | ment Compa | nic inves | İslar |
|----------------------------|----------------------|---------------|-----------------|------------------------------------|-----------------|---|
| Return on assets (%) | Return on equity (%) | Net profit | Total equity | Total funds under management | Total assets | Financial year ending Jecamber 31 |
| 18.46 | 23.48 | 6.78 | 26,32 | 645.87 | 33,47 | 1991 |
| 3.91 | 4.33 | 1.19 | 27.51 | 1,156,59 | 30,47 | 1992 |
| 5.17 | 5.37 | 1.56 | 29,07 | 959,68 | 30.17 | 1993 |
| 27.74 | 29.10 | 11.93 | 41.00 | 794.46 | 43.01 | 1994 |

officer, brings American and British investment banking experience to his job. He says he tries to apply the best practices of Western investment banks like Goldman Sachs and Lazards to IICG.

Many Islamic financial institutions hide their strategic weaknesses behind a curtain of self-righteous platitudes about spiritual ideals. In contrast IICG's "Swot" list – its analysis of the strengths, weaknesses, opportunities and threats confronting it - is a competitive position.

headquarters and Saudi ownership ensure that it is firmly rooted in the Gulf. But IICG will chase business wherever it can find it.

Many Islamic banks lack

skilled young managers and are run by ageing boards steeped in conservative tribal ethics. But HCG shows signs of fulfilling all the three main criteria essential to any financial institution, regardless of religion: a strong capital base; a clear and realistic strategy laid down by a board that knows

what it wants; and an alert Mr Khan describes IICG's

seven days after completing its risk analysis. **IICG** has five strategic business units. Its finance and

syndications division works with European export credit agencies, conventional banks in the US and Europe and Islamic banks to structure and finance leasing arrangements, asset-backed trade and commodities finance group advises on mergers and acquisitions. valuations and restructurings Its capital markets and treasury group specialises in equity investments in emerging markets,



al-Saud: founder of the UCG

particularly Islamic countries, and in the underwriting and distribution of international public offerings. This group is supported by a marketing

Finally, the bank's geographical priorities are underlined by a unit targeting the Asia-Pacific region.

Last year the bank made profits of \$11.9m, giving a return of 29 per cent return on equity and 41 per cent on shareholders' funds. It's assets under direct management totalled \$794.5m. During the year IICG structured or more than \$500m in the US,



iobal Khan: describes the religious board as a mirror

Canada, Europe, Asia and the Middle East. The deals were made using Islamic techniques like *murabaha* (cost-plus trade financing); *bai-salam* (purchase and sale for forward delivery); istisna (working capital finance); and ijarah (fixed term leasing). It has used these and other Islamic techniques to secure deals worth \$1bn in oil. construction, imports, aviation and railway-leasing,

sub-continent and in Asia. IICG has had a Bahrain investment banking licence since 1983. It is only in the last three years that it has

mostly in the Indian

been an aggressive investment bank.The bank now has a staff of 27. In 1993 and 1994 IICG's funds ander management declined as it moved the booking of retail funds to the Bahamas. Mr Khan says: "We wanted to segregate our franchises. We are not equipped to handle retail funds. Our job is to concentrate on corporate money and the asset management of large private

Mr Khan believes that the development of Islamic anking is hampered by a lack of shared institutions like an inter-bank market. "Individual Islamic banks operate within different

regulatory, tax, legal and cultural frameworks." HCG is working to counter these deficiencies. It has plans for a secondary market in asset securitisations. It is developing an Islamic personal equity plan. And it aims to create medium-term money through

insurance-linked inves known as takaful. The bank has set itself a target of a 30 per cent annual risk-adjusted return on capital. Last February IICG's paid-in capital was increased to \$30m. As a result the 1995 return on capital is expected to fall to 24 per cent, and rise to 25 per cent next year.

Robin Allen

The status of Friday: by Farhan Bokhari

Call for working week to be redefined and after that, you can have that, in theory, there should be

People who have dealings with the west on Fridays are seeking a change to the weekend

O ue who believe. When the call is proclaimed to prayer on Friday. Hasten earnestly to the Remembrance of God, and leave off Business: That is best for you, If ye but knew. And when the prayer is finished, then may And seek of the bounty of God: and celebrate the praises of God, Often, That ye may pros-

The Koran, Surah Al Juma'a. verses 9-10.

> Millions of Moslems around the world shut down their businesses on Friday, the

We have to realise the economic consequences of closing down everything on Fridays,' says Tariq Saigol

Islamic day of rest, to seek blessings from God and to deal with their weekend chores. But it is an awkward time for those businesses which have dealings with the western world where the weekend arrives a day later.

As a result, the working week of these businesses is reduced by a fifth. Driven by their need to do

more business, many business people in countries such as no opposition to such a Pakistan are reviewing the interpretation of the Koran to argue for a change to the week-

The relevant verses of the Koran appear to support their argument that Friday was not meant to be a complete day of

The command which says, "When the call is proclaimed to prayer on Friday, Hasten earnestly to the remembrance in itself suggests that Islam allowed Moslems to go about their normal life before and after the prayers.

Tariq Saigol, a leading Pakistani industrialist and president of the Lahore Chamber of Commerce, the country's second largest business chamber backs the call for the weekend to be changed.

"We have to realise the economic consequences of closing down everything on Friday Whoever wants to pray should go to pray on Friday," he says. Business people such as Mr Saigol have urged successive Pakistani governments to change the weekend and return to the previous practice of shutting down the country on Sunday. But their task is difficult The change was announced

in 1977 when the government of Zulfikar Ali Bhutto, the late prime minister, was on its way out and faced an intense opposition campaign backed by religious groups.

The change, along with prohibition on the sale of alcohol,

was announced to tone down the opposition. Now, reversal of that decision could well invite stiff resistance from Islamic groups. Even Islamic scholars agree

However, in practice, the issue is capable of arousing

strong passions for cultural and social reasons, the Islamic scholars argue. Khurshid Ahmed, a leading

scholar on Islamic finance and economics, says: "What the Koran says is pray for the Jummah (Friday), before that ence to the economy".

economic relationships and personal dealings. It's not a question of figh (religious jurisprudence), it's a question of tradition, it's a question of convenience, it's a question of cul-

Mr Khurshid also says there is no need for the change on economic grounds as it would "not make any material differ-

He is convinced that if the United States and Japan can emerge as large trading partners despite their time difference there is no reason why businesses in countries such as Pakistan should suffer as a

result of the time difference. "Today, when America is operating we are sleeping. Yet, because of information technology communications systems such as E-mail are still tinuing. These questions of changing the weekend are therefore becoming irrelevant." Mr Khurshid says.

Some government officials in Pakistan are sympathetic to the demand from businesses, but they add that any change would force the government to tread on an extremely sensitive issue which would only stir



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Malaysia: by Kieran Cooke

Two systems exist side by side

More than 30 institutions in Malaysia offer Islamic banking services

Walk into many banks in Malaysia and there are two separate channels for customers. On one side is the conventional banking area; on the other side is a separate window for those who want to carry on their banking according to Islamic principles. The two systems, one based primarily on the concept of interest while the other firmly forbids any interest element, exist in parallel.

To some in the Moslem world. Malaysia is at the forefront of Islamic banking. It has had an islamic hanking system in operation for more than 20 years. It offers a variety of Islamic financial instruments. Islamic institutions are actively involved in Malaysia's stock market, the biggest in south-east Asia.

To others, mainly groups of Islamic economists based in Pakistan, India and the Middle East, Malaysia has not implemented a true Islamic financial system. The mere existence of parallel banking counters, one conventional, one Islamic, would cause apoplexy to many of these more conservative

Moslem scholars. The trouble is very few Islamic countries are preoccupied with economic development," says one Malaysian Moslem and a leading financier. "In Malaysia we are determined to expand our economy believe we can also operate according to Islamic principles. Progress and Islam are not incompatible. Neither are Islam and capitalism. Islam is not rigid. We must push for-

Anwar Ibrahim, the finance minister and deputy prime minister who was once imprisoned for what were seen as his radical Islamic ideas, says Moslems must be able to compete in the banking sector as in other areas. They must respond to changes in the financial world. "In implementing Islamic principles in banking and finance, we must

address substantive issues rather than be always preoccupied with terminology and semantics," says Mr Anwar.

About 55 per cent of Malaysians are Moslems, most of them Malays. While the country's constitution recognises the primary position of Islam it also guarantees freedom of worship for the other races. mainly Chinese and Indians. The development of the country's Islamic financial system is tied up with its social and economic policies

in the early 1970s the government, traditionally controlled the Moslem Malays.



Dr Mahathir Mohamad: wants Malaysia industrialised by 2020

embarked on a radical policy aimed at redistributing the country's wealth. The Chinese who make up about 35 per cent of the population, had controlled the bulk of economic activity. In the aftermath of serious race riots and in a bid to eradicate poverty the government brought in a series of policies which gave the majority Malays preferential treatment in a number of areas. These included preferential shares allocations and other schemes to give Malays a greater share in the economy.

The results of what amounted to an attempt at social engineering have been mixed. The incidence of poverty has dropped significantly. According to official figures the Malay share of corporate wealth increased from 2.4 per cent in 1970 to about 20 per cent in 1990 - short of a government target of 30 per cent

hurry. Dr Mahathir Mohamad. the prime minister, wants the country to be fully industrialised by 2020. To achieve that goal, gross domestic product has to increase by about 7 per cent in each of the next 25 years. In each of the last seven years GDP has expanded by around 8 per cent.

From when he became prime

minister in 1981. Dr Mahathir stressed all Malaysians, of whatever race or religion, must be involved in this fast-track development process. In 1983 parliament passed the Islamic Banking Act to form Bank Islam Malaysia (BIM), primarily to offer Moslems with reservations about conventional banking the opportunity to participate in the growth of the country's financial system. The bank's memorandum of association savs "all businesses of the company will be transacted in accordance with Islamic principles, rules and practices" Today BIM, majority government owned, has more than 70 branches throughout Malaysia. This year its pre-tax profit rose 40 per cent to M\$59m (US\$23m) – still small compared to the M\$1bn pre-tax profit of Maybank, the country's largest financial institution, but still considered respectable by most analysts.

M\$3.25bn respectively. BIM has been a world pioneer in introducing a comprehensive range of Islamic financial instruments: in 1983 Malaysia became the first country to issue government bonds on an Islamic basis. In 1985 BIM set up Syarikat Takaful Malaysia, the world's first Islamic insurance company. The issuance of Islamic corporate bonds started in 1990 while the introduction of Islamic Acceptance Bills and the launch of an Islamic export credit refinancing facility fol-

BIM's deposits and assets now

stand at M\$2.87bn and

lowed soon after. In 1993 Malaysia took a further pioneering step when it introduced its dual banking system, with conventional banks being allowed to offer service based on Islamic principles. For Jaffar Hussein, the former governor of Bank Negara, the central bank, the new system was the realisation

able to see a fully-fledged Islamic financial system in Malaysia, functioning side by side with the conventional system," said Mr Jaffar. "Bank Negara has already put into train the programme to achieve this objective and Malavsia will be the first country to have a dual system of banking and finance, one conventional and the other Islamic. both equally sophisticated and

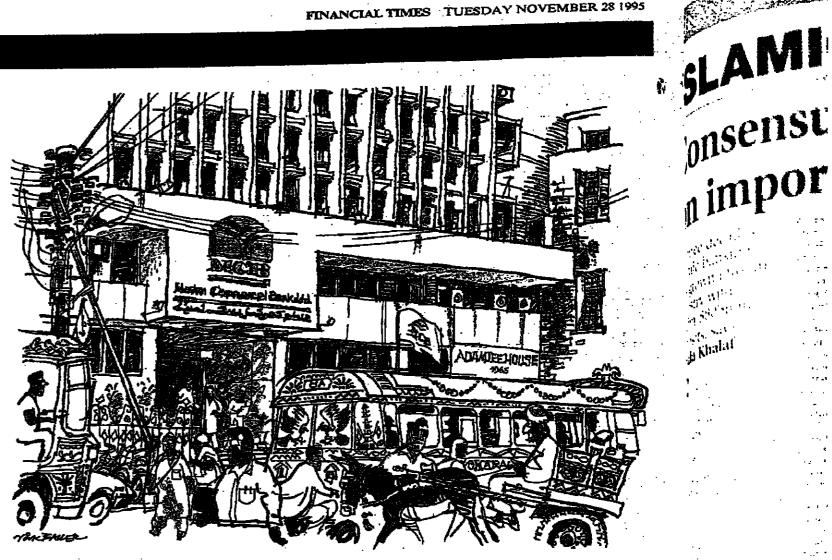
Today, more than 30 com mercial banks, merchant banks, finance companies and co-operative banks in Malaysia offer Islamic banking services. Some are domestic banks majority-owned and managed by non-Moslems. Others, like Standard Chartered, are foreign institutions.

Last year BIM opened a secu rities offshoot. Again, all busi ness has to be transacted according to Islamic principles. This means that investments can only be made in stocks which are deemed acceptable by a team of Islamic banking

No investment is allowed in hanks that offer interest-based banking and conventional insurance - even though such banks might also be offering Islamic banking services. No are investments allowed in companies involved with gambling, alcohol or non-halo, products. This rules out invest-ment in many of Malaysia's biggest companies, including some controlled by Moslem

Abdul Halim Ismail is chairman of BIM's securities operation. He feels Islamic financial services have succeeded in Malaysia because the system has been based not just on theory but also on the practice.

Mr Abdul Halim rejects the view sometimes expressed by non-Moslems that the difference between Islamic banking and financial services and conventional banking has more to do with semantics than with actual practice. "It is like being married according to religious practice or not. To the outsider it might look the same but to us Moslems it is very bad to live together unmarried. One is according to our law, the other is not. It is the same in bank-



■ Pakistan: by Farhan Bokhari

Interest habit hard to break

Tradition and existing debts block progress towards an Islamic banking system

Many radical Moslems see the success or failure of their efforts to Islamise the Pakistani economy as a key test of their effectiveness. It will be a difficult task. After years of interest-based practices, Pakistan's commercial banking inclines to western concepts rather than the riba or interest-free Islamic model.

Pakistan's Islamic authorities do not discourage supporters of Islamic banking. Three years ago, for example, the federal shariat court, the highest Islamic court in the country. ruled that interest-based transactions do not conform to Islamic law and are forbidden.

That proscription was subsequently blocked. The govern-ment of Nawaz Sharif, the prime minister of the time, appealed to the Pakistani supreme court against the decision on the grounds that the country could not change its financial practices to com with it. The case will be heard again as a result.

Khurshid Ahmed, a Pakistani economist and the country's leading proponent of Islamic banking, says: "We are not the least bit discouraged. We had never thought it would be a straight road ahead." He claims that the "exploitative" nature of interest-based commercial banking has convinced many people of the benefits of Islamic banking.

The movement he leads has had mixed success. Institutions acceptable to advocates of Islamic banking, such as leasing companies and mudarabah groups (see Islamic financial glossary) have grown rapidly. Commercial banks in theory have adopted a system of profit and loss sharing. In practice the return to depositors is still based on a pre-determined rate. known as the "mark-up". Borrowers pay interest according at a pre-arranged rate too.

Mr I.A. Hanafi, a former governor of the central bank, says that while the establishment of 33 leasing companies and 57 mudarabah institutions during the past two decades represents progress, the banking system needs further reform. No radical changes will be possible until banks regain public confidence.

Many bankers are worried by a large build-up of bad debts owed to the public sector. The figure is estimated at Rs80bn (\$2.28bn) or more.

The government's two-year effort to resolve the problem has produced few results. Less than ten per cent of the debts have been recovered or rescheduled. Most of the load were made as political patronage to influential clients after banks were nationalised in the early 1970s by the socialist government of Mr Zulfikar Ali Bhutto the late prime minister. Many borrowers have defaulted repeatedly since then, encouraged by a lax legal system that has failed to pun-

Banking analysts want the government to keep closer track of the country's newly-

ish offenders.

emerging private banks, as a step towards protecting clients' interests. Five years ago the government began issuing licences to private commercial banks. One in 10 has been shut down with its chief operating officer sent to jail on fraud charges. Mr Hanafi says: "Unless we reform society and try to be better Moslems, it is not possible to introduce full Islamic banking. Islam cannot be practised in tit bits."

Badruddin Khan, president of Karachi-based Schon Bank. a private commercial bank.

Banking analysts wantcloser supervision of private banks

says that the Islamic banking movement needs to convince people that its banking style will benefit them. He says: "If you can demonstrate that there'll be better results for the common man, then people will

welcome Islamic banks. Other bankers fear that Islamising the banking system could increase tensions between Pakistan and the outside world.

Besides, many argue that Pakistan would have to pay interest on its crucially-needed foreign loans, even if there are changes in the domestic banking structure.

Iobal Hasan, a former hanker with Citibank who heads a new brokerage house in Karachi, says: "We cannot live in

funding requirements of our country and our projects are concerned. We have to accept that these cannot be satisfied in the way that we like, in the form of Islamic banking, and they will have to be met by pure Western commercial banking methods."

Authorite St.

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Mr Ahmed defends Islamic banking forcefully against its critics. He says that many of Pakistan's banking problems are the result of flaws inherent in an interest-based system. He adds that Islamic banking will bring "a new basis for the relationship between entrepreneur and capital which would be on the basis of equity sharing".

Mr Ahmed hopes that the international situation will eventually change for the benefit of countries that seek to avoid paying pre-determined interest rates.

He believes that recent setbacks to the expansion of derivative securities markets have created new opportunities for equity investments.

He hopes to elaborate his arguments in a report to be prepared by a group of economists and bankers who met a recent conference in the UK to explore possibilities for co-operation between traditional and Islamic banks. He looks forward to the opportunity of working with scholars from other parts of the world, especially as a way to clear up some of the "misapprehensions" about Islam. He says: "Certain lobbies are trying to portray Islam as a threat, which in my view is totally

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Islamic banking institutions Total capital (USS000) Total deposits (USS000) Current Previous Current Previous Net profit (US\$ 000) Current Previous Current Al Rajhi Banking and S Arabia 12/94 7.710.993 7.636,446 1,101,295 6,178,280 262,073 239,627 Investment Corp Islamic Development Bank Kuwait Finance House 98,136 3,603,019 6/94 5.054.410 4.732.976 3.389.560 3.189.551 103,351 Kuwait Pakistan 12/94 12/94 3,872,730 2,497,995 4,272,824 3,205,996 39,156 4,843 3.272.496 Muslim Commercial Bank 79,905 62,052 2,852,032 6/94 12/94 12/94 6/94 Egypt Pakistan U.A.E. Faisal Islamic Bank 1,571,595 1,556,110 55,446 56,432 1,414,997 1,430,730 1,540,824 1,491,592 1,382,974 1,379,900 23,849 84,406 21,376 72,434 Affed Bank of Pakisi 2,636 4,005 6,795 1.308,437 1.380.860 6,829 631,193 9.272 12/94 836,573 670,646 702,170 52,308 42,904 8,507 11,684 Jordan Islamic Bank for 12/94 794.623 735,118 55,800 651.952 3,009 12/94 Bahrain 416,727 273.097 118,219 84,827 163,063 127,663 15,502 10,544 5/95 348,423 378,497 35.301 35,596 305,907 3.763 3,457 256,44 179,233 22,857 20.192 218,592 151,038 3.944 4.092 Qatar Internationa 12/94 230,941 208,918 17,708 16,710 196,520 1,682 12/94 162,957 146,641 53,797 54,100 84.986 3,197 696 Investment Bank B.S.C. 60,776 59.109 8.517 6,144 Investor Co K.S.C

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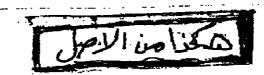
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TUNISIA

The tension before the calm

The government is fighting extremist threats with a mix of economic liberalisation and political repression. Roula Khalaf looks at its prospects

tability - that is a cherished word in Tunisia. The people of North Africa's smallest country repeat the word as if they find it hard to believe that, sandwiched between such volatile neighbours as Algeria and Libya, Tunisia can enjoy stability.

It is this quest for stability that drove President Zine Al Abidine Ben Ali in 1987 to push aside the ailing Habib Bourguiba, the father of modern Tunisia, in a bloodless coup. In Mr Bourguiba's last years in power, Tunisia had sunk into economic and political chaos, which offered fertile ground for the development of an Islamist

Since the takeover, the Ben All regime has sought to cement stability by fighting the Islamist threat on several fronts, some of which have brought praise, others sharp criticism. The government has pursued a relentless and successful economic liberalisation programme, continued to promote a women's rights movement which had already flourished under Mr Bourguiha. reformed the education system and designed an elaborate social safety net. On the other hand, it has resorted to a policy of repression that has extended beyond silencing the Islamists, reaching human rights activists and secular opposition groups and generating criticism from international human rights organisa-

When it comes to economic achievement, Tunisia is held up by the World Bank as a for other countries in the Middle East and North Africa region to follow.

According to a recent World Bank report, the region's real per capita income fell by 2 per cent a year in the past decade - the largest decline in any developing region. Tunisia, however, registered average 1.8 per cent annual growth in per capita income in 1985 to 1994.

On virtually every indicator of human resources, ranging from life expectancy to school enrolment rates to infant mortality, Tunisia is considered by the World Bank as an exceptional performer. "The average Tunisian citizen lives longer, has fewer children who die, and is more likely to have basic education and be literate than in any country in the Middle East and North Africa at an equivalent per capita

President Ben All has promised to

It is difficult to gauge the

importance of what remains of Tunisia's own Islamist movement, as its sympathisers no longer dare express their views. And although domino theories of an Islamic takeover in Algeria spilling over into Tunisia are no longer regarded as credible by analysts - especially since Algeria is far from reaching that point - rating agency IBCA. for example, says Tunisia's rating would be downgraded immediately if Algeria turns fundamentalist. The concern for Tunisia is

that Islamist influence from next door may provoke just

enough trouble at home to

income," the report says. A large part of these achievements results from a committhe provision of services and opportunities to women, says the report. Sticking to a strict reform programme under the guidance of the International Monetary Fund but implementing it gradually produced average inflation of 4.9 per cent in the period 1992 to 1995. The budget

deficit meanwhile shrank to 2.6 per cent of gross domestic product last year. This economic performance has won Tunisia the first investment grade rating to be awarded to an Arab country by both IBCA and Moody's. Even more important, the liberalisation measures undertaken paved the way for Tunisla to

take up the challenge of a

closer partnership with the

This year Tunisia became the first country on the southern flank of the Mediterranean to sign an accord to create a free trade zone with the EU within 12 years. The partnership should provide an added sense of stability by anchoring the Tunisian economy in the European sphere and assuring the North African country a place on the political and cultural map of

This can help alter the image of Tunisia, whose lot has often been wrongly viewed as intertwined with neighbouring Algeria, where Islamists have been fighting the government



Tunis Cathedral: the country's image has often been wrongly viewed as intertwined with neighbouring Algeria

Despite a successful attempt at diversification, a bad agricultural year coupled with a poor tourism season could be devastating to the Tunisian econ-

This realisation has accentuated fears of Islamism among both the people and the government and has paralysed the political system.

Tunisia's performance eco-nomically and socially sits oddly with its track record in politics. The government took over in 1987, promising a commitment to democracy, and ushered in a period of tolerance towards Al-Nahda, the Islamist movement that had been repressed by the previous regime. But the gains registered by Islamist candidates running as independents in 1989 legislative elections raised anxieties. The government moved to crush Al-Nahda in

Rassemblement Constitutionnel Democratique was blamed on Al-Nahda supporters.

A still nascent secular opposition went along with the government at the time and the parties purged their ranks of opponents to the regime. Gradually, however, opposition parties say the circle of repression

has widened to include them. A report this month by Amnesty International details a five-year history of arrests, detentions, torture and unfair trials to "punish, intimidate and silence political opponents, government critics, victims of human rights violations, their relatives, lawvers, human rights activists, fournalists and

Opposition members point, for example, to the arrest last month of the leader of the main opposition party. The

side government, while party officials suspect the arrest was motivated by a harsh letter addressed to the president and ment so they may broaden complaining that in its fight their support base.

ment has closed down all avenues of political expression. in 1994, Mr Ben Ali was reelected with 99 per cent of the votes. In legislative elections the same year, the RCD took all 144 seats in the assembly before the government introduced an amendment to the electoral code handing the opposition 19 seats. In local elections held last May, the RCD won almost all the seats. which led to charges of falsifi-

against Islamists, the govern-

In a recent speech, Mr Ben Ali lashed out against critics of the country's human rights record and announced that the

cations.

- scheduled for the year 2000 and subsidise opposition parties now represented in govern-

Coming on the heels of a government crackdown on members of the opposition and just a few months after a major disappointment in municipal elections, the opposition will be looking for tangible indications that the government is this time serious about reform. RCD members who defend the government's political

record say Tunisia has a long road ahead to build the modern state envisaged by its leaders. Thus it has no time to waste on politics, "When you're running at 200 miles an hour, you cannot afford to stop so someone can have a cigarette," is how one party member put it.

IN THIS SURVEY

partnership deal; the case for dismantling the barriers

The economy: the transformation from government controls to

 Guide for business travellers: health, climate public holidays, etiquette

Map and Key Facts Page II Oil and gas: a new gasfield will turn the energy deficit

Stock market: the bourse s starting to modernise, while privatisation is said to be

Foreign direct investment: promotion agency faces a

Textiles: shape of things to come in the country's leading export industry

Poulina profiled: big chicken mothers its eggs

Tourism: the authorities are worried that European visitor numbers are falling. Perhaps the lack of things to do after

Private sector: trading pact

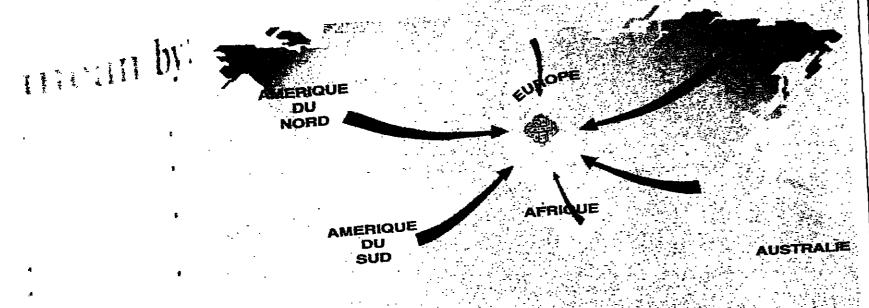
Production Editor: Gabriel Bowman

leaders say one reason why Al-Nahda became so popular in the 1980s is that it emerged as the only alternative to the oneparty rule that the country had lived under since independence in 1956. They argue that the secular opposition should be groomed to act as an alternative between the Islamists and the RCD. Political repression, they warn, can breed radicalism and turn what remains of Tunisia's Islamists into more extremist militants.

Analysts and diplomats say that it is the partnership with the European Union that will help extend liberalisation to the political front by transferring values of democracy and human rights. "They want to be close to the west, and they refuse all criticism and censure



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The case for dropping the barriers European Union partnership deal: by Roula Khalaf

The free trade zone, to be phased in over 12 years, sets the country a hard challenge

The buzzword in Tunis these days is mise a niveau or upgrading. It refers to the huge effort under way to raise the standards of Tunisian companies so that they may survive the onslaught of European products expected as a result of the partnership deal signed with the European

In a courageous move, tiny Tunisia this year became the first Mediterranean country to sign a comprehensive partnership with the EU. The deal entails political and cultural co-operation but most importantly, it creates a free trade zone to be phased in over a

period of 12 years. The deal represents the first concrete example of Europe's new Mediterranean strategy. which rests on political and economic co-operation aimed at insuring stability, the retreat of Islamic extremism and raising standards of living to alleviate immigration pressures into the European

For Tunisia, the task will not be easy. On the surface, the

agreement, which replaces a series of four financial protocols signed with Europe since 1976, seems an insurmountable challenge.

The EU is Tunisia's largest trading partner, representing some 80 per cent of trade. The agreement does nothing for Tunisia's principal exports, namely textiles and olive oil. The olive oil quota of 46,000 tons per year is maintained until renegotiations in 2001. The EU market is already open for Tunisian textiles, with the yearly quota of 66m trousers and 16,500 tons of cotton products maintained. Moreover, the 1976 accord already offers preferential treatment

It is only now, however, that Tunisia will truly open its doors to European products. Although it has instituted liberalisation measures under a structural adjustment programme with the international Monetary Fund, government meddling in the economy is pronounced and industry remains highly protected. Although import licences are liberalised, average tariff barriers are of the order of 43 per cent, with the maximum tariff - on luxury cars for example - reaching 300 per

for Tunisian industrial exports.

The dismantling of barriers will occur over 12 years. It will

1. Starting in 1996, tariffs for 12 per cent of EU imports will be dismantled. This represents mainly industrial goods not

manufactured locally. 2. Tariffs for another 28 per cent of EU products, including raw materials, will be eliminated over a period of five years. 3. Another 30 per cent of EU imports, including locally manufactured products. will enter free of charge at the rate of a 12th a year over a 12-year

To compensate for lost fiscal revenues, VAT will be extended to all sectors

4. Tariffs for the remaining products will be dismantled after a grace period of four years and at a rate of an eighth

While industry frets about the competition, however, Tunisian officials know that if they play their cards right, the benefits of free trade will by far outweigh the harm caused by the elimination of trade

"We have an extraordinary chance to be part of a market

Mr Fethi Merdassi, state secretary at the ministry of secretary at the internation and international Co-operation and we will be secretary at the internation and international co-operation and international co Foreign Investment. believe we need to be exportoriented and to accomplish this we need to increase our

efficiency levels." An EU official in Tunis says that anchoring the Tunisian economy in the European sphere will serve to amortise the shocks suffered by the economy, such as the erosion of tourism receipts when a neighbouring country suffers from political instability. Ti is a positive deal if only because it gives Tunisia a better image and makes it a country that Europeans will know better," he savs.

in practice, for the EU accord to work according to Tunisian aspirations will require an increase in foreign direct investment, a restructuring of fiscal revenue, and a major revamping of Tunisian industry.

World Bank study estimates that average yearly growth of 4.5 per cent can be ased by 1 to 2 per cent by doubling foreign direct investment. Such targets will be hard to achieve. Total foreign investment outside energy and including portfolio investment stood at a puny

Tunis say few large foreign companies are likely to use Tunisia as a base to export goods to Europe. Mr Nouri Zorbati, the

finance minister, says the elimination of tariffs will cost the government some TD700m in lost fiscal revenues at the end of the 12 years. The loss will accumulate over the years, starting with TD/5m next year, or about 2 per cent of the 1995 budget. It will be compensated by tax increases elsewhere. VAT, for instance, will be extended to all sectors, while tax rebates which now encourage investment and development of new industries will last for a limited period of

Probably the toughest job facing both the government and the private sector is the restructuring of industry. According to a local study written for the government, one third of industry would fail unless restructured while another third would experience difficulties. The World Bank study says that in the short term, sectors that will register the highest productivity gains are textiles, chemistry and

In the longer term, only textiles and commerce are

likely to experience increased productivity gains and thus absorb the labour and capital of other ailing sectors such as agro-business and electrical Mr Tarek Cherif, head of the

Cherif Group, a conglomerate, says that Tunisian industry can never compete with the economies of scale of Europe for products made in large quantities and will have to focus on specialist items. To compensate for the loss of employment that will result from imports, Tunisians must develop niche industries. He reckons that the key to the survival of the labour-intensive textiles sector, for example, is to use Tunisian skills to target the top end of the market. The Tunisian government

insists that it will allow only companies that have the potential to compete with European products to remain afloat - but that promise will prove hard to keep given the fears of unemployment and the slow pace of privatisation. To help efficient companies survive, the government has already set up an elaborate diagnosis centre. The mise a mineau office in the ministry of industry will help some 4,000 companies to undergo an evaluation process determine their needs and help financing for find

Trade balance (in millions of dinars) 1995 (8 montris) 1994 Global trade balance 3378 B 4696.6 4956.3 3760.0 6647:3 1577-5 Export S 6170.0 1950.7 .24100 **EUROPO** 2669.7 3401.6 4618.7 731.9 -877.4 14483 L. Co-postal

restructuring.

The first 100 companies have aiready been selected and teams of Tunisian consultants have started visiting companies to audit their books and diagnose their problems.

The future of Tunisian industry depends on the efficiency of the upgrading programme. However, there are eady signs that it could turn into a bureaucratic nightmare, as thams of consultants waste weeks studying well-managed companies which do not need the government to diagnose their problems but only help to solve them.

According to Mr Merdassi, the mise a niveau will require some \$2.5bn over 10 years, an amount that should be financed by the EU.

The commission recognises the role it has to play to make the deal work. "We have to help Tunisia," says an EU official "because the free trade area will lead to an increase in unemployment and a decrease in customs revenues."

Head of state

Prime minister

ECONOMY

Help will come in the form of aid from the EU budget as well as the European Investment Bank. Funds will be targeted at helping restructure industry and financing the balance of payments to alleviate any

social impact.
The EU has pledged a total of Ecu4.6bn over five years for all Mediterranean countries that sign a partnership agreement. Amounts distributed to countries are subject to review every two years and reassessed according to performance, thus putting all signatories to partnership agreements in competition for funds. According to the EU delegation office in Tunis, Tunisia will receive Ecu250m in 1996 and 1997 from the EU budget, in addition to the Ecu50m allocated for 1996 in the last protocol.

The new budget allocation is three and a half times what Tunisia was receiving under the old protocol. To these funds will be added yet to be announced project financing from the EIB.

163,610 sq km

.. Hamed Karcui

...8.8 million (1994 estimate)

Dinar (TD)=1,000 millimes

1994

President Zine al-Abidine Ben Ali

.1994 \$1=TD1.0116; 12/10/95 \$1=TD0.9496

■ The economy: by Roula Khalaf

Free market comes nearer

The government has liberalised trade and cut tax rates, but challenges lie ahead

For Mr Nouri Zorgati, the minister of finance, the creation of a free trade zone with the European Union is a natural step for the Tunisian economy.

Since 1986, under the watchful eyes of the International Monetary Fund and the World Bank, Tunisia has been slowly but effectively undergoing a transformation tentral bank control and set up

active bond and stock markets. The results of the eighth plan, running from 1992 to while at the same time highlighting the challenges ahead. Real GDP growth averaged about 4.5 per cent during the period, below the 5.8 per cent target, and was driven by exports and gains in productivity; average inflation stood at 4.9 per cent, ahead of projections of 5.5 per cent. And fiscal discipline led to the shrinking of the budget deficit to 2.6 per cent of gross domestic product by the end of last year.

Efforts to diversify the economy have made it more resilient to outside shocks. Agriculture's share of GDP fell from 15 per cent in 1984 to 13.6 per cent last year, while manufacturing jumped from 14.4 per cent to 17.5 per cent. Although tourism accounts for only 7 per cent of GDP, its share of foreign exchange earnings has steadily grown, to nearly 19 per cent of the total

"When the agricultural sector had negative growth of 10 per cent in the early 1980s, total growth was also negative and inflation was 14 per cent." says Mr Taoulik Baccar, minister of economic development. "Last year, with a similar negative growth in agriculture, we still had 3.4 per cent growth and inflation of only 4.5 per cent." Although a significant

improvement, these growth rates are not enough to absorb yearly entrants into the workforce. Against a yearly demand for new 63,000 jobs, on average only 55,000 are available. Government available. ministers insist that measuring unemployment accurately can only be accomplished through a census, since the jobless are not required to register with any government office. While unemployment is generally thought to hover around 15 per cent, the rate is much higher among people between the

According to Mr Baccar, the country needs a growth rate of opening up of the market to Europe," says Mr Baccar. A study by the World Bank says Tunisia can add 1 to 2 percentattracting foreign investment of about TD200m a year outside the energy sector. Such investment now stands at only

ages of 18 and 25.

The Tunisian government has taken several measures to attract more investment, but the country remains hard to compared with south-east

Asia and eastern Europe. Foreign companies complain of labour rigidities, low productivity and problems of absen-

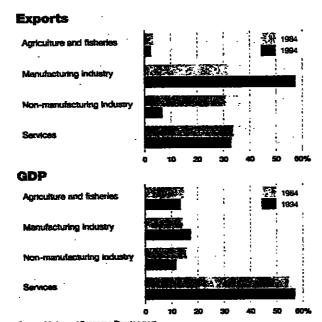
To maintain political and economic stability, the Tunisian government has been careful to develop good relations with the unions and insure that the poorer classes see an increase in their standard of living.

Government officials proudly point to the fact that there has been not a single strike in the There has not

been a strike in

country in seven years -("because everyone agrees on the type of society," says one

The flip side of that, however, is that salaries, which are negotiated every three years between the unions and the employers' federation, have risen between 5 per cent and 10 per cent annually, depending on the sector. The minimum wage, which now stands at TD154, has increased from



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TD120 in 1990. Although labour laws have been reviewed, dismissing staff remains a problem as employers must justify their actions before the courts. Concern over unemployment

is one reason why privatisation has moved slowly. The government also expresses fears of dismantling public sector monopolies to create private sector ones. To meet the challenges ahead, the government is

embarking on a major campaign to upgrade private sector companies with financial help from the EC by diagnosing their problems and prescribing remedies to increase efficiency and find new sources of capiwill take time, and will no doubt be painful, it may fuel a new surge of investment by local firms. Worried about its survival once European products are allowed into the market, the Tunisian private sector has shied away from investing in the past two years. Total private sector investment fell from TD2.4bn in 1993 to an estimated TD2.07bn this year.

Indeed, the success of Tunisia's commitment to liberalisation rests with the private sector. Although the sector has gradually been allowed a much larger share of production three-quarters of manufacturing is now private - it is still looking for greater flexibility. Companies say that government concern over an equitable distribution of resources and maintaining social and political stability leads to interference at times, either to control prices or to stem the development of monopolies.

With the European Union accord eating away at customs revenues, the government will increasingly look to the private sector to take up major projects. The government bas presented \$250m worth of projects to build 50km a year of highways for a total need of 7,500km. For the first time, the government will allow the private sector to build and operate a \$300m to \$400m independent power plant, for which bids are now being accepted. The government is also

developing new avenues of fin-

ancing. With the programme of



structural adjustment now complete, Tunisia can no longer rely on significant amounts of multilateral agencies' aid. Thus, since 1994, it has

raised Y85bn in five- and tenyear Samurai bond issues on the Japanese markets. Having received an investment grade rating from agencies Moody's

| Total GDP (\$bn) | 4.4 | 3.0 |
|---|---|------------------------------------|
| | 1,789 | n.a. |
| GDP per capita (72) | | |
| Components of GDP (%) | 61.9 | |
| Components of GDP (79) Private Consumption. | 24.3 | |
| Private Consumption | 16.1 | n.a. |
| Total Investment. Government Consumption | 44.9 | |
| Exports | -47.2 | |
| imports | 4.8 | 6.0 |
| Consumer prices (% change pa) | 1.5 | 1.4 |
| Consumer prices (% Change P-) | 9.4 | n.a. |
| | <u>19.</u> 8 | - <u>- 0.6</u> |
| Total external cabl (%) | -0.7 | -0.0 5.3 |
| Exports (Son) | 4.6 | 5.3 7.2 |
| Imports (\$bn) | 6.6 | -1.9 |
| Trade balance (\$bn) | -1.9 | -1.8 |
| MAIN TRADING PARTNERS | | |
| (1993, % by value) | Exports | Imports |
| France | 26.9 | 27.4 |
| Germany | 19.3 | 12.2 |
| Haly | | 15.4 |
| Belgium | | 4.3 |
| DEVELOPMENT INDICATORS | 5-20 VBS | Latest |
| DETECOPRESS HADIOMICANICAL | | estimate |
| | ago (| 9941179W |
| Population growth rate (% pa) | -3- | 2.3 |
| - | -3- | |
| Population growth rate (% pa) | 1.8 | 2.3 |
| Population growth rate (% pa) | 1.8 | 2.3 41.8 |
| Population growth rate (% pa) | 1.8 120.0 56 | 2.3 41.8 68 |
| Population growth rate (% pa) | 1.8 120.0 56 5,900 | 2.3 41.8 68 1,537 |
| Population growth rate (% pa) | 1.8 120.0 56 5,900 0.90 | 2.3 41.8 68 1,537 0.73 |
| Population growth rate (% pa) | 1.8 120.0 56 5,900 0.90 49.8 | 2.3 41.8 68 1,537 0.73 |

KEY FACTS

exchange rates 1994 £1=TD1.5446; 12/10/95 £1=TD1.4932

* = Latest figures - EIU estimates for 1995 except Reserves (June). ** = Ratio of dependent population (aged under 15 or over 64) to working age population (aged 15-64) Sources: IMF, World Bank, Datastream, Economist Intelligence Unit

Guide for business travellers

Visas Passports are required. Visas are not needed for a stay of

three months by nationals of most European countries, the US, Japan, Hong Kong, most Arab and some other countries. It may not be easy to extend your visa. Extensions usually take two weeks to a month to process, during which time you will be without your passport. Once granted, they usually give three months' residence. It may be simpler to take a trip over the border to Libya or Sicily, so that you can get a new tourist stamp on re-entry.

Main cities

| Main cities | |
|---------------------|---------|
| Population (at 1994 | census) |
| Tunis | 674,100 |
| Sfax | 230,900 |
| Ariana | 152,700 |
| Ettadhamen | 149,200 |
| Sousse | 125,000 |
| Kairouan | 102,600 |
| Gabes | 98,900 |
| Bizerta | |
| Bardo | |
| Gafsa | 71,100 |
| | |

Health

Yellow fever vaccination is compulsory if arriving from an infected area. Immunisation is recommended against diphtheria, hepatitis, polio, tetanus and typhoid. Rabies is present. Water in the main towns is

drinkable, but it is advisable to boil tap water elsewhere or drink mineral water, and towash fresh foods carefully.

Arabic is the official language, but French is also widely used. English may suffice in tourist

Languages

Business hours Shops: There are no standard

opening hours but big stores. are usually open 8.30am-noon and 3-6pm in winter and 8am noon and 4-7pm in summer Banks: 8-11am and 2-4pm (Mon-Thu) or 1-3pm (Fri) in the summer, banks are open only in the mornings Government offices: 8.30am-1pm and 3-5.45pm (Mon-Thu) or

8.30am-1.30pm (Fri-Sat). Mornings only in summer. The weekly day of rest is Sunday, not Friday as is usual in the Muslim world. Tunis virtually closes down in August.

Public holidays

Fixed dates: January 1, March 20 (Independence Day), March 21 (Youth Day). April 9 (Martyrs' Day), May 1 (Labour Day), July 25 (Republic Day), August 13 (Women's Day), November 7 (accession of President Ben

Variable dates, in 1996: Febru ary 21 (Eid al-Fitr: end of Ram-

adan), April 29 (Eid al-Kabir: after introduction feast of the sacrifice).

and IBCA. Tunisia will tap the

Eurobond market next year.

The government's total bor-

rowing needs are about \$400m

says the finance minister.

-23 Climate

Temperate on the northern coast, hot and dry inland and in the south. In Tunis, the hottest month is August, with the average daily minimum 21C and the maximum 33C, while the coldest month is January (6-14C). The wettest month is also January and the driest is July. Annual rainfall in Tunis is 16in, while in Sfax it is only Sin and in Bizerta it is 25in.

Etiquette

Business meetings: Formal attire should be worn. Women should wear clothes that cover arms, shoulders and legs. It is customary to shake hands on meeting and taking leave. Business cards are exchanged

available in towns, though less common in rural areas. The national dish is couscous crushed wheat or coarse flour - which is steamed and served with fish or meat and vegetables, often in a strongly spiced sauce. Dishes are often served with harissa, a hot paste made from red chilli peppers. Another typical dish is the brik, a crisp fried pastry with spinach, egg, meat or tuna fish. Tips: Hotel and restaurant staff expect 10 per cent, taxi drivers 100 millimes, hairdressers/barbers 300 millimes and airport

a year. With total net external

debt at 40 per cent of GDP.

debt service now stands at a

comfortable 20 per cent of for-

Eating out: Alcohol is freely

Sources: EIU Country Profile 1995-96: Europa World Yearbook 1935: Statesmen's Year Book 1995-36: Tunisia – The Rough Guide 1995; Walden Country Reports 1995; World Airways Guide 1995; World of Information 1995.

or railway porters 300 millimes

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The state of

From deficit to surp

The government is keen to back energy sector

investment to meet buoyant demand

Tunisia's hydrocarbons sector is being reborn. Although oil production is expected to continue on its downward trend as the country's giant fields grow old, a new era of gas has arrived which will flip a growing energy deficit into a surplus next year.

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The sector's white knight is British Gas. Having invested \$600m in developing the Mis-kar gasfield in the Gulf of Gabes, the company switched on its taps in June ahead of schedule and under budget. Although there have been the usual teething problems, and the low quality of gas requires a lot of cleaning, 1.5m tonnes of oil equivalent a year should be on stream in 1996 and maintained until the end of the century. Commercial recoverable reserves at Miskar exceed 74hn cubic metres, giving the field an estimated life of 20 years. Furthermore, there appears to be much more gas waiting to be tapped. British Gas says it has recently discovered a sineilar-sized field nearby and within the company's Amilcar

Although the latest develop-

ments are not expected signifi-cantly to lift the contribution to GDP of energy and utilities last year it was 7.2 per cent the economic impact of Tunisia's newly exploited gas reserves will be huge. Miskar alone will make Tunisia self-sufficient in gas until at east 2002. Under an agreement signed with the state's Entreprise Tunisienne D'Activities Petroheres (Etap), British Gas will supply gas at a fixed oillinked price to the public utility Societe Tunisienne de L'Electricite et du Gaz (Steg) with 160 cu ft a day for the first five years and 200 cu ft a day there-

Many of Tunisia's power plants and main industries have already been converted to run on either oil or gas. In 1994 gas provided some 37 per cent of total energy consumption but this will rise substantially

energy market will allow the government to cash in on more of its transit tariffs for the Transmed pipelines which transport Algerian gas through Tunisia to Italy. The fees are equivalent to 5.25 per cent of gas transported, which gives Tunisia options on some 24hn cu metres of gas a year if the two pipelines are used to their

full capacity. Furthermore, the infrastructure built for Miskar can be used to attract further development of smaller gasfields nearby which might otherwise he considered uneconomic British Gas has laid a 120km pipeline from its four offshore production platforms in the Gulf of Gabes to the Hannibal processing plant in Sfax, which removes nitrogen, carbon dioxide, and hydrogen sulphide. clean gas is then passed onto power stations in Tunis, Sousse and Gabes.

Increased domestic consumption of gas will also give some breathing space for the country's labouring oil sector. Last year oil production shrank by 8.2 per cent from 1993 levels to an annual 4.37m tonnes as falling output from big oilfields

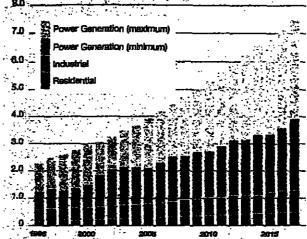
was not made up by the smaller, more recent finds. Output fell by 10.7 per cent in 1992 and 1993 and is forecast to decline by a further 6 per cent this year.

The downward trend until now, along with increased more than halved oil exports between 1992 and 1994. According to Capec figures, oil and gas exports earned \$65m last year, or 8.8 per cent of total export revenues, compared to \$160m in 1992. As a result, Tunisia recorded a deficit on its oil account for the first time in 20 years in 1993.

However, it is not all doom and gloom for the future. A marginal rise in total oil output is expected in 1996 and 1997 from increased production from some of the newer fields and development work to revive production at the bigger and older fields.

At the Sidi Kilani field which was discovered in 1989 and remains the last major find and now the third largest oil producer - Kufpec Tunisia, a wholly owned subsidiary of the Kuwait Petroleum Corporawholly owned subsidiary of

Gas demand forecast



tion, has recently brought on two new wells which will increase annual output to 550m tonnes next year from 267m tonnes in 1993.

On top of this, recent discoveries such as Kebili, Ramoura and Cercina are increasing their smaller volumes. At Ashtart, Tunisla's second largest oil producer, Elf Petroleum, has finished a new floating platform this year from which 12 new wells are scheduled for drilling over the next three years. This forms part of a \$210m development programme to maintain production at around 1m tonnes a year until 2004.

In addition to development of current working fields, there is a remarkable level of exploration activity and an air of bullishness in the sector. The feeling is that a big discovery might be lurking somewhere under the country's geological

Total gas demand vs production

structures. Mr Abdelwaheb Mr Kesraoui says that chan Kesraoui, director-general of energy at the ministry of industry, says there are currently 25 exploration agreements in force and 20 wells scheduled for drilling over the next 12 months.

This high level of exploration activity, along with British Gas's Misker project, has maintained buoyant investment in the energy sector. In 1995 it is forecast to be close to last year's figure of \$250m. Of this, oil exploration contributes around \$120m, up from \$61m in 1988

Encouraging the itch to explore for oil and gas is an already liberal investment climate which the government is constantly trying to improve. to the hydrocarbon code t offset more of their explorat: and development costs again tax obligations. It is hoped ti will lure more companies in develop some of the small Tunisia held eighth place on list of countries offering ti most favourable tax system for oil exploration which wa put together by the UK Simon Petroleum Technology

Whether or not these effor help produce the big oil fin Tunisia needs remains to b seen. But for now, in gas a least, the Tunisian governme can safely parrot British Gas' advertising slogan: "It's good to be in control".

■ Stock market: by Roula Khalaf

Privatisation has been slow but its acceleration could add to a new class of investor

"A total of 141,000 people bought shares in the last privatisation." says Mr Ahmed Hadouej, Tunis bourse president. proudly. It may not sound much by western standards, but in Tunis it is a

After focusing on the creation of a new class of investor, attention in Tunis is now turning to satisfying the increase in demand on the fledgling bourse.

In downtown Tunis, the bourse is packed with people from all walks of life during its daily 75 minutes of operation. The country now counts to investors and thereby their

40 licensed brokers - 26 actively operating - and mutual funds have raised about TD700m from the public

All this money, however, is chasing a mere 25 listed companies, with a total capitalisation of TD3.6bn. Not surprisingly, the imbalance last year saw the index fly up by 102 per cent.

Luckily, the situation has stabilised a little this year. So far, the index is up only 26 per nt and it has been flat since August. "100 per cent growth can be a cause for concern," admits Mr Hadonej. The main reason behind the

lack of supply is the slow-moving privatisation process and the fact that private groups, which are often family-owned. have until recently shied away from opening up their capital

books to the tax authorities. Tunisians are inherently

cautious. The most often cited description of the way they like to operate is "step-bystep" so as not to unset the economic balance that the government has been striving to create. In this egalitarian society, the government is careful to spread wealth evenly and to make certain that unemployment, estimated at 15 per cent, is not aggrevated.

Thus, only five companies a year were privatised between 1986 and 1994. According to a report by UK rating agency IBCA, the original programme - which envisaged the privatisation of 75 public enterprises by the middle of 1992 - has met only half its target. Tunisia's public sector includes 211 oanies. IBCA says privatisation should touch at least 18.5 per cent of the sector.

Mr Taoufik Baccar, economic development minister, says one concern in the privatisation has been to avoid transforming government monopolies into private sector monopolies. Businessmen add that shedding staff, which will no doubt be required, is

another major worry. Mr Baccar, however, insists that privatisation is now accelerating. Indeed, 15 operations will have been completed by the end of this year and at least double that amount will be privatised in 1996. The tourism sector is virtually all in private hands now. These figures are in addition to partial privatisations on the stock exchange. At least three public sector companies, including the state-owned Tunis Air, offered 20 per cent of their capital to the public this year. How successful the privati-

all the more attractive. Thus virtually all companies

sations will be in raising efficiency levels remains to be seen. Government officials admit that they are not simply looking for the best price. Bidders must satisfy several criteria, one of which is to keep a

certain number of employees.

To control the rising speculation on the stock market and alleviate the pressure to privatise in order to increase supply, the government has "Indicated" to private groups the desirability of their issuing shares on the stock market.

Many of these groups have proved obliging. Pressure from the government has helped them focus on the benefits of opening up their capital. Now that tax rates have been reduced, companies are more willing to open their books to the government. Interest rates. which haver around 12 per cent at commercial banks and 15 per cent at development banks, render an equity issue

visited by FT reporters recently said they were preparing to offer up to 20 per cent of their capital on the bourse by next year. According to Mr Hadouej,

there are 89 investment companies managing some \$330m created by private groups and all are likely to come to the market. Tax incentives drive Tunisian companies to create

Tunisians are cautious - they like to operate step by step

investment firms which inject funda into a group's various affiliates and invest in other groups. Because a legal framework for holding companies does not exist, the private sector places investment firms as well as affiliates of a group on the market.

The promise of an increase

in supply has allowed Tunisia finally to open up - albeit modestly - to institutional investors in emerging markets. Mindful of the huge domestic demand, Tunisia had until June this year kept foreign investors at bay by requiring central bank approval for the purchase of shares on the stock exchange. Total foreign investment on the bourse barely reaches the

TD100m mark. New legislation allows up to 10 per cent total foreign ownership in listed companies and up to 30 per cent in unlisted ones. Brokers say the move will not amount to much in the near term. But government officials have no intention of offering foreign investors a lot more. As they see it. portfolio investment is volatile and their strategy is to see funds moving out of the bourse invested elsewhere on

the local market. To prepare for the arrival of foreign investors, however

limited it turns out to be, Mr Hadonej is moving rapidly to complete his objective of upgrading the Tunis bourse to international standards. Last month, the bourse was transferred to a private company. A securities and exchange commission has been set up to take up overseeing the bourse from Mr Hadonej this month.

To list on the exchange. companies must be at least three years old, they must have distributed dividends for at least one year and count at least 300 shareholders. Companies that do not meet these criteria can be traded on an over-the-counter market.

The last element in the modemisation of the hourse is a move to an electronic system of quotation, which Mr Hadouej promises will be ready by the end of 1996. France has pledged FFr9m in aid for the project in 1996, in addition to the FFr4.5m that the Tunis bourse has received



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| Period | Dec. 31, '93 | Dec.31, '94 | Oct.19, '95 |
| Value | 7.230 dinars | 25.000 dinars | 44.000 dinars |
| The results achieved in | n banking operations. | (in Tunisian dinars) | |
| Period | Dec.31, '93 | Dec.31,'94 | %growth |
| - | 448.456.044 | 589.650.694 | 31.48% |
| Total deposits | 678.186.413 | 733.349.509 | 8.14% |
| Total credits | 827,186.352 | 935.260.306 | 13,07% |
| Total Profits | 5.627.151 | 7.261.096 | 29.03% |

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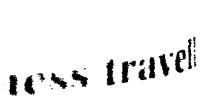
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oreign direct investment: by James Whittington

formidable task

agreeing to free de with the ropean Union, nis expected The ore investment

zon€ eighth and ninth floors of in Ower block in the centre of setsus have become a hive of har used within the govern-The lat's agency for the days motion of industry, the staff upgr its two floors have been effor irged with the task of more stant tripling the current levels comforeign direct investment. sur, The task is formidable and it Eur easy to understand why the a re employees at the Foreign signestment Promotion Agency Unipa), which was established I July, tend to run rather Tuⁱan walk as they go about

The government argues that pless the country can attract bout \$200m of new foreign irect investment a year in all nergy, then the free trade deal

Union will be detrimental to Tunisia's economy.

More specifically, they say that unless more FDI comes in the country will not only be unable to finance its current account deficit but will also have difficulty in raising productivity in sectors such as manufacturing which will be newly exposed to international

"We've been told that unless we reach our target of about we've failed." says Mr Sassi Amor, a principal manager of Fina, rather solemnly.

The distance which the country needs to travel to achieve these objectives is easily seen by the FDI levels of the past few years. In 1994, total FDI declined to \$318m compared to the exceptional year of 1992 when it more than doubled to \$397m.

The current distribution of investment is heavily weighted towards oil and gas exploration and development. Last year.

energy accounted for 87 per cent of the total, most of which came from the \$600m which British Gas has been spending over the past few years on its gas project at Miskar in the Gulf of Gabes.

Tourism, financial services, manufacturing and Industry between them attracted FDI and portfolio investment of \$75m last year, up from \$64.7m in 1993. The money came

Much bigger projects are needed if targets are to be met

primarily from Europe and particularly from France, Belgium, Germany and Italy and it was distributed among many small and medium-sized In textiles, for instance,

which is the main target for foreign investors in the manufacturing sector, foreign

local partners numbering 386. The largest of these is the Lee Cooper Tunisia joint venture which employs 1,550 people and has sales of \$120m in denim wear sold to Europe. Until it has received a total of \$25m in foreign investment. At Fipa, the 30 or so

investment projects which were undergoing feasibility studies in October tell the same story. An American investor is looking for a local partner to manufacture floppy discs in either Tunisia or Salvador. Initial investment will be \$5m. A Japanese company is willing to spend \$6m to build a factory for the production of integrated

The fact that businesses with projects such as these are interested in Tunisia says much about the relatively attractive investment climate which already exists in the country. But government officials and the orivate sector are under no illusion that much

Mr Hedi Djilani, president of Tunisia's private sector association and head of Lee Cooper Tunisla, explains that the country needs to adopt a three-pronged stratagy to attract more foreign investment: "First, we must increa our international profile because there are still very few foreign companies which think

of Tunisia as a place to invest. "Second, we have to upgrade businesses and infrastructure so that when people do come here they can work as easily as they would in Europe. And third, we need to start thinking much bigger. government is particularly keen to encourage

multinationals, to set up manufacturing sites in Tunisia to serve the European markets. The reasons why they should come trip off officials' tongues as if learned by rote. The peace and stability of the country always comes first, followed by a skilled but relatively cheap Textiles and. Acriculture 9.7% 45.4% Other 8.5%

Composition of exports 1994

sound economic performance

in the past few years. Fiscal investment incentives are also attractive. Foreign investors in joint ventures and 100 per cent-owned enterprises can benefit from offshore status if their companies export more than 80 per cent of their output. This entails exemption from taxes, an unconstrained repatriation of profits and capital policy along with a free recruitment policy. For portfolio investors, a new investment decree, ratified this summer, allows foreign

investors to buy up to 10 per cent of companies quoted on the stock exchange without

having to obtain prior permission and sets the upper limit for unlisted companies at

30 per cent. The few expatriate manage already operating in Tunisla generally pay tribute to the relatively easy working environment. Some common gripes, however, include the usual difficulties with bureaucracy and government interference - which are normally experienced in a developing country.

Textiles manufacturers complain of problems with absenteeism - particularly among young women labourers who have to hand over most of

their income to the family head - and the relatively high costs of transport to European markets, especially in air freight. Some potential investors looking in from outside also view possible political disruption from Algeria or Libya as a real risk.

Aside from these mainly operational difficulties. however, the main hindrance to increased attention from the bigger multinationals seems not to be what Tunisia has to offer in the way of its investment climate but the small size of its local market.

5 19 100

With a population of 8.8m. the country faces stiff competition in and around Europe from other southern Mediterranean countries and eastern Europe which can offer similar investment incentives on top of bigger domestic

Furthermore, neighbouring Algeria and Libya remain relatively closed or too risky for foreign companies the attraction of a regional North African market is diminished. All in all, therefore, the task of advertising the advantage of investing in Tunisia compared with elsewhere looks likely to

Poulina: by James Whittington and Roula Khalaf

Big chicken mothers its eggs

Ask Mr Abdelwahab Ben Ayed, president of Poulina Group, which came first, the chicken or the egg, and the response is unequivocal. The chicken, he says, followed by eggs, ice cream, refrigerators, doors, exhaust pipes, furniture and computers.

The 57-year-old Mr Ben Ayed has turned vertical integration into an art form Tunisia's largest company is a conglomerate, most of whose 100-plus different products originate from an interest in chicken farming which began in 1969. Com prising 35 separate companies with a consolidated turnover of more than \$200m and a total staff of 4,000, the group dwarfs its local competitors. It is also regarded within the Tunisian business community as one of the country's most dynamic, controversial and adventurous groops.

"We are probably the only chicken company in the world that is totally integrated," the Poulina president says. The company sells about 5m chickens a year and was the first to introduce turkey to something and never know where we are going to end up." he adds.

When I started Poulina. I knew the country would not have enough protein and that lamb and beef would not be enough to meet the demand," he says. "The government did not see it this way. They thought Tunisians would not eat chicken."

As it turned out, consumption of chicken went from half a kilo per year per person in the 1970s to almost eight kilos today. When the government saw that Poulina was on to a winner, it offered credit subsidies to chicken farmers. As Mr Ben Ayed could not monopolise the subsidies, he got other people to take advantage of them and start up farms for which he supplied the products in inge for selling their

By 1976, the company was close to gaining 100 per cent of the non-state market share. At that point, the government

bluntly told Mr Ben Ayed to stop his chicken expansion. "So we introduced turkeys." he says, "and within a few years, we were enjoying 20 per cent annual growth in turkeys." Exports also began to grow. Today, Poulina sells two-thirds of its chickens to neighbouring countries.

The Tunisian government may have liberalised prices and imports, but Poulina still faces production quotas. "It is not a free market, otherwise we would take it all," Mr Ben Poulina's phenomenal rate

claims an average 20 per cent turnover increase a year – is based on its obsessive strategy of vertical integration. The original objective was to become self-sufficient in the chicken business from



GROUPE POULINA 25 ANS

facturing the infrastructure such as cages and providing other inputs such as feed for the birds. Slaughter houses were developed and a distribution network established in Europe and the Maghreb. For each new operation, semiindependent satellite companies were established around the chicken operating business. Along with supplying the core business, each of the companies was encouraged to diversify its products for other clients and markets. The egg business, for

instance, which caters both for consumers and for

The state of the s

breeders, moved into ice-cream production as a way of utilising the thousands of broken eggs unfit for sale. Thus was created Selja, the Tunisian ice cream brand, which became a separate company. To store the ice cream, Poulina needed refrigerators and so the company launched a refrigerator production unit. Likewise, a recent spin-off from the metal tube and cage manufacturer was the development of locally produced exhaust

pipes, called Eureca, which

will soon be sold to local and foreign markets. of growth - the company "We like to encourage ideas," says Mr Ben Ayed. "It helps to motivate the workforce. When someone comes up with a new idea, we offer finance and advice to help build the new company but then we let them get on with

> Despite its size and influence, however. Poulina is not excused from the transformation required of the private sector in the new era of international competition. It is having to restructure many of its operations and become more transparent and has its eye on listing eventually on the local bourse. But whereas many indust-

rialists in Tunisia are quietly wondering how their companies will survive the abandament of protectionist barriers and foreign competition. Mr Ben Ayed is totally convinced that Poulina, which he owns jointly with four other Tunisian families, can improve on its strong presence throughout the Maghreb and in the European

The group sells no more than 10 per cent of its total production in Europe (mainly teel tubes and ceramics), but Mr Ben Ayed says he is gearing up to develop products for export to European markets. "I am the first to appland the partnership deal with Europe," he claims. "If we want to show our strength, we should do so before others are as strong as we are." Although Poulina as a

group is essentially decentralised, there is a strong corporate culture imbued with incentive schemes and a rigorous nt programme at all levels. This has resulted in a tight regime of conse among the workforce. The success of this approach is such that observers admit to being amazed at the commitment and the number of hours put in by Poulina employees, even though wages do not differ much

Despite Poulina's impressive record so far. however, its transformation from a typically Tunisian complex web of companies to a diversified but wellstructured conglomerate will not be plain sailing. The group has already been penalised for its lack of transparency and has run into trouble with the government over its social ecurity commitments. The up about 50 per cent of the

chicken business - which ties local market - was last year the first case to be investigtrust laws, although no action was taken against the group. Its problems, however, are compounded by the government's restrictions against holding comp Although Mr Ben Ayed and

his staff of about 120 at

Poulina's beadquarters over see and manage the group as a whole, the cross-holdings and inter-group business make consolidation of the figures and equity structure extremely complicated. In preparation for a place on the local stock market next year, the group plans to list an investment fund which will have holdings in its 35 ipanies. Mr Ben Ayed says this will give the group ready access to finance at a cheaper rate than bank loans. But, like most of Tunisia's

private sector, Mr Ben Ayed says he is reluctant to dilute the Poulina families' controlling stakes. Thus, for now at least, Tunisia's biggest corporate chicken will continue to mother its own eggs.

■ Textiles: by James Whittington Shape of things to come

The country's leading export industry needs to modernise and curb labour costs

The textiles and clothing industry is Tunisia's star performer in manufacturing sector. On the back of growing demand from Europe, exports grew by 25 per cent from TD1.64bn in 1993 to TD2.03bn last year, Industry sources say there is similar growth in 1995.

After a long period of ustained and rapid expansion, the industry is already Tunisia's largest employer – with 222,000 workers - and its leading source of export revenue, contributing 45 per cent of export receipts last year. Moreover, it is widely considered to have the greatest potential for development as Tunisia opens its doors to

Trousers and T-shirts apart, garments enjoy free access

international competition. To meet such high expectations, many textiles and clothing manufacturers. like the rest of Tunisia's private sector, are looking at what needs to be done to upgrade and modernise their businesses to improve efficiency and widen markets. The free trade agreement

with Europe will not directly affect trading volumes of Tunisian textiles and garments they already enjoy free access apart from quotas on trousers and T-shirts which have been left for negotiation in 2000 - but it is acting as a

catalyst for change. Like the rest of the private sector, the Tunisian textile and clothing industry is characterised by a predominance of small and medium-sized comanies, most of which rely on a single market or client. Its rapid growth is partly due to the influx of European investors coming to Tunisia to cut, make and trim garments for their home markets.

Out of 2,015 enterprises in the sector - most of which employ fewer than 100 people -1,331 are export-orientated, of which 29 per cent are joint ven tures and 23 per cent are 100 per cent foreign-owned.



enterprises are in dire need of development capital to upgrade machinery and develop new products. For those companies which have bought technology with foreign investment, the main problems are supply side constraints and decreasing pro-

Local textile manufacturers say that one of the main threats to Tunisia's competitiveness is their escalating wage bill. The powerful Union Generale des Travailleurs Tunisien (UGTT) has been successful in recent years in negotiating minimum salary increases of between 5 and 7 per cent a year in most sectors. The Tunisian minimum wage of \$130 a month is almost on a par with Portugal, twice that of Morocco and about six times the rate in

According to a study pre-

pared by Mr Moncef Tourki, a former head of the National Syndicate for Textile Exporters. high salaries and social security charges mean that an average Tunisian textile worker's cost per hour is \$2.82 compared with \$1.28 in Morocco and between 96 cents and \$1.25 in east European countries. He says that this plus a high level of absenteeism and lack of motivation, especially among young women who normally have to hand over most of their income to the head of their family rather than keeping it themselves, is damaging

Manufacturers also complain that Tunisia's geographical proximity to European markets is being undermined by high transport costs. Quick reaction time for new orders is hampered by the high cost of air freight to European mar-

productivity.

kets and bottlenecks at Tunisia's main ports. One French textile exporter with factories in Tunis has claimed that it is sometimes quicker to get garments from his Chinese factories in Guangdong than Tunis. The supply of raw materials

by local textile and accessories manufacturers also leaves much to be desired. Companies exploring the local market frequently complain about the unavailability of certain materials and inadequate quality for their export markets. As a result, more than 75 per cent of wholly exporting companies use materials supplied by their foreign parents, which limits the scope of value added and contributes to the decreasing profit margins. Some textile manufacturers complain that gins, the high turnover growth is occurring at the expense of

The answer, according to Mr Ziad Oueslati of TunInvest,

Young women have to hand over most of their income

which offers capital and advice to local companies seeking to upgrade and expand their businesses, is more specialisation of the product, "To be competitive and profitable, producers should be looking to find niche markets which utilise the country's human resources. rather than rely on bulk assembly production," he

This requires more finance and training. The textiles sector is a primary candidate for the government's strategy of trying to use the European trade agreement to attract more foreign direct investment. But the Centre Technique du Textiles (Cettex), the industry's own association, also believes that more should be done to help develop and promote Tunisia's international brands. Among the many services offered by Cettex are programmes to improve training and work skills in all textile areas, including fashion and design.

The industry's challenge is not just to produce European clothes for export but Tunisian ones. This will be the real leap from being a developing sector to a developed one," says Ms Dalila Ben Yahia-Abdelfattah, an economist at Cettex.

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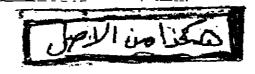
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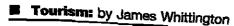


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More spice needed at night

Despite a record number of visitors, the authorities are worried that European figures are falling

In the 1940s, when jazz trumpeter Dizzy Gillespie wrote the be-bop tune "A Night in Tunista", few people had any idea where this exotic-sounding place was. Fifty years later, one might have thought this would have changed. But when Tunisia's ambassador to the United Nations recently came across some traditional Tunisian handicrafts while shopping in New York, he decided to test the merchant on where they were from: "Somewhere in Africa. In a place that no longer exists," came the answer,

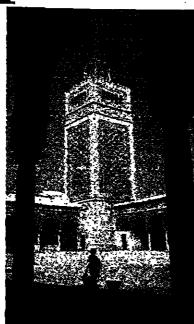
Despite playing bost to a record 3.85m. visitors last year Tunisia's tourist authorities think that the country still suffers from an image problem. "We feel that the outside world has the wrong image of Tunisia. People either don't know us or we're known as just another package holiday. In fact we offer much, much more," says Mr Wahid Ibrahim, director-general of the national office of tourism.

Certainly anyone with a healthy sense of adventure, and a bit of imagination, should be able to look beyond the rather bland cliches of sun, sea and sand epitomised by Jerba and Hammamet. For the independentminded traveller, sub-Saharan oases and fortresses, medieval Islamic cities and some of the world's finest surviving Roman sites are all on offer. The problem is that they remain a rather well-kept Tunisian secret.

After enjoying a healthy rebound in the number of visitors to Tunisia since the Arab world's tourism business was rocked by the Gulf War in 1991, the authorities are looking at how to maintain the sector's expansion. Although tourism contributes between only 5 and 6 per cent of Tunisia's GDP. it is a crucial source of employment and represents some 20 per cent of hard currency earnings.

The latest batch of tourism indicators have increased the urgency of tackling existing problems. Over the first nine months of 1995, although the number of entries into Tunisia was up 5 per cent to 3.19m visitors, the more important figure of the number of nights stayed dropped by 5 per cent. As a result, revenues remained flat at TD982.7m.

While such figures would be gladly welcomed by many countries of the same size, the Tunisians are concerned by this year's decline in visitors from the core European markets of France. Germany, the UK and Italy. The



A mosque in Tunis: solace for Algerians?

number of British visitors, for instance, was down by more than 7.5 per cent to 164,000 from January to August, while French visitors were 6 per cent down at 343,500.

The overall increase in the level of visitors was due to a 50 per cent rise in Algerians seeking solace from their country's problems. Over the eightmonth period from January to August this year a total of 666,382 Algerians

crossed the common border. On average, visitors stayed for 6.2 nights which left occupancy rates little changed at around 52 per cent.

The fall in European visitors is blamed on increased regional competition for cheap package holidays from other Mediterranean resorts such as Greece, Italy and Spain. Although Tunisia has been quite successful in developing this market - its share among Mediterranean countries has doubled from 1 per cent to 2 per cent today over the past decade - its penetration rate for individual countries buying holidays overseas

remains very low.

As a result of these figures, the inistry of tourism has called for a new plan to reaffirm Tunisia's position on the map. Its objectives are: first to prevent this year's dip in European visitors from developing into a trend, and second to diversify the sector's product to attract the higher-spending end of the market.

Mr Ibrahim says the plan will entail a more aggressive marketing campaign aimed primarily at Tunisia's core markets. To finance this, a fund has been set un into which hotels, travel agents, airlines and associated services will contribute a special tax. The extra revenue is expected to double the government's annual budget for mark-eting to \$25m. In tandem with a welltargeted media campaign, the minister of tourism will lead a series of delegations to drum up more business in some of Tunisia's traditional markets. Travel agents and advertisers will be

told to give more attention to activities

such as sailing, golf, safaris, diving, and of course, Tunisia's rich landscapes, archaeological and cultural sites. One tour operator argues that diversification of the sector will encourage tourists to spend more than if they were lying on a beach. We have to show that we have more to offer than just beds," he says.

For enthusiasts of the ruins, for instance the legendary and much battered Carthage - site of the tragic love story of Dido and Aeneas - the towering 30,000-seater amphitheatre at El Jem and the remarkably wellpreserved Roman city at Dougga are at least as impressive as their more famous counterparts in Greece and Italy.

Ironically, part of the attraction of these sites is the fact that the government has yet to develop suitable

Encouraging tourists to spend more than if they were just lying on a beach

infrastructure around them for mass tourism, such as better roads, parking and rest areas. Often tourists find the places deserted. Less off the beaten track are the strange underground Berber houses at Matmata - as seen in Star Wars - and the exotic cases at Nefta and Tozeur.

Together with treks into the mountains and desert in the south, there is actually plenty to do in daylight hours. For those looking for an adventurous night life, however, Tunisia might disappoint. Although the government has sanctioned a programme of casino-building to add to the two in Hamamet and Sousse, and despite the exotic connotations of Mr Gillespie's tune, a night in Tunisla can be rather dull.

Good theatres and cinemas are few and far between, as are lively night clubs, bars or cabarets. The authorities admit that Tunisians have so far been unadventurous in creating things to do after hours. "We are aware of this problem but as a matter of tradition Tunisians like to stay at home with their families," Mr Ibrahim explains. To remedy the situation a special commission on nightlife in Tunisia has been set up which includes the ministers of tourism and interior.

Whether or not such measures help continue the expansion of the tourism sector remains to be seen. Judging by the amount of construction of new luxury hotels and resorts going on, however, the private sector certainly ■ The private sector: by James Whittington

Trading pact is a risk

Tunisia's private sector has been waiting with almost bated breath for this week's Euro-Mediterranean conference which opens today in Barcelona.

The Tunisian delegation will be in the distinguished position at the summit of having been the first country to sign up to the partnership which aims to create a new and vast trading bloc around the Mediterranean basin. Unlike Morocco which has

fought tooth and nail over fishing rights and agriculture, the Tunisians signed their agreement on July 17 after remarkably little domestic debate. This has left the largely-protected private sector feeling slightly uncomfortable about what they have let

hemselves in for. With the majority of Tunisian companies in desperate need of restructuring if they are to compete after the lowering of trade barriers, most are hoping that they will benefit from the substantial pot of money which has been put to one side to help finance the plan. At the Cannes summit in June an allocation of Ecu4.65bn was approved for 1996-2000, excluding loans provided by the European Investment Bank, which is an

increase of about 25 per cent. Many in the private sector are particularly anxious to see how they will be rewarded from the first-come, firstserved allocation basis for the

Mr Hedi Djilani, president of the Union Tunisienne de L'Industrie, du Commerce et de L'Artisanat, believes the country has taken a big risk in accepting the challenge to be the first to sign the partnership agreement. He is concerned that unless European funds are quickly made available to the private sector to modernise their operations. then the decision will prove to be a mistake.

The meeting in Barcelona will be the moment of truth as we will see exactly what is the attitude of the Europeans," he says. "We need a definite and sizeable commitment that they will help us in the challenge to upgrade our private enterprises. If we act as a conduit between don't get this, what could be a beautiful adventure could become a difficult and dangerous one," he continues.

The scale of the challenge facing Tunisia's private sector was highlighted by a recent study for the government, which predicted that at least a third of Tunisia's industry would go to the wall without financial assistance. It estimated that, without any industrial modernisation, as many as 2,000 local companies would go bankrupt and the continued viability of another 2,000 would be questionable. "These figures are conserva-

tive," says Mr Djilani. Efforts are already under way to take up the challenge of the partnership agreement. Local bodies such as the Fonds de Promotion & de Maitrise de la Technologie Industrielle and the Fonds pour le Developpement de la Competitivite Industrielle have been set up to help local companies modernise their business

systems and technology. Meanwhile, the government has launched a programme of mise à niveau to help improve the international competitiveness of 4,000 companies. These will be diagnosed by local and foreign consultants. Local investment firms

such as International Maghreb Merchant Bank are lining up to help companies adjust by offering them advice and channeling domestic and foreign funds into the private sector. Founded last year by four Algerians and Tunisian businessmen, including the former Algerian central bank governor, IM Bank's shareholders include the International Finance Corporation and Societe Marseillaise de Credit and its merchant banking vehicle, GP Banque.

Tunis' first merchant bank, IMBank will soon be managing the Tunislan side of a Middle East and North Africa Irish-listed fund to be set up with other partners. According to Mr Adel Dajani, cofounder of IMBank, the fund will take stakes in highly leveraged companies and prepare them for a listing on the stock exchange. "We want to

sources of financing and the Maghreb," says Mr Dajani. Even if financing becomes

available to meet its needs however, the private sector is under no illusion that some companies will go bankrupt. Mr Tarak Cherif, who has a manufacturing group which assembles household goods under licence - such as washing machines and refrigerators - says that his products will gradually be replaced by "It will be impossible to

imports as tariffs are lowered. compete on quality with the same European-made products." he says. Since the business is so capital-intensive it will not benefit fully from the cheaper Tunisian labour To stay alive, he says, his group on a smaller range of niche products.

One company which has already found such a product is Les Ateliers Mecaniques Industriele (AMI), which makes metal hinges for doors and cupboards. Mr Abid Ahmad, president of the company, has recently signed a contract with a French hardware company, which has found it a greater advantage to import the hinges from Tunisia and use them in its own products. Mr Aziz Mebarek of TunInvest, a local venture capitalist that has taken a stake in AMI, says that this type of business partnership is what the country needs for the EU association deal to be beneficial to Tunisia.

Along with upgrading operations, Tunisia's young financial community is hoping that the mise a niveau programme will also encourage companies to standardise their accounting and reporting practices and become more transparent. This is essential for the development of the capital market, to which an increasing number of companies will have to turn to raise funds. "There is a dangerous perception that the EU will provide a free lunch," says one local consultant "After Barcelona I think most people will discover that we have to rely on our own resources to survive



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